

Northern Midlands Council

Budget Report 2022/2023



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BUDGET OVERVIEW

It is with pleasure that the Northern Midlands Council presents the 2022-23 Estimates to the community. The 2022-23 Operating Budget has been framed to continue recovery from the social and financial shock caused by the Covid19 pandemic, the challenges with the building construction boom, community housing demand escalation, and the record low base interest rates which are now rising to hold inflation to reasonable levels. This year Council aims to deliver a very small Operating surplus with a 4.5 percent general rate increase, and a \$20 standard service charge increase for waste management.

Federal Grant revenue has been increased by approximately 4.5 percent as provided by the State Grants Commission, provision made for TasWater dividends to be reinstated back to pre-pandemic levels, fees and charges increased by 4.5 percent, and bank interest revenue calculated at a 2.70 percent return based on current investment rates. Included in the operating budget this year is a one-off gain on sale of property (32 Norfolk Street) of approximately \$160,000. Other properties held for sale are not expected to result in a substantial operating gain/loss in the next financial year.

Expenditure on wages has been indexed 3.5 percent with the EBA currently being negotiated (2.75% last year), materials, services and contracts indexed by 4.0 percent, plant running costs indexed by 5.9 percent, and depreciation indexed by 4.9 percent.

Some operating expenditure savings built into the budget include reducing media consultancy by \$15,000, Longford Flood protection maintenance by \$20,000, and reducing Special Project community grant program by \$15,000.

Staff resources have been boosted to fund employment of a full time Human Resources Officer, and \$150,000 for additional staff resources in areas of most need.

Apart from the increased employee resources existing service levels will be maintained, only a small number of new initiatives will be funded, and funds will continue to be allocated to renew municipal infrastructure –with a very small underlying operating surplus result of only \$9,470.

Estimates include a number of new projects/initiatives including:

- Life-time Dog Registration Tags
- Food Organics Garden Organics urban kerbside collection service
- City of Gastronomy Project \$4,939
- Compulsory Council Election \$81,000
- NMBA projects & Translink promotion \$73,261
- Midlands Town Video Project and promotion \$50,000 c/fwd
- Climate Change Emergency strategy and action plan \$28,340 c/fwd

With the support of the Significant Government Capital Stimulus Programs amounting to capital revenue of \$8.3 million, Council's total capital works program will be \$19.8 million in 2022-23, including carry forward projects of \$0.9 million from the 2021-22 year and excluding \$3.9m supplementary projects which will be held over for further investigation, design and funding.

Highlights of the 2022-23 Capital Works program include:

- Roads (\$8.345 million) –
Reconstruction of a section of Bishopsbourne Road at Longford and Glen Esk Road at Nile (\$1.0m). Kerb and reconstruction of sections of Hobhouse Street, Laycock Street, Hay Street, High Street and the Waste Transfer Station carpark at Longford (\$356,000), sections of Drummond Street and the Recreation Ground carpark at Perth (\$242,000), section of Falmouth Street at Avoca (\$50,000), and extension of carpark at the Campbell Town Recreation Ground (\$126,000). Urban street design at Campbell Town (\$1.45m), at Longford (\$1.3m), and at Perth (\$1.1m), annual road reseal and resheeting programs (\$1.3m) and footpath improvements (\$1.0m).
- Bridges (\$0.477 million) –
Completion of the construction of a new footbridge in the William Street Reserve at Perth \$270,000; and continuation of the Bridge guard rail replacement program (\$207,000).

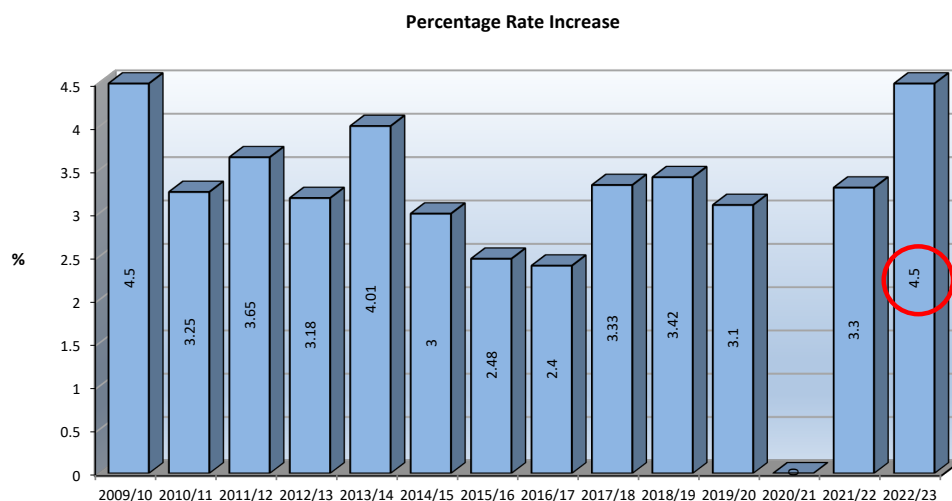
- Stormwater (\$0.441m) –
Including stormwater pipe upgrade from Main Street to the School at Cressy (\$145,000); installation of a humceptor at High Street at Campbell Town (\$45,000); replacement of a penstock valve in the Union Street flood levee at Longford (\$91,140), install a culvert in Waterloo Street at Ross (\$20,000), and continuation of the side entry pit upgrade program (\$100,000), and other sundry minor stormwater upgrades.
- Buildings (\$8.274 million) –
Significant building projects include completion of the construction of a new Childcare Centre at Perth (\$3.7m); refurbishment/extension of the Memorial Hall at Longford (\$1.8m); continued redevelopment of the Cressy Pool Complex and Recreation Ground facilities (\$0.728m); upgrade of amenities at Lake Leake reserve (\$145,256); replacement of amenities building in the caravan park at Longford (\$450,000); and an allocation of \$1.3m for renovations and other minor improvements to buildings throughout the municipal area.
- Recreation (\$1.2m) -
Major recreational projects include construction of a road rules park at St Georges Square at Longford (\$135,000), installation of an irrigation system at Longford Recreation Ground (\$200,000); playground upgrade at the Perth Train Park and Pioneer Park at Evandale (\$210,000), several sporting facility minor upgrades, and continuation of the Street Tree and town entrance beautification programs.
- Plant & Equipment (\$1.03 million) –
Installation of new street furniture, play equipment and minor plant (\$190,000), information technology upgrades (\$216,000), scheduled replacement of fleet vehicles, plant and equipment (\$571,000), and other sundry equipment purchases/upgrades.

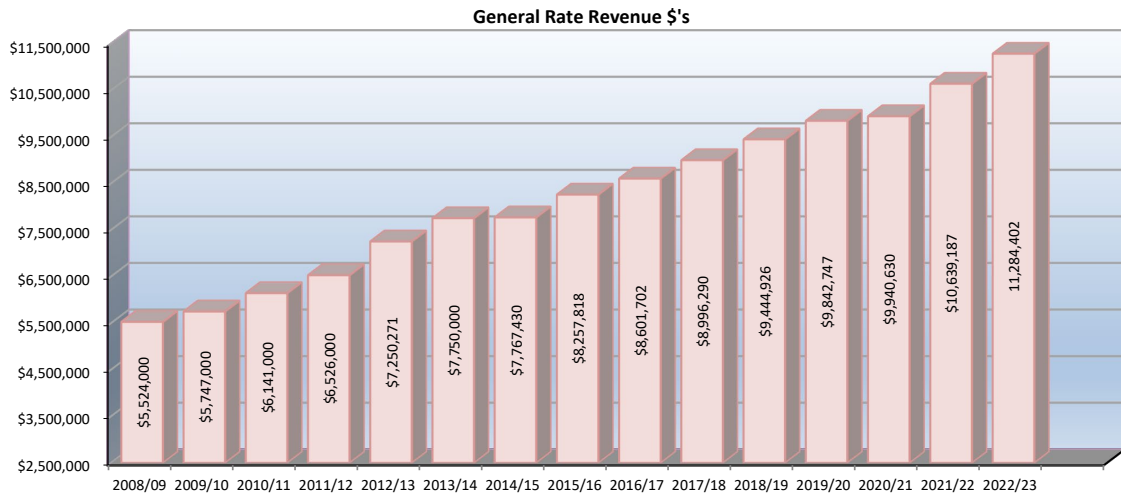
These estimates were developed through a rigorous budget process. Council has prepared the Estimates for the 2022-23 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay following the Covid19 pandemic and rising cost of living pressures. Council endorses them as financially responsible given the challenging economy and the need for supporting the community.

Key estimates information is provided below about the rate levels, operating result, cash and investments, and capital works.

(i) Rate Revenue

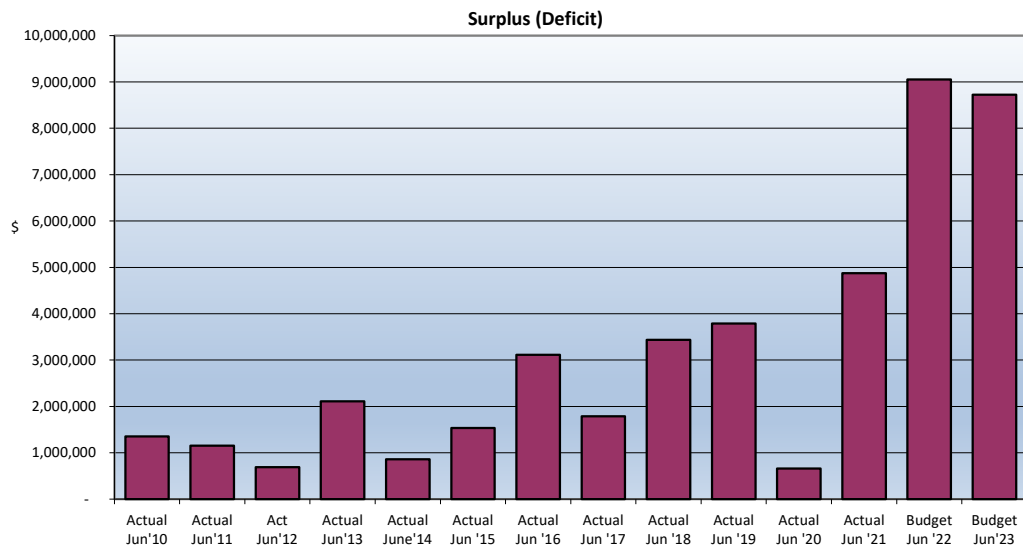
General rate revenue will total \$11.2 million in 2022-23, which represents a 4.5 percent increase in the rate in the dollar of assessed annual value plus a further 0.5 percent in revenue for development over the next 12 month period.



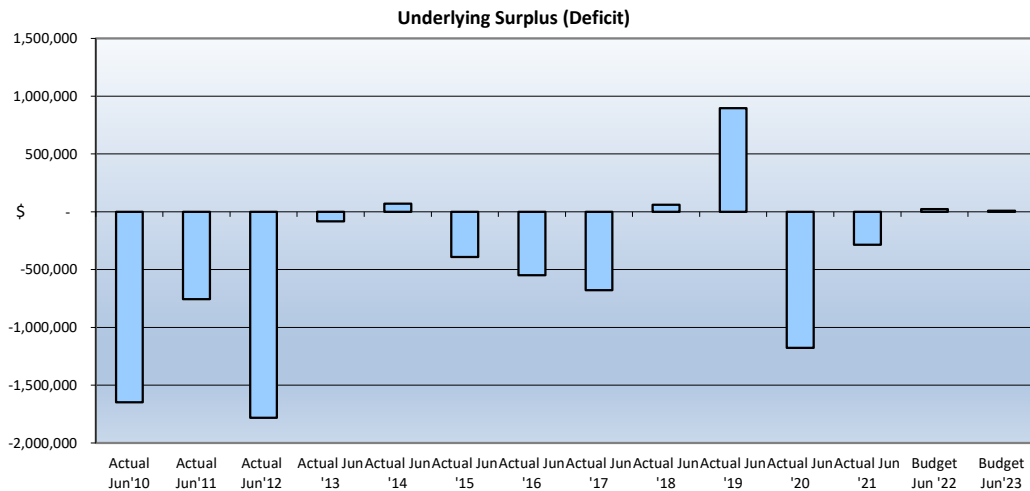


(ii) Operating Result

There is an expected overall operating surplus for the 2022-23 year of \$8.7m. Mainly due to the large amount of capital revenue for large infrastructure projects including \$4m for Longford Main Street Program and \$3.7m for Perth Childcare Centre.

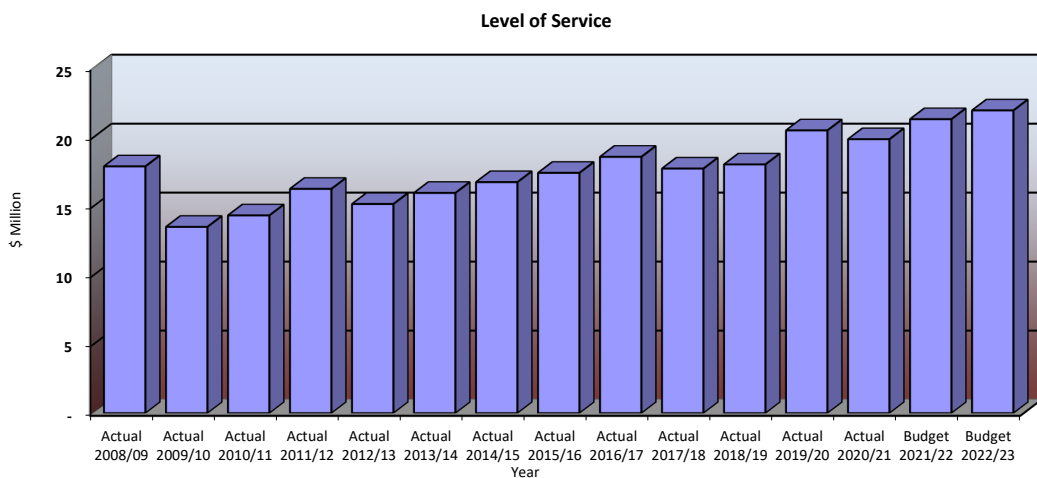


The underlying result, which excludes items such as capital grants and non-cash contributions, there is a very small surplus of \$9,470. The main reason for the small surplus is the higher growth in expenses especially depreciation, fleet running expenses, increased waste levy and materials and services.



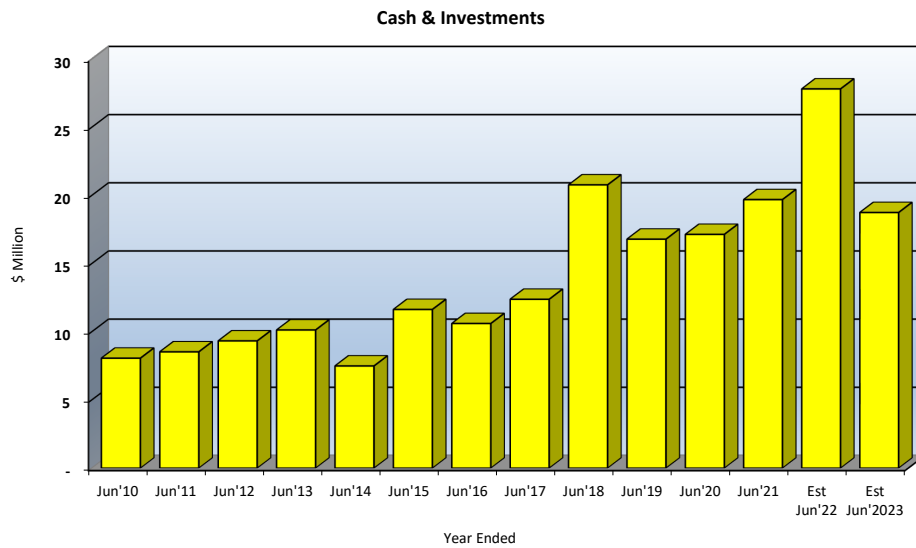
(iii) Level of Service

The net cost of services delivered to the community for the 2022-23 year is expected to be \$15.2 million which is a budget increase of 5.3 percent from last year, largely due to indexation of expenses, and higher asset depreciation rates. Service levels have generally been maintained from last year except for a small increase in staff, and only a very small number of new initiatives proposed this year.



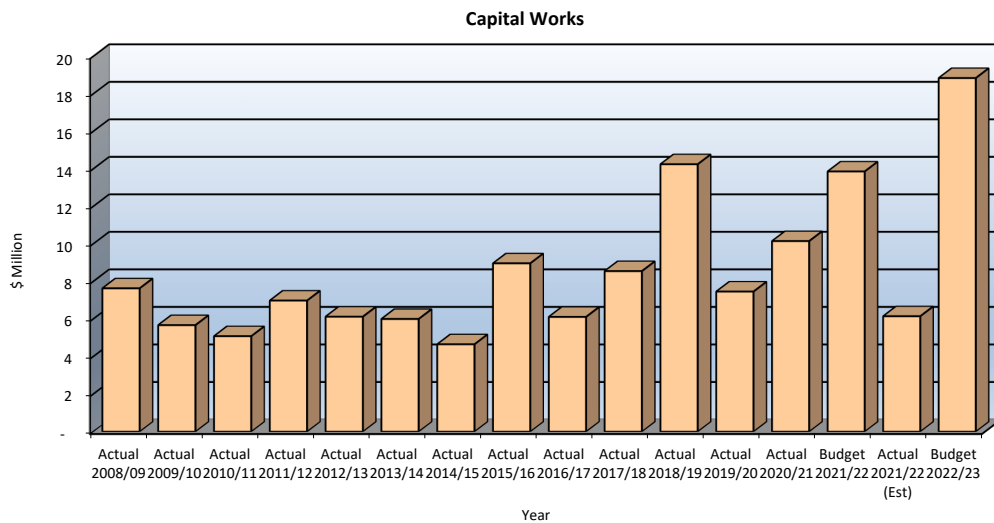
(iv) Cash and Investments

Cash and investments are expected to decrease by \$9.1 million during the year to approximately \$18.7 million as at 30 June 2023 (or \$4.3m net of loan and reserve funding commitments) with completion of the capital works program. This decrease is due to the number of major capital works programmed for 2022-23 and repayment of some stimulus borrowings.



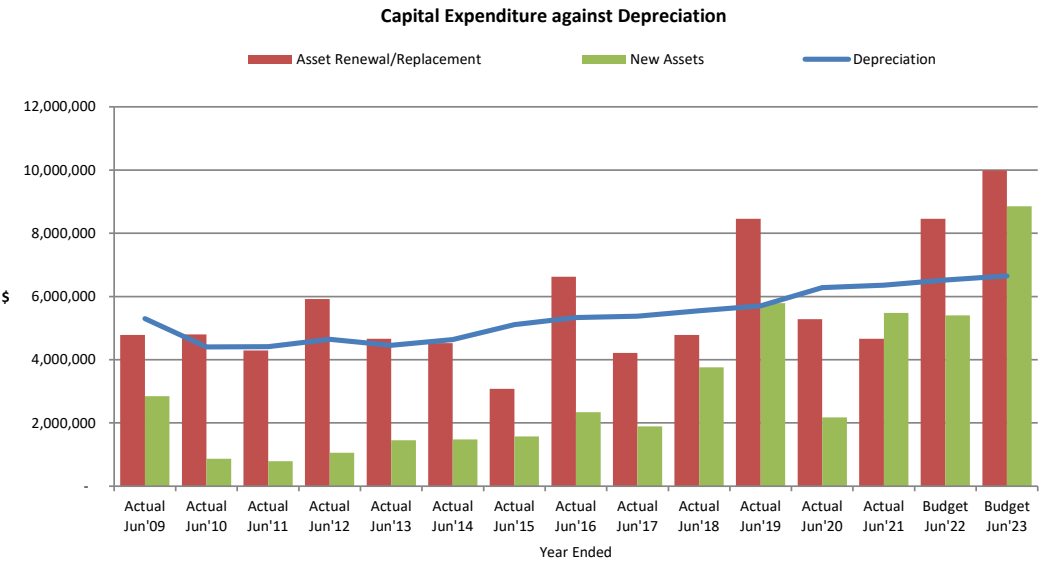
(v) Capital Works

The Capital Works program for the 2022-23 year is expected to be \$19.7 million including carried forward projects. The Capital Works program is categorized into renewal/upgrades and new assets.



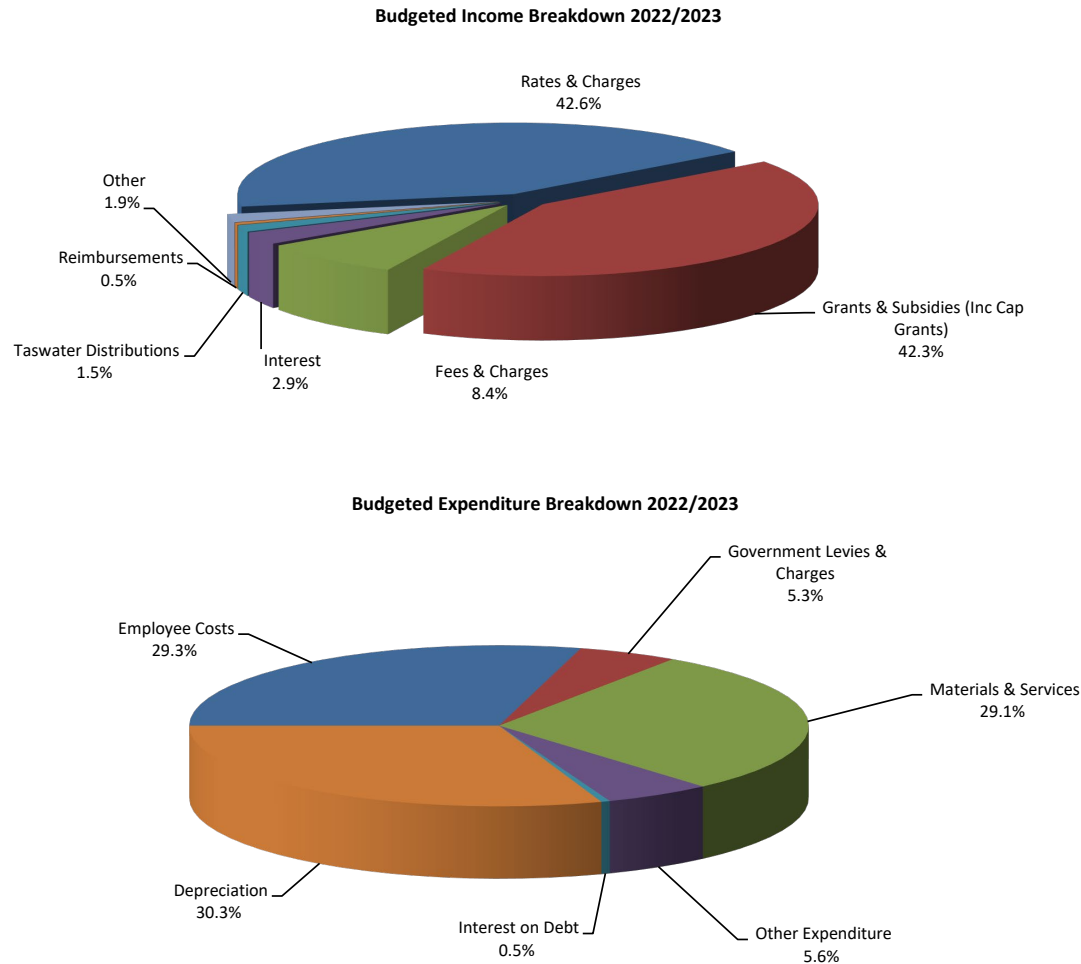
(vi) Asset Renewal

The depreciation expense compared to the level of the renewal and creation of new assets indicates the extent to which Council is funding its future asset replacement.



(vii) Income & Expenditure Breakdown

The following graphs provide an indication of the breakdown of income and expenditure for Council services.



1. BUDGET PROCESS

The annual budget is prepared for the financial year (1 July 2022 to 30 June 2023) and includes information about rates and charges that Council intends to levy as well as a range of other financial information, and details of planned works (further details of works are included in Council's Annual Plan 2022-2023).

The 2022-2023 Budget is to be submitted in accordance with Section 82 of the *Local Government Act 1993* for Council adoption by absolute majority prior to 31 August 2022 but not more than one month before the start of the financial year.

The Budget process is as follows:

- Issue a memo in February to Councillors and staff to list projects/capital works for consideration and costing
- Place the Budget on Local District Committee agenda's
- List all major or new works/projects that have been considered by Council for consideration in the Budget process
- Set Budget parameters prior to drafting budget
- Draft Budget prepared having regard to:
 - (i) Strategic Planning
 - (ii) Budget parameters
 - (iii) Local District Committee requests
 - (iv) Capital Works programs
 - (v) Departmental management and operational requirements
- Council Bus Tour was not held in 2022 due to pandemic restrictions.
- Council workshops to consider and review Draft Budget
- Present Budget to Council Meeting for adoption on 27th June 2022
- Advertise new rates and charges
- Levy Rates and Charges by 31 July 2022
- Provide Director of Local Government with a copy of the rating resolution, Rates & Charges Policy and Annual Plan within 21 days.

The Budget has been drafted under the following Business Unit Structure:

- Governance
- Corporate Services
- Community & Development Services
- Infrastructure & Works.

2. STRATEGIC PLANNING FRAMEWORK

The Strategic Plan summarises the financial and non-financial impacts of the Council’s objectives and strategies. The annual estimates are then framed within the Strategic Plan, taking into account the activities and initiatives included in that Plan. The strategic planning process that Council follows is:

- | | |
|------------------------------------|---|
| ▪ Long Term Planning (10 years +) | Long Term Financial Plan and Asset Management Plans |
| ▪ Medium Term Planning (4-5 years) | Strategic Plan |
| ▪ Short Term Planning (1 Year) | Annual Plan & Budget |
| ▪ Accountability (Year End) | Audited Statements |
| ▪ Rating Resolution | Rating Policy |

3. BUDGET INFLUENCES

4.1 Snapshot of Northern Midlands

The Northern Midlands Council is situated on the southern edge of Launceston. It covers an area of 5,130 square kilometers which is one of the largest and most diverse municipal areas in Tasmania. The population of the Northern Midlands is approximately 13,852 (2.5% of the estimated State population). Northern Midlands Council was created on 2nd April 1993 from a merger of the former Longford, Evandale, Campbell Town, and Ross Councils together with the townships of Rossarden, Avoca and Royal George from Fingal municipal area.

4.2 Legislative Requirements

Under the Local Government Act 1993, Council is required to prepare and adopt an Annual Plan and estimates for each financial year. The estimates are required to include estimated revenue, expenditure, borrowings, capital works and any other detail required.

The 2022-23 estimates, which are included in this report are for the year 1 July 2022 to 30 June 2023 and are prepared in accordance with the Act. They also include detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information required by Council to make an informed decision about the adoption of the estimates.

4.3 External & Internal Influences

In preparing the 2022-23 budget, a number of external influences have been taken into consideration, because they are likely to impact significantly on the service delivery of Council in the budget period. These include:

- The Federal Government Election and external grant funding for projects under consideration
- Continuation and extension of Roads to Recovery & Community Infrastructure grant funding programs
- New EBA wage negotiations from 1 July, labour shortages and wage growth
- Rising bank interest rates from a very low basis
- TasWater dividend forecasts
- Development trends in area especially planned subdivisions in Evandale, Longford, Perth & Western Junction
- Capital projects in progress and their associated commitments
- Rising prices for goods and services due to inflationary pressures
- New waste management levy and arrangements, and
- Ratepayer's ability to pay.

4.4 Budget Parameters

Council adopted the following budget parameters for 2022-23 at its ordinary Council meeting held in February 2022.

Base parameters

- Ongoing operational expenditure to be funded by annual rate income where possible.
- Government grants to be expended in the specific areas for which they are received (i.e. untied road grants spent on roads) for capital or special projects. Untied Financial Assistance grants expended on capital or special projects if possible.
- New services to be funded from new rates raised.
- User pay principle to be used/introduced where possible.
- Cash reserve funds to be quarantined or committed to specific planned projects as far as practical. Stimulus loan repayments to be allocated on an annual basis.

- Service levels to be maintained at 2021-22 levels with emphasis on innovation and efficiency except for non-replacement of current vacant positions.

4.5 Financial parameters

- General Operating expenses be indexed calculated on the Hobart CPI December quarter of 4.5 percent.
- Contract payments increased as per agreement provisions.
- Interest on investments calculated at 0.5 percent (*reviewed to 2.7 percent*).
- Ongoing base grant funding increased by 4.5 percent in line with the National CPI December quarter.
- No borrowing from external sources for operating expenditure.
- State Government Loan Stimulus funding at nil interest rate, being only borrowings from external sources for capital expenditure, unless funded from new rates raised for new assets.
- Existing fees and charges indexed 4.5%.
- New operating revenues and expenses arising from new capital projects to be included.
- Minimise any annual Asset Renewal shortfall.
- Emergency Management allocation equal to 10 year average actual expenditure.
- General rate increases be modelled on a relationship to the expected Consumer Price Indexation for Tasmania for the Budget period, plus
 - any percentage determined in the LTFP for long term sustainability, and
 - for Asset Management renewal funding if required.
- Budget operating surplus of 5% of rate revenue (not yet achieved).

4. OPERATING BUDGET

Council has budgeted operating revenue of \$30.6 million, and operating expenditure of \$21.9 million (depicted in the table below) which results in an operating surplus of \$8,709,069 or a small underlying surplus of just \$9,470 after eliminating capital grants (including Stimulus Projects & Roads to Recovery), and developer subdivision contributions.

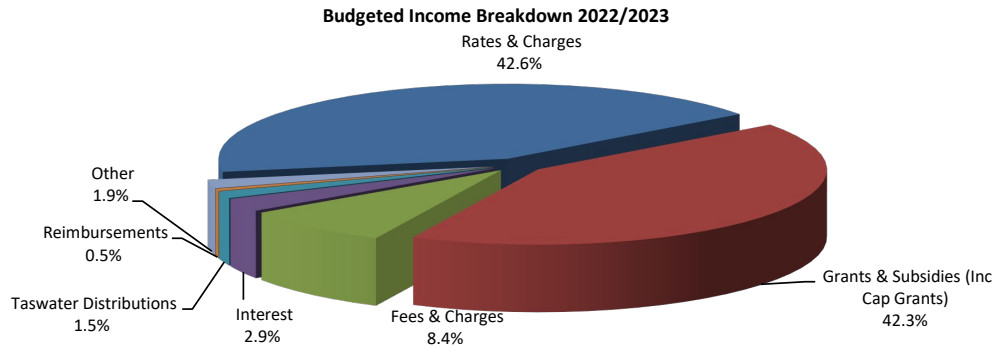
Included in the operating expenditure is \$6.6 million depreciation that represents approximately 30.3 percent of operating expenditure. Following 2022-23 asset indexation and revaluation adjustments to the projected depreciation cost during 2022-23 will need to be brought to account.

Council has a \$18.8 million capital works program in 2022-23 adjusted with carried forward projects. Due to the large capital works program Council will reduce its cash holdings this year by almost \$9.1 million, with also a \$5.5m interest free loan repayable in 2022-23.

OPERATING STATEMENT			
	Budget	Actual (31/5)	Budget
Underlying Surplus/(Deficit) Calculation	2022/23	2021/22	2021/22
Revenue			
Rates & Charges	13,059,463	12,315,154	12,271,834
Grants and Property (Including Capital)	12,947,218	9,145,670	13,798,171
Fees & Charges	2,571,392	2,579,974	2,566,095
Interest General Funds and Rates Outstanding	793,243	388,626	259,541
Interest Stimulus Funds	82,650	139,139	220,000
Stimulus Package Interest Reimbursements	101,728	136,004	272,007
Other Reimbursements	44,625	75,427	51,918
Investment in TasWater	468,000	351,000	468,000
Other	574,639	452,207	440,567
	30,642,958	25,583,201	30,348,133
Expenditure			
Employee Costs	6,415,996	5,549,876	6,048,712
Materials & Services	6,376,332	5,805,387	6,650,633
Government Levies & Charges	1,161,962	953,250	961,484
Depreciation	6,651,715	6,519,158	6,519,158
Stimulus Package Interest Expense	100,368	285,950	272,007
Other Expenditure	1,227,516	532,398	845,197
	21,933,889	19,646,019	21,297,191
Operating Surplus/(Deficit)	8,709,069	5,937,182	9,050,942
Adjustments :			
Less Capital Grants and Property	8,353,950	3,143,801	8,697,948
Less Subdivider Contributions	345,649	0	330,765
Underlying Operating Surplus/(Deficit)	9,470	2,793,381	22,229

* Before completion of asset recognition and end of year accruals.

4.1 Operating Income Items



4.1.1 Rates & Charges

RATE BUDGET				
Rate	Budget 2022/23	Actual (31/5) 2021/22	Budget 2021/22	Budget 22/23 less budget 21/22
General Rate (Including Supps)	11,284,402	10,707,631	10,697,145	587,257
Fire Levy	686,154	658,913	647,211	38,943
Waste Management	1,064,804	924,426	903,088	161,716
Onsite Sewer Disposal Systems	24,103	24,184	24,390	(287)
Lake River River Works District	0	0	0	0
Sub Total	13,059,463	12,315,154	12,271,834	787,916
Rate Discount	26,885	25,021	27,162	(277)
Rate Remissions	10,400	1,573	10,000	400
Pension Rebates Granted	492,750	496,644	473,800	18,950
Pension Rebates Reimbursed	(492,750)	(498,003)	(473,800)	(18,950)
Net Rate Revenue	13,022,178	12,289,920	12,234,672	787,793

For Council to respond to the current financial pressure it is proposed that the budgeted general rate revenue be increased in 2022-23 by 4.5% plus 1.2% or \$126,000 for development from last year, to a total of \$11.2 million. Total rates and charges in 2022-23 will be \$13.0 million compared to \$12.2 million last year net of development. See further details in section 9.

4.1.2 Grants & Subsidies

Grants and subsidies include all monies received from State and Federal sources for funding the delivery of services to ratepayers and creation of assets. Advance payment of Base financial grants of \$2.977m was received in May 2022 for the 2022-23 financial period.

4.1.3 Fees & Charges

Fees and charges revenue relate mainly to the recovery of service delivery costs through the charging of fees to users of Council services, or statutory fees relating to fees and fines levied in accordance with legislation. User fees include building, planning, waste management, childcare, rental, and hire. Statutory fees include dog licences, food licences, liability certificate fees etc.

It is highlighted that the following alterations in 2022-23 will apply



- Evandale and Campbell Town residential unit rental reviewed against Centrelink indexation rates where rented by concession card holders.
- Building and plumbing fees adjusted to reflect review of regional charges.
- A number of Committee run facilities fees are not indexed, as fees only increased on advice from Committees'

The Fees & Charges Schedule 2022-23 is available on Council's web site and can also be inspected at the Council Chambers.

4.1.4 Interest

Interest revenue relates to bank interest (2.7%), and interest earned on outstanding debtor accounts (6.5%).

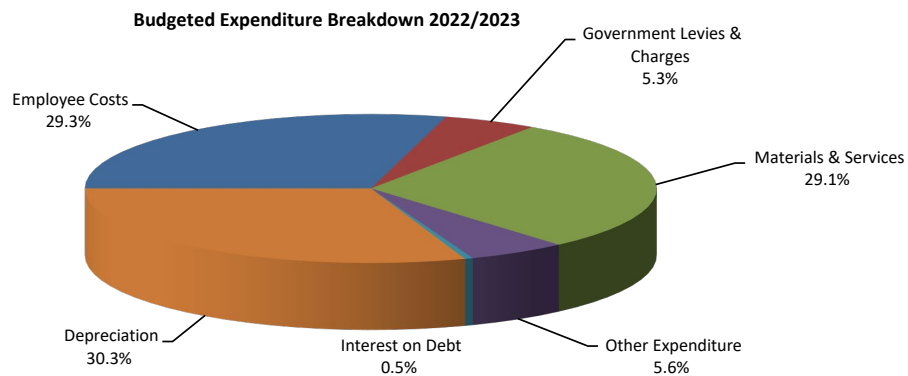
4.1.5 Reimbursements

Reimbursement revenue relates to a range of items including the debt collection costs, insurance claims, and funding for special projects.

4.1.6 Other Revenue

Other Revenue relates to a range of unclassified items such as private works, and other miscellaneous income.

4.2 Operating Expenditure



4.2.1 Employee Costs

Employee costs include all labour related expenditure such as wages and salaries and oncosts, allowances, leave entitlements, superannuation, payroll tax, worker compensation insurance etc.

Employee wages have been increased by 3.5 percent subject to the provisions of the Workplace Bargaining Agreement current negotiations. In dollar terms, staff costs have increased by a total of \$367,000 compared to last year, this is due to service level increases and an allocation of \$150,000 towards additional staff resources for the next twelve month period.

4.2.2 Materials & Services

The majority of materials & services are forecast to increase 4.0 percent where applicable. Budgeted fleet operating expenses have increased 5.9 percent to reflect projected increased operating costs.

4.2.3 Government Levies

Government levies include statutory fees payable including land tax, fire levy, building construction and permit levies, environmental licenses etc – which have mostly been indexed this year by 4.5 percent, however the fire levy increased 6.2 percent.

4.2.4 Depreciation

Depreciation relates to the usage of Council's assets including property, plant, and infrastructure such as roads, bridges, and storm water.

4.2.5 Other Expenditure

Other expenses relate to a range of unclassified items including contributions to community groups, bank fees, FBT, councillor expenses etc.

4.3 New Initiatives in the Operating Expenditure Budget

New allocations have been made for the Community including

- Life-time Dog Registration Tags
- Food Organic Garden Organic urban kerbside collection
- City of Gastronomy Project \$4,939
- Compulsory Council Election \$81,000
- NMBA projects & Translink promotion \$73,261
- Midlands Town Video Project and promotion \$50,000 c/fwd
- Climate Change Emergency strategy and action plan \$28,340 c/fwd

4.4 Underlying Result

The Underlying result is the net surplus or deficit for the year adjusted for capital contributions, and other once-off adjustments. It is a measure of financial sustainability as it is not impacted by non-recurring or once-off items of revenues and expenses which can often mask the operating result.

The budgeted underlying result for the 2022-23 year is a very small surplus of \$9,470.

Operating Surplus/(Deficit)	8,709,069	5,937,182	9,050,942
Adjustments :			
Less Capital Grants and Property	8,353,950	3,143,801	8,697,948
Less Subdivider Contributions	345,649	0	330,765
Underlying Operating Surplus/(Deficit)	9,470	2,793,381	22,229

5. CASH POSITION AS AT 30 JUNE 2022

Council's cash position has been strong due to the substantial level of reserves held over past years. It is forecast that Council will hold approximately \$27.8 million as at 30th June 2022. Overall total cash is forecast to decrease by \$9.1 million to approximately \$18.7 million as at 30 June 2023, reflecting Council's strategy of using cash to enhance existing and create new infrastructure. The majority of these cash reserves held at 30 June 2023 will be committed/ quarantined for specific purposes including:

5.1 Contractual Reserves (\$3.43m money held in trust)

These funds must be applied for specific contractual requirements, whilst these funds earn interest revenue for Council; they are not available for other purposes.

5.2 Infrastructure Reserves (\$4.88m bridges, roads, building, plant replacement)

These funds are reserved for emergency replacement and improvement of basic road, stormwater infrastructure, property and plant.

5.3 Provision Reserves (\$2.0m)

These funds are separately identified as restricted to ensure there is sufficient funds to meet Council's long term employee and carry forward obligations.

5.4 Stimulus Loan (\$4.05m)

The State Government Accelerated Stimulus Loan funds are repayable after a five year term (2022-23), interest free. An amount equivalent to 5 years repayments of principal is held.

5.5 General Discretionary Reserves (\$4.3m)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements and unexpected short term needs. It is planned that a reasonable level of these funds are maintained to ensure that it can meet commitments as and when they fall due without borrowing for operating expenses.

5.6 Cash Budget

CASH BUDGET			
	Budget	Actual (31/5)	Budget
Cash Surplus/(Deficit) Calculation	2022/23	2021/22	2021/22
Cash Receipts			
Rates & Charges	13,059,463	12,315,154	12,271,834
Grants and Property (Including Capital)	12,947,218	9,145,670	13,798,171
Fees & Charges	2,571,392	2,579,974	2,566,095
Interest General Funds and Rates Outstanding	793,243	388,626	259,541
Interest Stimulus Funds	82,650	139,139	220,000
Stimulus Package Interest Reimbursements	101,728	136,004	272,007
Other Reimbursements	44,625	75,427	51,918
Investment in TasWater	468,000	351,000	468,000
Other	574,639	452,207	440,567
	30,642,958	25,583,201	30,348,133
Cash Payments			
Employee Costs	6,415,996	5,549,876	6,048,712
Materials & Services	6,376,332	7,305,387	6,650,633
Government Levies & Charges	1,161,962	953,250	961,484
Depreciation	0	0	0
Stimulus Package Interest Expense	100,368	254,000	272,007
Other Expenditure	1,227,516	278,398	573,190
Operating Budget	15,282,174	14,340,911	14,506,026
FAGS grant advance change	0	0	0
Loan Funds Received	(5,520,000)	3,000,000	0
Capital Budget (Excluding Bfwd Expend)	18,844,373	6,145,392	13,861,256
Cash Surplus/(Deficit)	(9,003,589)	8,096,898	1,980,851
	(28,685,157)	(20,387,682)	
Adjustments for non cash items included above:			
Less Net Gain/Loss on Disposal of Assets	(266,581)	(22,794)	(505,860)
Less Subdivisions & contributed assets	345,649	0	330,765
Cash Surplus/(Deficit)	(9,082,657)	8,119,692	2,155,946
Opening Cash	27,811,814	19,692,122	19,692,122
Closing Cash	18,729,157	27,811,814	21,848,068
Note 1			
	4,317,549	General	
	4,050,000	Loan Repayment Provision	
	622,543	Monies Held in Trust (Including Special Committee Cash Balances)	
	2,806,870	Grants Received in Advance	
	2,052,375	Provisions and Rate Revenue and User Charges in Advance	
	4,879,820	Infrastructure	
	18,729,157	Cash	

6. DEBT LEVEL

Under the State Government Accelerated Local Government Capital Program, Council will repay the interest free loan of \$5.5m in July 2022.

Council has borrowed a further \$4.05m (interest free) for a 3 year period with \$1.05m repayable in 2023, and \$3m repayable in 2024.

7. CAPITAL WORKS

The objective of the Capital Works program is to determine priority projects for 2022-23 and provide guidance on capital budgeting over the next 5 year period.

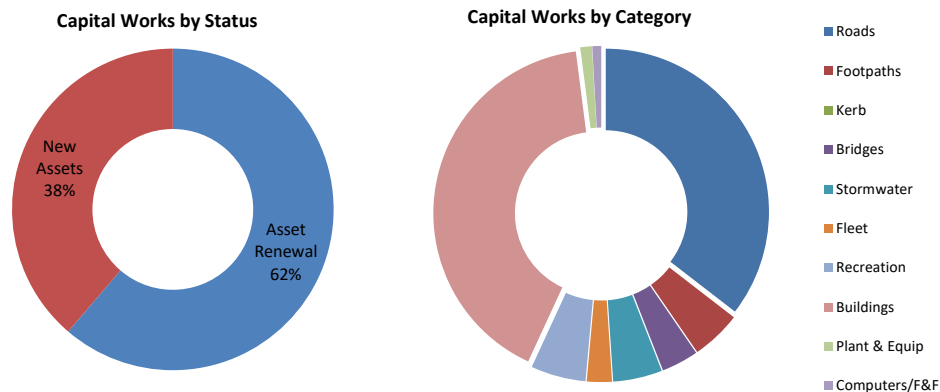
Council's Capital Works program is largely made up of projects listed in Strategic Master plans, Asset Management plans, local district committee priorities, staff and members of the public input. Projects are assessed and prioritized by staff and are listed for Council consideration as part of the budget deliberations.

It should be noted that cost estimated are preliminary and may vary when planning and design is finalized.

The attached report shows the proposed projects scheduled for the 2022-23 in the 6-10 year capital works program for each asset category after assessment and amendment by staff during the year.

The following table provides a summary of the capital works programmed for the 2022-23 year and includes a breakdown of asset renewals and new assets.

ESTIMATED CAPITAL WORKS STATEMENT	
Capital Works Areas	
Roads	7,323,226
Footpaths	1,022,500
Kerb	Incl in roads
Bridges	477,000
Stormwater	441,140
Fleet	571,000
Recreation	1,121,868
Buildings	8,274,273
Plant & Equip	245,000
Computers/F&F	221,372
Total Capital Works	19,797,380
Represented by:	
Asset Renewal	12,312,909
New Assets	7,484,470
Total Capital Works	19,797,380
Reconciliation of net movement in property, plant and equipment	
Total Capital Works	19,797,380
Asset revaluation increment	0
Depreciation	-6,651,715
Written down value of assets sold	0
Donated assets	0
Recognition of previously unrecognised assets	0
Net movement in property, plant and equipment	\$13,145,665



To maintain the current level of capital assets, Council should invest in capital renewal expenditure at least equal to the annual depreciation for each year. Budgeted depreciation expense for 2022-23 is expected to be in the vicinity of \$6.6 million. Capital expenditure above the annual depreciation amount must be funded from other funding sources such as capital grants (special grants, roads to recovery, black spot road grants, vulnerable road user grants), cash reserves, loan funds, operating surplus etc.

Council prioritises required renewal of existing assets over expenditure on new assets wherever possible.

Capital Works Ratios to be considered

Capital Expenditure to Depreciation Ratio – This ratio is the total capital expenditure as a percentage of depreciation expense. With a ratio of 100% council is replacing the service potential that has been used up during the year. With a ratio of over 100% it will reflect that council is growing its asset base. Council aims for a ratio of at least 100%.

Renewal Ratio – This ratio is the capital expenditure on renewing existing assets expressed as a percentage of depreciation expense. If Council is to maintain all of its assets at their current service level, then over the longer term this ratio should trend towards 100%, however because the age profile of Council's assets is not evenly distributed, there will be years when this ratio is significantly less or more than 100%.

Capital Works Category summary

7.1 Roads (\$8.345 million)

Reconstruction of a section of Bishopsbourne Road at Longford and Glen Esk Road at Nile (\$1.0m). Kerb and reconstruction of sections of Hobhouse Street, Laycock Street, Hay Street, High Street and the Waste Transfer Station carpark at Longford (\$356,000), sections of Drummond Street and the Recreation Ground carpark at Perth (\$242,000), section of Falmouth Street at Avoca (\$50,000), and extension of carpark at the Campbell Town Recreation Ground (\$126,000). Urban street design at Campbell Town (\$1.45m), at Longford (\$1.3m), and at Perth (\$1.1m), annual road reseal and resheeting programs (\$1.3m) and footpath improvements (\$1.0m).

7.2 Bridges (\$0.477 million)

Completion of the construction of a new footbridge in the William Street Reserve at Perth \$270,000; and continuation of the Bridge guard rail replacement program (\$207,000).

7.3 Stormwater (\$0.441m)

Including stormwater pipe upgrade from Main Street to the School at Cressy (\$145,000); installation of a humceptor at High Street at Campbell Town (\$45,000); replacement of a penstock valve in the Union Street flood levee at Longford (\$91,140), install a culvert in Waterloo Street at Ross (\$20,000), and continuation of the side entry pit upgrade program (\$100,000), and other sundry minor stormwater upgrades.



7.4 Plant & Equipment (\$1.03m)

Installation of new street furniture, play equipment and minor plant (\$190,000), information technology upgrades (\$216,000), scheduled replacement of fleet vehicles, plant and equipment (\$571,000), and other sundry equipment purchases/upgrades.

7.5 Buildings (\$8.274 million)

Significant building projects include completion of the construction of a new Childcare Centre at Perth (\$3.7m); refurbishment/extension of the Memorial Hall at Longford (\$1.8m); continued redevelopment of the Cressy Pool Complex and Recreation Ground facilities (\$0.728m); upgrade of amenities at Lake Leake reserve (\$145,256); replacement of amenities building in the caravan park at Longford (\$450,000); and an allocation of \$1.3m for renovations and other minor improvements to buildings throughout the municipal area.

7.6 Recreation (\$1.2m)

Major recreational projects include construction of a road rules park at St Georges Square at Longford (\$135,000), installation of an irrigation system at Longford Recreation Ground (\$200,000); playground upgrade at the Perth Train Park and Pioneer Park at Evandale (\$210,000), several sporting facility minor upgrades, and continuation of the Street Tree and town entrance beautification programs.

A complete list of projects is detailed in the **2022-23 Capital Works Program**.

8. GOVERNMENT GRANTS

It is forecast that Council will receive Base Financial Assistance Grants and Road Grants indexed by 4.5 percent during 2022-23.

Additional Roads to Recovery/Community Infrastructure grants will be provided by the Australian Government to assist to stimulate the economy during 2022-23.

Government Grants have been allocated as follows:

		Budget 2022-23		Budget 2021-22	
Base Grants					
	Grants	1,252,915		1,157,730	
	Grants - Roads	1,801,933		1,694,275	
	Grants - Bridges	792,046		768,976	
	Grants - Urban Stormwater Management	100,000		100,000	
	Total Base Grants		3,946,894		3,720,981
Specific Purpose Operating Grants					
	Grants - Pension Remissions	492,750		473,800	
	Grants - Employee Training - Planning & Development	-		5,000	
	Grants - Black Spot Macquarie Road North and South	-		120,000	
	Grants - State Heavy Vehicle Motor Tax	80,287		76,830	
	Grant - Perth Bypass Associated Works	-		100,000	
	Grants - Employee Training - Works	-		32,036	
	Grants - Perth Child Care (Operating)	-		86,859	
	Grants - Rural & Remote Child Care	73,337		73,321	
	Grant Income - FRRR ABC Heywire Youth Innovation	-		3,000	
	Grant income - Healthy Tasmania Active Northern Midlands Youth	-		25,026	
	Grant Income - Tasmanian Community Fund Free2b girls Program	-		30,320	
	Grant Income - Re-Assign Project	-		353,050	
	Total Specific Purpose Operating Grants		646,374		1,379,242
	Total Operating Grants		4,593,268		5,100,223
Capital Grants					
	Grants - Roads (Road to Recovery Project)	960,936		960,934	
	Grant Income - Community Infrastructure DITRD&C (Phase 1)	96,094		96,094	
	Grant Income - Community Infrastructure DITRD&C (Phase 2)	496,920		496,920	
	Lfd - Main Street Projects National Grant	4,000,000		4,000,000	
	Pth - Child Care Centre National Grant	2,340,000		2,470,000	
	Grants - Vulnerable Road Users	250,000		250,000	
	Grant - Perth Bypass Associated Works	-		424,000	
	Grant Income - Longford Rail Bridge Restoration Group	50,000		-	
	Grant Income - Tooms Lake Amenities Upgrade	60,000		-	
	Grant Income - Ltd - Road Safety Park	100,000		-	
	Total Capital Grants		8,353,950		8,697,948
	Total Grants		12,947,218		13,798,171

9. RATES AND CHARGES

General Rates and Charges are the most important source of revenue accounting for 58.6% of the total annual revenue received by Council (excluding Capital grants). Planning for future rate increases is a significant factor in the Long Term Financial Modeling process and it is important to balance the rate revenue as a funding source with community sensitivity to increases.

9.1 Property Values

Council has established a rating structure which is comprised of two key elements. These are:

- Property values based on assessed annual value; and
- User pays component to reflect usage of services provided.

Having received land, capital and assessed annual values Council continues along with most other Tasmanian councils, to apply the Assessed Annual Value (AAV) to determine the property value component of rates on the grounds that it provides the most equitable distribution of rates across the municipal area.

9.2 Valuation

All properties within the Northern Midlands area were revalued in 2019 and the new valuations provided by the Valuer General were used to calculate rates for the first time in July 2019. No adjustment factors were issued by the Valuer General in 2021 due to the Covid pandemic, but will be applied from 1 July 2022.

Council will continue to use Differential Rating for different land use categories to raise a similar amount of revenue as the previous year within each land use category (plus development).

As at June 2022 Assessed Annual Value for Northern Midlands amounted to \$240,339,152 which represents a change of \$69,823,930. There was \$126,000 attributable to development over the last twelve months. Values by locality are illustrated in the following table.

Revaluation	Land Value	Capital Value	Assessed Annual Value
Longford	899,579,500	2,945,432,200	115,838,577
Evandale	457,624,800	1,723,216,200	76,724,982
Campbell Town	222,865,500	662,458,800	28,028,777
Ross	106,146,500	329,110,600	13,165,846
Avoca	57,339,500	160,233,800	6,580,970
Total	1,743,555,800	5,820,451,600	240,339,152
Total 2021/22	1,727,941,800	3,679,904,800	170,515,222
Change	15,614,000	2,140,546,800	69,823,930

Council has 7,711 properties with 227 exempt properties (including Tooms Lake & Lake Leake Shack Sites).

9.3 General Rate

In 2007 Council adopted a fully differential rating option to raise the same general rate revenue in each land use category as under the previous revaluation. In 2008 the system was refined by moving vacant industrial land to an industrial vacant land category. In 2009 the Council considered the introduction of a further land use category for Residential properties located in a Rural planning zone.

In 2013-14 following receipt of the 2013 revaluation and after consideration of rate modeling the following rating policy adjustments were made:

- The minimum rate in \$AAV was adopted and larger blocks of vacant land were charged the equivalent to Primary Industry land;
- Low Density Residential and Rural Residential land use categories were charged the same rate in \$ AAV;

Due to the Revaluation in 2019, there has been a general percentage increase in assessed annual value of 11.79%. The increase varied across land use categories, and generally there was an increase in assessed annual value of Commercial properties by 23.99%, Industrial by 18.56%, Primary Production by 14.72%, Residential by 5.96%, Community by 5.63% and all other land an increase by 9.98%.

As a result, Council reduced the rate in the dollar to raise the same amount of rate revenue as the previous year plus indexation for each land use category.

In 2020-21 in order to adhere to Council's Covid19 Recovery & Care Package the general rate in the dollar of assessed annual value did not increase.

In 2021-22 in order to recover from the financial shock of the pandemic the general rate in the dollar of assessed annual value increased by 3.3 percent.

During 2022-23 in order to continue to recover from the pandemic financial shock, the robust construction industry, inflationary pressures, and rising interest rates the general rate in the dollar of assessed annual value will increase by 4.5 percent raising a total general rate of \$11,281,402 during the year. The total General Rate revenue raised for 2022-23 will include \$126,000 attributable to Development and rating policy changes within the last 12 months.

The following general rates are recommended for 2022-23 (subject to change to raise the same amount when the adjustment factors are applied on 1 July 2022):

- 9.79 cents in the \$AAV for land used for industrial purposes
- 9.04 cents in the \$AAV for land used for public purpose
- 8.82 cents in the \$AAV for land used for quarries and mining
- 7.53 cents in the \$AAV for land used for commercial purposes
- 7.53 cents in the \$AAV for land used for residential purposes
- 6.78 cents in the \$AAV for land used for the purpose of low density residential
- 6.78 cents in the \$AAV for land used for residential purposes in the rural zone
- 7.31 cents in the \$AAV for land used for sport and recreation
- 4.33 cents in the \$AAV for land used for primary production
- 5.27 cents in the \$AAV for other non used (vacant) land, except for commercial and industrial land.

It is recommended that there be no change in the minimum rates of

- \$538 for land used for residential, commercial and industrial/ quarry/ mining purposes, and
- \$344 for land used for rural, vacant, public purpose and sport and recreation purposes.

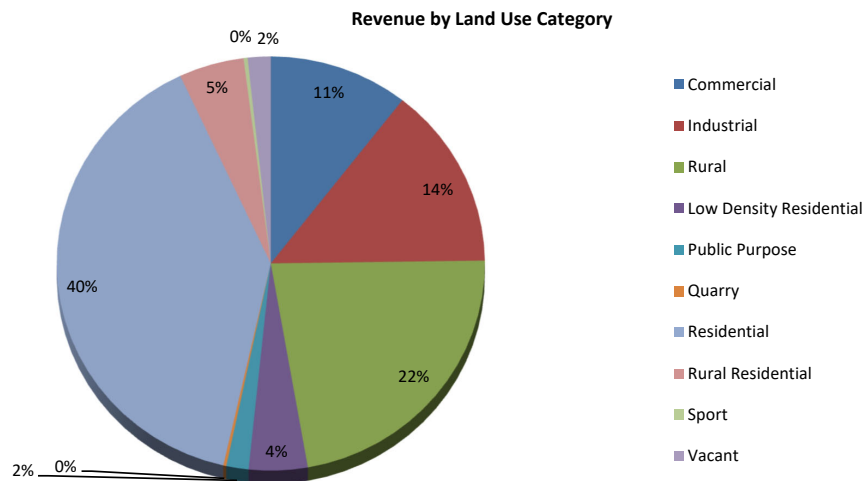
The amount of General Rates raised in past years is listed in the following table.

Year	General Rate	Rate in \$ AAV
2007/08	\$5,034,000	(6.48 R)
2008/09	\$5,523,000	(7.06 R)
2009/10	\$5,726,000	(6.95 R)
2010/11	\$6,076,000	(7.20 R)
2011/12	\$6,371,000	(6.73 R)
2012/13	\$7,250,000	(7.00 R)
2013/14	\$7,752,000	(6.68 R)
2014/15	\$7,964,000	(6.88 R)
2015/16	\$8,258,000	(6.89 R)
2016/17	\$8,595,000	(7.06 R)
2017/18	\$8,925,000	(6.82 R)
2018/19	\$9,445,000	(7.05 R)
2019/20	\$9,856,000	(6.98 R)
2020/21	\$9,797,181	(6.98 R)
2021/22	\$10,639,187	(7.21 R)
2022/23	\$11,284,402	(7.53 R)

Under the differential rating system the following rates are raised in the individual land use categories (less development revenue during year predictions), and the negative/positive relationship is shown for each category in relation to the level of the Residential category.

Land Use Code (LUC)	No. of Properties	Rates 2022-23	LUC %	Rates 2021-22	LUC %	Inc/Dec \$ %	Inc/Dec %
Commercial	263	1,170,316	10.4%	1,166,376	10.7%	0.3%	-0.3%
Industrial	163	1,587,942	14.1%	1,576,384	14.5%	0.7%	-0.3%
Rural	887	2,492,041	22.2%	2,483,308	22.8%	0.4%	-0.6%
Low Density Residential	378	490,240	4.4%	490,415	4.5%	0.0%	-0.1%
Public Purpose	115	189,442	1.7%	185,115	1.7%	2.3%	0.0%
Quarry	3	25,012	0.2%	24,983	0.2%	0.1%	0.0%
Residential	4,642	4,482,718	39.9%	4,183,767	38.5%	7.1%	1.5%
Rural Residential	432	548,467	4.9%	544,200	5.0%	0.8%	-0.1%
Sport	40	34,121	0.3%	33,679	0.3%	1.3%	0.0%
Vacant	561	202,865	1.8%	188,354	1.7%	7.7%	0.1%
TOTAL	7,484	11,223,164	100%	10,876,581	100%	3.2%	0.0%

9.4 Kerbside Collection Rate



9.5

Fortnightly Mobile Garbage Bin and Recycling Services for roadside waste collection were introduced on 1 July 1997. The roadside waste collection services were reviewed during 2001-02 and the services were extended to some 300 rural properties in December 2001.

An initiative of the Evandale Local District Committee was for an additional collection service to be held in the Christmas/New year period. This was introduced in 2008-09 for all towns at a cost of approximately \$20,000.

In 2010-11 a 240 litre wheelie bin waste recycle service was introduced replacing the 50 litre crate service.

During 2013-14 the Avoca/Royal George collection area extension was introduced, and in 2018-19 the collection service was extended to Rossarden/Kalangadoo and Lake Leake areas.



Collection service charges were adjusted for cost indexation of 10 percent in 2021-22.

The State Waste Levy will be increased from \$7.50 to \$20 per tonne from 1 July and projected to \$60 per tonne in 2024/25. To offset some of the waste disposal and new state levy cost a Food Organics and Garden Organics (FOGO) kerbside collection will be introduced from early 2023 to all urban collection services.

Fortnightly Collection Service	2019/20	2020/21	2021/22	2022/23
140lt MGB + 240lt Recycle MGB	\$113	\$115	\$126	\$146
240lt MGB + 240lt Recycle MGB	\$169	\$172	\$189	\$212
Recycling – each additional service	\$ 84	\$ 84	\$ 90	\$100

Replacements			2018/19	2019/20	2020/21	2021/22
140 litre MGB			\$83	\$83	\$83	\$86
240 litre MGB			\$86	\$86	\$86	\$88

9.6 Fire Levy

The State Fire Levy contribution that the Commission requires Council to pay in 2022-23 has increased 6.2 percent and is calculated as follows:

	2019/20	2020/21	2021/22	% Inc	2022/23	% Inc
Cressy, Campbell Town, Longford, Perth and Evandale						
Volunteer Brigade Rating District	315,508	330,237	337,269	2.1%	355,744	5.5%
General Land	269,533	286,404	307,643	7.4%	329,045	7.0%
	585,041	616,641	644,912	4.6%	684,789	6.2%

The minimum Fire Levy will remain at \$44 per property in 2022-23.

The balance of the Fire Levy will be raised via a rate in the \$AAV for the Volunteer District of 0.378 cents, and a rate in the \$AAV for the General Land District of 0.397 cents the same as last year.

History of charges over previous years

Total Levy		Rate in \$ Charge			
		Urban	Country	Volunteer	General
2006/07	\$269,756			0.53 Min \$30	0.50 Min \$30
2007/08	\$299,756			0.35 Min \$31	0.275 Min \$31
2008/09	\$346,430			0.399 Min \$32	0.318 Min \$32
2009/10	\$357,867			0.399 Min \$33	0.267 Min \$33
2010/11	\$361,731			0.3825 Min \$34	0.264 Min \$34
2011/12	\$376,370			0.31 Min \$35	0.24 Min \$35
2012/13	\$398,170			0.345 Min \$36	0.27 Min \$36
2013/14	\$416,382			0.282 Min \$36	0.321 Min \$36
2014/15	\$453,359			0.328 Min \$37	0.35 Min \$37
2015/16	\$486,760			0.355 Min \$38	0.34 Min \$38
2016/17	\$520,478			0.378 Min \$38	0.36 Min \$38
2017/18	\$553,452			0.388 Min \$39	0.36 Min \$39
2018/19	\$585,041			0.4116 Min \$40	0.3752 Min \$40
2019/20	\$616,641			0.3820 Min \$41	0.35 Min \$41
2020/21	\$616,641			0.3820 Min \$41	0.35 Min \$41
2021/22	\$644,912			0.3720 Min \$42	0.375 Min \$42
2021/22	\$684,789			0.3780 Min \$44	0.397 Min \$44

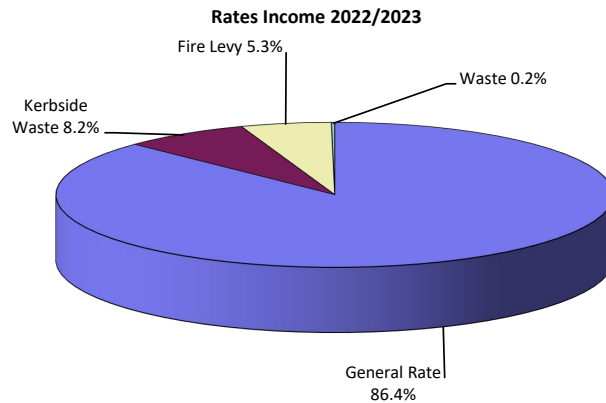


9.6 On-site Waste Disposal Systems

The service charge for the on-site waste disposal maintenance service in 2022-23 has been increased by 4.5 percent to \$689.

9.7 Lake River Water District

A Lake River Water Levy of \$200 per kilometer of river frontage will not be raised in 2022-23, but considered again for the 2023-24 period.



10. PAYMENT OPTIONS

The cash interest rate is set at 0.85 percent and in the current economic climate is expected to increase slightly over the next 12 months. Council's current early rate payment discount of 0.5 percent is equivalent to ratepayer paying average residential having a similar amount of cash in the bank at 1.5 percent over the instalment period. Council will retain the discount at 0.5 percent to encourage up-front rate payments for cash flow advantages.

Instalment payment dates for 2022-23 will be:

- Payment by one (1) instalment by 31 August to receive a 0.5 percent discount
- Payment by 3 instalments due on 31 August, 30 November and 28 February.

Generally, the past 3 instalment system or 1 instalment with discount system has been well received. The following percentage of rate payments have been received during the discount period over recent years:

1999/00	52%	2010/11	55.0%
2000/01	56%	2011/12	56.8%
2001/02	59%	2012/13	60.5%
2002/03	56%	2013/14	53.5%
2003/04	55.5%	2014/15	57.0%
2004/05	58%	2015/16	58.4%
2005/06	59.6%	2016/17	55.6%
2006/07	57%	2017/18	55.2%
2007/08	57.4	2018/19	53.4%
2008/09	57.3%	2019/20	59.6%
2009/10	55.0%	2020/21	49.0%
		2021/22	55.0%

10.1 Interest &/ Penalty on Default Payment

No change is recommended for

- Ratepayers on default of instalment payments, to be charged daily interest of 0.0178% (or 6.5% per annum) in accordance with Section 128 of the Local Government Act 1993
- a late payment penalty of 5 percent will apply on all Rates & Charges, outstanding as at 1st April.

11. SUMMARY OF RATES & CHARGES

RATE BUDGET					
	Budget		Actual (31/5)	Budget	Budget 22/23
Rate	2022/23		2021/22	2021/22	less budget 21/22
General Rate (Including Supps)	11,284,402	86.4%	10,707,631	10,697,145	587,257
Fire Levy	686,154	5.3%	658,913	647,211	38,943
Waste Management	1,064,804	8.2%	924,426	903,088	161,716
Onsite Sewer Disposal Systems	24,103	0.2%	24,184	24,390	(287)
Lake River River Works District	0		0	0	0
Sub Total	13,059,463		12,315,154	12,271,834	787,916
Rate Discount	26,885		25,021	27,162	(277)
Rate Remissions	10,400		1,573	10,000	400
Pension Rebates Granted	492,750		496,644	473,800	18,950
Pension Rebates Reimbursed	(492,750)		(498,003)	(473,800)	(18,950)
Net Rate Revenue	13,022,178		12,289,920	12,234,672	787,793
Rate Levies & Charges	2022/23		2022/23	2021/22	2021/22
	Charge		Rate	Charge	Rate
			(Cents in \$AAV)		(Cents in \$AAV)
General Rate	\$			\$	
Industrial			0.979		9.37
Public Purpose			0.904		8.65
Quarry			0.882		8.44
Commercial			0.753		7.21
Residential			0.753		7.21
Sport			0.731		6.99
Low Density Residential			0.678		6.49
Rural Residential			0.678		6.49
Rural			0.433		4.15
Vacant			0.527		5.05
Overall Minimum - Residential			538		515
Overall Minimum - Vacant			344		329
Garbage Collection					
140lt MGB	146			126	
240lt MGB	212			189	
Recycling	100			90	
Fire Levy					
General	44		0.397	42	0.375
Volunteer	44		0.378	42	0.372
On-site Disposal Service	689			659	
Lake River					
River Works District	0		Per Km of River	0	Per Km of River
			Frontage		Frontage

12. RATE SAMPLES & OVERALL VARIANCES

Typical overall rate bills are expected to vary from the previous year as below:

Residential	Average Property Value \$	Rates 2021/22 \$	Rates 2022/23 \$	Increase in Rates Bill \$	Increase General %	Discount Reduction \$
Longford	\$295,000	\$1,120	\$1,183	\$63	5.7%	\$6
Perth	\$330,000	\$1,179	\$1,245	\$66	5.6%	\$6
Evandale	\$315,000	\$1,218	\$1,286	\$68	5.6%	\$6
Campbell Town	\$215,000	\$1,005	\$1,064	\$58	5.8%	\$5
Cressy	\$245,000	\$982	\$1,040	\$59	6.0%	\$5
Devon Hills	\$660,000	\$1,938	\$2,036	\$98	5.1%	\$10
Ross	\$235,000	\$963	\$1,021	\$58	6.0%	\$5
Avoca	\$155,000	\$775	\$825	\$49	6.4%	\$4
Conara	\$115,000	\$683	\$728	\$45	6.6%	\$4
Epping	\$145,000	\$749	\$797	\$48	6.4%	\$4
Vacant Land	\$260,000	\$567	\$593	\$25	4.5%	\$3
Vacant Land	\$140,000	\$371	\$388	\$17	4.5%	\$2
Low Density Residential	\$540,000	\$1,608	\$1,692	\$84	5.2%	\$8
Residential in Rural Zone	\$445,000	\$1,221	\$1,274	\$53	4.3%	\$6
Rossarden	\$85,000	\$683	\$728	\$45	6.6%	\$4
Rural A					4.8%	
Rural B					4.5%	
Commercial A					4.4%	
Commercial B					5.0%	
Industrial A					4.6%	
Industrial B					4.4%	
GENERAL RATE REVENUE INCREASE			4.5%			

13. COMMUNITY GRANTS

The **Special Community Grant** allocation in 2022-23 is \$45,000 compared to \$70,000 last year. These grants are allocated to sporting, community and non-profit organisations for minor infrastructure improvement projects in accordance with Council guidelines. For further information please refer to attached summary of applications.

An allocation of \$75,000 which is the same as last year has been allocated to **Festivals, Events & Promotions** held throughout the municipal area. For further information please refer to attached summary of applications.

Management Committee Grants allocated in 2022-23 amount to \$57,234 (increased 4.0%) as detailed in the attached summary.





**NORTHERN
MIDLANDS
COUNCIL**

APPENDIX A

BUDGET - FINANCIAL REPORT 2022-2023

June 2022



OPERATING STATEMENT			
	Budget	Actual (16/6)	Budget
Underlying Surplus/(Deficit) Calculation	2022/23	2021/22	2021/22
Revenue			
Rates & Charges	13,059,463	12,315,154	12,271,834
Grants and Property (Including Capital)	12,947,218	9,145,670	13,798,171
Fees & Charges	2,571,392	2,579,974	2,566,095
Interest General Funds and Rates Outstanding	793,243	388,626	259,541
Interest Stimulus Funds	82,650	139,139	220,000
Stimulus Package Interest Reimbursements	101,728	136,004	272,007
Other Reimbursements	44,625	75,427	51,918
Investment in TasWater	468,000	351,000	468,000
Other	574,639	452,207	440,567
	30,642,958	25,583,201	30,348,133
Expenditure			
Employee Costs	6,415,996	5,549,876	6,048,712
Materials & Services	6,376,332	5,805,387	6,650,633
Government Levies & Charges	1,161,962	953,250	961,484
Depreciation	6,651,715	6,519,158	6,519,158
Stimulus Package Interest Expense	100,368	285,950	272,007
Other Expenditure	1,227,516	532,398	845,197
	21,933,889	19,646,019	21,297,191
Operating Surplus/(Deficit)	8,709,069	5,937,182	9,050,942
Adjustments :			
Less Capital Grants and Property	8,353,950	3,143,801	8,697,948
Less Subdivider Contributions	345,649	0	330,765
Underlying Operating Surplus/(Deficit)	9,470	2,793,381	22,229



OPERATING STATEMENT - SENSITIVITY ANALYSIS			
	Budget	Sensitivity	Budget Impact
Underlying Surplus/(Deficit) Calculation	2022/23	+ / -	2022/23
Revenue			
Rates & Charges	13,059,463	1.00%	130,595
Grants & Subsidies (Operating only)	12,947,218	0.00%	0
Fees & Charges	2,571,392	1.00%	25,714
Interest General Funds and Rates Outstanding	977,621	0.00%	0
Other Reimbursements	512,625	0.00%	0
Other	574,639	0.00%	0
	30,642,958		156,309
Expenditure			
Employee Costs	6,415,996	2.00%	128,320
Materials & Services	6,376,332	2.00%	127,527
Government Levies & Charges	1,161,962	0.00%	0
Depreciation	6,651,715	1.00%	66,517
Other Expenditure	1,327,884	2.00%	26,558
	21,933,889		348,921
Operating Surplus/(Deficit)	8,709,069	0	(192,613)
Adjustments :			
Less Capital Grants	8,353,950	0%	0
Less Subdivider Contributions	345,649	0%	0
Underlying Operating Surplus/(Deficit)	9,470	0	(192,613)



CASH BUDGET			
	Budget	Actual (16/6)	Budget
Cash Surplus/(Deficit) Calculation	2022/23	2021/22	2021/22
Cash Receipts			
Rates & Charges	13,059,463	12,315,154	12,271,834
Grants and Property (Including Capital)	12,947,218	9,145,670	13,798,171
Fees & Charges	2,571,392	2,579,974	2,566,095
Interest General Funds and Rates Outstanding	793,243	388,626	259,541
Interest Stimulus Funds	82,650	139,139	220,000
Stimulus Package Interest Reimbursements	101,728	136,004	272,007
Other Reimbursements	44,625	75,427	51,918
Investment in TasWater	468,000	351,000	468,000
Other	574,639	452,207	440,567
	30,642,958	25,583,201	30,348,133
Cash Payments			
Employee Costs	6,415,996	5,549,876	6,048,712
Materials & Services	6,376,332	7,305,387	6,650,633
Government Levies & Charges	1,161,962	953,250	961,484
Depreciation	0	0	0
Stimulus Package Interest Expense	100,368	254,000	272,007
Other Expenditure	1,227,516	278,398	573,190
Operating Budget	15,282,174	14,340,911	14,506,026
FAGS grant advance change	0	0	0
Loan Funds Received	(5,520,000)	3,000,000	0
Capital Budget (Excluding Bfwd Expend)	18,844,373	6,145,392	13,861,256
Cash Surplus/(Deficit)	(9,003,589)	8,096,898	1,980,851
	(28,685,157)	(20,387,682)	
Adjustments for non cash items included above:			
Less Net Gain/Loss on Disposal of Assets	(266,581)	(22,794)	(505,860)
Less Subdivisions & contributed assets	345,649	0	330,765
Cash Surplus/(Deficit)	(9,082,657)	8,119,692	2,155,946
Opening Cash	27,811,814	19,692,122	19,692,122
Closing Cash	18,729,157	27,811,814	21,848,068



Note 1

4,317,549	General
4,050,000	Loan Repayment Provision
622,543	Monies Held in Trust (Including Special Committee Cash Balances)
2,806,870	Grants Received in Advance
2,052,375	Provisions and Rate Revenue and User Charges in Advance
4,879,820	Infrastructure
<u>18,729,157</u>	Cash



RATE BUDGET					
	Budget	Actual (16/6)	Budget	Budget 22/23	
Rate	2022/23	2021/22	2021/22	less budget 21/22	
General Rate (Including Supps)	11,284,402	10,707,631	10,697,145	587,257	
Fire Levy	686,154	658,913	647,211	38,943	
Waste Management	1,064,804	924,426	903,088	161,716	
Onsite Sewer Disposal Systems	24,103	24,184	24,390	(287)	
Lake River River Works District	0	0	0	0	
Sub Total	13,059,463	12,315,154	12,271,834	787,916	
Rate Discount	26,885	25,021	27,162	(277)	
Rate Remissions	10,400	1,573	10,000	400	
Pension Rebates Granted	492,750	496,644	473,800	18,950	
Pension Rebates Reimbursed	(492,750)	(498,003)	(473,800)	(18,950)	
Net Rate Revenue	13,022,178	12,289,920	12,234,672	787,793	
Rate Levies & Charges	2022/23	2022/23	2021/22	2021/22	
	Charge	Rate (Cents in \$AAV)	Charge	Rate (Cents in \$AAV)	
General Rate	\$		\$		
Industrial		0.979		9.37	
Public Purpose		0.904		8.65	
Quarry		0.882		8.44	
Commercial		0.753		7.21	
Residential		0.753		7.21	
Sport		0.731		6.99	
Low Density Residential		0.678		6.49	
Rural Residential		0.678		6.49	
Rural		0.433		4.15	
Vacant		0.527		5.05	
Overall Minimum - Residential		538		515	
Overall Minimum - Vacant		344		329	
Garbage Collection					
140lt MGB	146		126		
240lt MGB	212		189		
Recycling	100		90		
Fire Levy					
General	44	0.397	42	0.375	
Volunteer	44	0.378	42	0.372	
On-site Disposal Service	689		659		
Lake River River Works District	0	Per Km of River Frontage	0	Per Km of River Frontage	



Northern Midlands Council Account Management Report

Income & Expenditure Summary for the Period Ended 17 June 2022 (96% of Year Completed)

Line Item Summary Totals

	Operating Statement																	
	Governance			Corporate Services			Regulatory & Community Services			Development Services			Works			Total		
	2021/22 Budget	2021/22 Actual	2022/23 Budget	2021/22 Budget	2021/22 Actual	2022/23 Budget	2021/22 Budget	2021/22 Actual	2022/23 Budget	2021/22 Budget	2021/22 Actual	2022/23 Budget	2021/22 Budget	2021/22 Actual	2022/23 Budget	2021/22 Budget	2021/22 Actual	2022/23 Budget
Wages	402,488	419,817	539,920	1,145,879	964,816	1,125,174	222,372	218,207	249,599	396,524	389,271	462,140	1,791,965	1,671,858	1,857,539	3,959,228	3,663,970	4,234,372
Material & Services Expenditure	611,145	525,459	601,944	716,183	655,507	824,515	559,949	372,454	182,274	444,920	411,141	385,179	3,779,786	3,251,251	3,812,926	6,111,983	5,215,812	5,806,838
Depreciation Expenditure	68,516	68,516	69,709	91,886	91,886	90,940	20,660	20,660	29,488	18,718	18,718	19,640	6,319,378	6,319,378	6,441,938	6,519,158	6,519,158	6,651,715
Government Levies & Charges	6,420	5,716	86,000	872,854	853,683	919,869	1,920	1,941	2,000	0	660	0	80,290	91,250	154,093	961,484	953,250	1,161,962
Interest Expenditure	0	0	0	272,007	285,950	100,368	0	0	0	0	0	0	0	0	0	272,007	285,950	100,368
Councillors Expenditure	205,180	175,335	217,390	0	0	0	0	0	0	0	0	0	0	0	0	205,180	175,335	217,390
Competitive Neutrality Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Expenditure	507,450	123,910	674,608	503,902	505,321	511,745	251,344	186,781	283,356	9,980	17,431	10,390	98,093	51,203	108,900	1,370,769	884,646	1,588,999
Oncost	196,728	194,755	269,960	518,060	462,975	546,255	105,100	83,922	119,665	198,263	169,224	228,570	697,258	616,764	842,734	1,715,409	1,527,640	2,007,184
Internal Plant Hire/Rental	21,760	12,534	21,760	26,590	14,212	26,540	29,347	17,284	29,350	21,490	3,998	21,490	1,045,974	1,088,293	1,045,970	1,145,161	1,136,321	1,145,110
Internal Rental/Rates	0	0	0	1,790	376	1,860	0	0	0	0	0	0	6,630	4,895	6,890	8,420	5,271	8,750
Other Internal Transfers Expenditure	0	0	0	7,484,576	7,484,576	7,371,573	0	403	0	0	0	0	30,550	30,550	(150)	7,515,126	7,515,529	7,371,423
Oncosts Paid - Payroll	86,799	68,146	98,099	238,573	277,325	237,943	47,413	37,317	57,342	100,814	121,510	118,415	394,304	385,088	419,213	867,903	889,386	931,012
Oncost Paid - Non Payroll	126,474	101,790	136,338	298,767	269,521	293,712	63,460	52,574	68,568	138,285	101,162	154,766	594,595	471,473	597,228	1,221,581	996,520	1,250,612
Plant Expenditure Paid	4,000	3,997	4,236	17,180	10,556	17,844	7,630	6,958	7,630	17,780	15,563	18,829	492,060	552,501	520,955	538,650	589,575	569,494
	2,236,960	1,699,975	2,719,964	12,188,247	11,876,704	12,068,338	1,309,195	998,501	1,029,272	1,346,774	1,248,678	1,419,419	15,330,883	14,534,504	15,808,236	32,412,059	30,358,363	33,045,229
Rate Revenue	0	0	0	(11,344,356)	(11,366,544)	(11,970,556)	(24,390)	(24,184)	(24,103)	0	0	0	(903,088)	(924,426)	(1,064,804)	(12,271,834)	(12,315,154)	(13,059,463)
Recurrent Grant Revenue	(58,346)	0	0	(1,791,710)	(2,252,719)	(1,819,002)	(353,500)	(247,135)	0	(5,000)	(17,453)	0	(2,892,117)	(3,484,561)	(2,774,266)	(5,100,223)	(6,001,869)	(4,593,268)
Fees and Charges Revenue	(100)	(206)	(100)	(1,058,151)	(1,000,074)	(1,146,994)	(164,168)	(172,409)	(171,559)	(720,198)	(739,621)	(609,256)	(623,478)	(667,664)	(643,483)	(2,566,095)	(2,579,974)	(2,571,392)
Interest Revenue	(279,181)	(219,097)	(546,650)	(200,360)	(308,668)	(329,243)	0	0	0	0	0	0	0	0	0	(479,541)	(527,765)	(875,893)
Reimbursements Revenue	(2,130)	(2,323)	(2,000)	(25,278)	(18,633)	(26,416)	(7,632)	(8,123)	(7,976)	(9,000)	(24,862)	0	(7,878)	(21,486)	(8,233)	(51,918)	(75,427)	(44,625)
Interest Expenditure Reimbursed	0	0	0	(272,007)	(136,004)	(101,728)	0	0	0	0	0	0	0	0	0	(272,007)	(136,004)	(101,728)
Oncost Recoveries - Internal Tfer	(196,728)	(181,548)	(219,961)	(540,749)	(481,445)	(546,998)	(108,124)	(97,606)	(116,202)	(239,807)	(178,251)	(268,515)	(959,200)	(789,611)	(1,059,664)	(2,044,608)	(1,728,461)	(2,211,340)
Plant Hire Income - Internal Tfer	(13,800)	0	(10,132)	(39,190)	0	(28,339)	0	0	0	(47,580)	0	(19,955)	(1,460,680)	(1,455,064)	(1,374,500)	(1,561,250)	(1,455,064)	(1,432,926)
Other Internal Transfers Income	(155,588)	(155,588)	(141,625)	(530,362)	(42,096)	(542,932)	(773,757)	(773,757)	(635,077)	(462,356)	(509,859)	(487,095)	(6,092,807)	(6,081,593)	(6,086,926)	(8,014,870)	(7,562,893)	(7,893,655)
Other Revenue	(468,000)	(565,821)	(468,000)	(16,266)	(37,475)	(16,999)	(356)	(2,666)	(373)	0	7,571	0	(93,180)	(193,536)	(51,618)	(577,802)	(791,927)	(536,990)
	(1,173,873)	(1,124,583)	(1,388,468)	(15,818,429)	(15,643,658)	(16,529,207)	(1,431,477)	(1,325,880)	(955,290)	(1,483,941)	(1,462,475)	(1,384,821)	(13,032,428)	(13,617,941)	(13,063,494)	(32,940,148)	(33,174,538)	(33,321,280)
Underlying (Surplus) / Deficit Before	1,063,087	575,392	1,331,496	(3,630,182)	(3,766,954)	(4,460,869)	(122,282)	(327,379)	73,982	(137,167)	(213,797)	34,598	2,298,455	916,563	2,744,742	(528,089)	(2,816,175)	(276,051)
Gain on sale of Fixed Assets	0	0	0	0	0	(160,000)	0	0	0	0	0	0	0	(11,280)	0	0	(11,280)	(160,000)
Loss on Sale of Fixed Assets	0	0	0	0	19,375	0	0	0	0	0	0	0	505,860	14,699	426,581	505,860	34,074	426,581
Net (Gain)/loss on Disposal of Fixed Assets	0	0	0	0	19,375	(160,000)	0	0	0	0	0	0	505,860	3,419	426,581	505,860	22,794	266,581
Underlying (Surplus) / Deficit	1,063,087	575,392	1,331,496	(3,630,182)	(3,747,579)	(4,620,869)	(122,282)	(327,379)	73,982	(137,167)	(213,797)	34,598	2,804,315	919,982	3,171,323	(22,229)	(2,793,381)	(9,470)
Capital Grant Revenue	0	0	0	0	0	0	0	(120,610)	(50,000)	0	0	0	(8,697,948)	(3,023,191)	(8,303,950)	(8,697,948)	(3,143,801)	(8,353,950)
Subdivider Contributions	0	0	0	0	0	0	0	0	0	0	0	0	(330,765)	0	0	(330,765)	0	(330,765)
	0	0	0	0	0	0	0	(120,610)	(50,000)	0	0	0	(9,028,713)	(3,023,191)	(8,649,599)	(9,028,713)	(3,143,801)	(8,699,599)
Operating (Surplus) / Deficit From continuing operations	1,063,087	575,392	1,331,496	(3,630,182)	(3,747,579)	(4,620,869)	(122,282)	(447,989)	23,982	(137,167)	(213,797)	34,598	(6,224,398)	(2,103,209)	(5,478,276)	(8,050,942)	(5,937,182)	(8,709,089)



Budget Report
Round 8
by
Operating Statement
at Account level
for 2022/2023



**NORTHERN
MIDLANDS
COUNCIL**

Operating Income and Expenditure - Governance

Function Management

Income

Interest Income - Cash and Investments	100300	(57,500)	(464,000)	(52,105)
Interest Income - Stimulus Fund Investments	100303	(221,681)	(82,650)	(166,992)
Insurance for Council Facilities	100310	(2,130)	(2,000)	(2,323)
Income on Investment in Tas Water	100330	(468,000)	(468,000)	(561,600)
Right to Information Act - Information Request	100340	(100)	(100)	(41)
Total Income		(749,411)	(1,016,750)	(783,061)

Expenditure

Assets Management	100400	52,790	52,120	53,234
Personnel Management	100500	79,106	126,993	101,299
General Expenditure - Governance Management	101000	663,691	742,517	742,833
Governance - Purchase of Stationery	101001	4,200	4,370	1,450
Staff Support & Special Projects	101010	70,000	220,000	0
Strategic Plan Update	101010.009	0	0	228
Greater Launceston Plan	101010.04	0	0	10,244
Priority Projects Plan	101010.048	0	0	0
Perth Regional Recreation Centre	101010.05	0	0	500
Swimming Pool Strategy Project	101010.051	0	0	4,590
Longford Racecourse Master Plan	101010.052	0	0	13,800
Climate Change Emergency Strategy - Stage 1	101010.053	28,240	28,340	0
NTRLUS Climate Project	101010.054	5,512	2,756	7,856
Campbell Town - King Street Reserve Master Plan	101010.055	10,000	0	6,582
Ross - Recreation Ground Master Plan	101010.056	0	0	8,930
Pth - Sheep Wash Park Landscape Plan	101010.057	0	0	1,980
Lfd - Laycock Street Park Master Plan	101010.058	0	0	660
GM's Special Expenditure	101050	13,390	13,930	11,735
Audit Committee	101055	10,300	10,710	6,400
Audit - Council Financial Statements	101060	27,600	27,030	11,256
Audit - Travel Fees, Projects & Project Acquittals	101065	4,190	4,360	3,165
Accounts Receivable - Remissions	101070	392,900	563,992	2,574
Accounts Receivable - Discount	101080	21,740	22,610	21,992
Total Expenditure		1,383,659	1,819,728	1,011,306
Total Function Management		634,248	802,978	228,245

Employee Oncosts

Income

Oncosts Recovered	101100	(196,728)	(219,961)	(181,548)
Municipal Income Allocation	101150	(12,480)	(7,125)	(12,480)
Total Income		(209,208)	(227,086)	(194,028)

Expenditure

Annual Leave	101300	42,886	48,169	20,880
Public Holidays	101400	21,899	26,647	18,392
Personal Leave - Governance	101500	17,999	18,784	23,301
Long Service Leave - Governance	101600	11,732	13,177	0
Superannuation	101650	61,238	67,514	53,178
Workers Compensation	101700	14,330	13,368	11,493
Compassionate Leave	101800	0	0	5,196
Training/Conferences/Workshops - Governance	101850	8,030	8,978	8,971
Employee Health & Wellbeing Policy Expenditure	101860	520	1,000	591
Other Expenditure - Governance Employee Oncosts	101900	30,574	29,449	34,798
Total Expenditure		209,208	227,086	176,801
Total Employee Oncosts		0	0	(17,227)

Fleet

Income

Cost Recoveries - Governance Fleet	101950	(13,800)	(10,132)	0
Total Income		(13,800)	(10,132)	0

Expenditure

Running Expenses - Governance Fleet	101970	4,000	4,236	3,997
Depreciation of Fleet - Governance	101985	5,696	5,692	5,696
Total Expenditure		9,696	9,928	9,693
Total Fleet		(4,104)	(204)	9,693

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**NORTHERN
MIDLANDS
COUNCIL**

Council

Income

Other Income - Council (GST Free) 102055

Total Income

Expenditure

Councillors Expenses & Allowances Paid via Payroll 102100
Elections 102200
Receptions & Presentations 102300
Training/Conferences/Seminars - Councillors 102400
LGAT 102500
NTD 102600
NTD - Profile .id 102602
NTD - Population Program 102603
NTD - Northern Tasmanian Residential Demand & Supply Study 102604
AMAC 102610
Local District Committees 102650
Meeting Support 102700
Section 77 (Donations) 102900
Other Expenditure - Council & Councillors 102950
Communication Equipment Allowance 102960

Total Expenditure

Total Council

Registry & Sundry Cultural Activi

Income

Municipal Income Allocation 104400

Total Income

Expenditure

Citizenships 104700
Depreciation of Assets - Heritage 105185

Total Expenditure

Total Registry & Sundry Cultural Activities

Youth Program

Income

Council Contribution - Youth Activities 502941
Grant Income - FRRR ABC Heywire Youth Innovation (Youth Camp) (GST Free) 502949.5
Grant income - Healthy Tasmania Active Northern Midlands Youth 502949.6
Grant Income - Tasmanian Community Fund Free2b girls Program 502949.7
Donation Income - Tasmanian Community Fund Free2b girls Program 502949.8

Total Income

Expenditure

Youth Activity Program 502961
Youth Officer 502990
Youth Program - Expenditure General 502993
Grant Expenditure - FRRR ABC Heywire Youth Innovation (Youth Camp) 502996
Grant Expenditure - Healthy Tasmania Active Northern Midlands Youth 502997
Grant Expenditure - Tasmanian Community Fund Free2b girls program 502998

Total Expenditure

Total Youth Program

Operating Income and Expenditure - Governance

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
0	0	(1,000)	
0	0	(1,000)	
215,560	224,180	190,006	
6,420	86,000	5,716	
4,201	4,370	4,201	
19,370	20,140	9,492	
42,230	43,595	41,449	
50,339	52,350	51,339	
5,382	5,600	0	
5,630	5,860	5,796	
5,549	5,770	5,549	
0	0	0	
7,700	8,000	2,332	
7,300	7,590	8,084	
19,150	13,920	9,782	
30,562	31,790	28,656	
3,520	7,660	8,987	
422,913	516,825	371,388	
422,913	516,825	370,388	
(650)	(680)	(650)	
(650)	(680)	(650)	
650	680	221	
10,030	11,897	10,030	
10,680	12,577	10,251	
10,030	11,897	9,601	
(92,248)	(96,600)	(92,248)	
(3,000)	0	0	
(25,026)	0	0	
(30,320)	0	0	
0	0	(3,386)	
(150,594)	(96,600)	(95,634)	
36,770	38,240	23,738	
54,554	54,960	28,277	
3,270	3,400	628	
3,000	0	3,000	
25,440	0	9,248	
27,560	0	18,612	
150,594	96,600	83,503	
0	0	(12,131)	



**NORTHERN
MIDLANDS
COUNCIL**

Public Relations

Income

Municipal Income Allocation - Public Relations 103690

Total Income

Expenditure

Media 103700

Total Expenditure

Total Public Relations

Total Operating Income and Expenditure - Governance

Operating Income and Expenditure - Governance

2021/2022 Budget	Budget Forecast	
	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$
(50,210)	(37,220)	(50,210)
(50,210)	(37,220)	(50,210)
50,210	37,220	37,034
50,210	37,220	37,034
0	0	(13,176)
1,063,087	1,331,496	575,394



**NORTHERN
MIDLANDS
COUNCIL**

Operating Income and Expenditure - Governance

2021/2022 Budget	Budget Forecast	
	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$

Overall Totals:	1,063,087	1,331,496	575,394
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**NORTHERN
MIDLANDS
COUNCIL**

Operating Income & Expenditure Corporate Services

General Rate & Base Grants Rec

Income

Rates - General Rate	100200	(10,897,505)	(11,613,655)	(11,016,299)
Grants	100250	(1,157,730)	(1,252,915)	(1,549,502)
State Govt Reimbursement of Tascorp Interest on Stimulus Funding	100260	(272,007)	(101,728)	(136,004)

Total Income (12,327,242) (12,968,298) (12,701,805)

Expenditure

Municipal Income Allocation (Expenditure A/c)	100100	7,465,656	7,351,893	7,465,656
Interest Expense Tascorp Stimulus Loans - Reimbursable by State Govt	100110	272,007	100,368	285,950

Total Expenditure 7,737,663 7,452,261 7,751,606

Total General Rate & Base Grants Receipts and Allocation (4,589,579) (5,516,037) (4,950,199)

Business Unit Management

Income

Other Income - Corporate Services General (No Gst)	200200	0	0	0
Other Income - Corporate Services (GST Applicable)	200210	0	0	(460)
Internal Admin Income from Works	200280	(499,744)	(522,232)	0

Total Income (499,744) (522,232) (460)

Expenditure

Longford Office	200850	23,523	24,494	15,396
Minor Improvements - Longford Office	200851	0	0	1,360
Campbell Town Office	200875	4,000	4,160	1,957
Other - General Expenditure	200900	113,615	117,526	72,876
Corporate Services - Purchase of Stationery	200901	4,110	4,270	2,630
General Catering & Kitchen Supplies	200910	3,800	3,950	2,367
Depreciation Assets - Corporate Services	200985	3,790	3,537	3,790

Total Expenditure 152,838 157,937 100,375

Total Business Unit Management (346,906) (364,295) 99,915

Employee Oncosts

Income

Oncosts Recovered	201000	(339,064)	(347,631)	(301,087)
Municipal Income Allocation	201050	(1,059)	9,988	(1,059)
Other Income (GST Not Applicable)	201101	0	0	(2)
Paid Parental Leave Reimbursement - Corporate Services (GST Free)	201102	0	0	(1,545)
Grants - Employee Training - Corporate Services	201105	0	0	(24,820)

Total Income (340,123) (337,643) (328,513)

Expenditure

Annual Leave	201200	72,350	72,502	71,808
Public Holidays	201300	36,945	40,107	37,682
Personal Leave - Corporate Services	201400	27,825	20,561	23,857
Paid Parental Leave - Corporate Services	201450	0	0	9,145
Long Service Leave - Corporate Services	201500	19,792	19,833	0
Long Service Leave - E126	201507	0	0	1,621
Long Service Leave - E134	201508	0	0	610
Long Service Leave - E159	201510	0	0	250
Long Service Leave - E172	201511	0	0	2,162
Superannuation	201550	101,406	101,619	102,191
Workers Compensation	201600	24,249	20,561	20,107
Compassionate Leave	201700	0	0	270
Other Expenditure - Corporate Services Employee Oncost	201800	41,110	46,046	46,003
Training/Conferences/Workshop - Corporate Services	201850	13,946	13,914	12,687
Employee Health & Wellbeing Policy Expenditure	201860	2,500	2,500	1,660

Total Expenditure 340,123 337,643 330,053

Total Employee Oncosts 0 0 1,540



**NORTHERN
MIDLANDS
COUNCIL**

Fleet Administration

Income

Cost Recoveries - Corporate Services Fleet	201950	(39,190)	(28,339)	0
Total Income		(39,190)	(28,339)	0

Expenditure

Running Expenses - Corporate Services Fleet	201970	11,260	11,924	7,677
Depreciation of Fleet - Corporate Services	201985	5,886	9,920	5,886
Loss on Disposal - Corporate Fleet	201990	0	0	(21,023)
Total Expenditure		17,146	21,844	(7,460)
Total Fleet Administration		(22,044)	(6,495)	(7,460)

Finance Activities

Income

Income Admin Charge Received from Private Works	202050	(14,327)	(14,972)	(6,878)
Rate Certificate Income	202100	(125,470)	(131,116)	(150,119)
Collection Costs Recovered - Rates (GST Not Applicable)	202150	(24,000)	(25,080)	0
Collection Costs Recovered - Sundry Debtors (GST Not Applicable)	202160	0	0	(475)
Other Income - GST Free	202200	(19,631)	(20,514)	(19,631)
Total Income		(183,428)	(191,682)	(177,103)

Expenditure

General Accounting	202300	72,562	90,761	78,414
Asset Recording & Control	202400	60,034	50,966	51,044
Annual Statement	202500	63,043	65,579	52,138
Budget	202600	33,211	34,548	26,467
Cash Management Investments & Borrowings	202700	83,605	86,953	78,571
Accounts Payable	202800	61,752	92,221	98,341
Accounts Receivable	202900	26,129	7,015	14,569
Debt Collection	202950	60,253	50,569	38,458
Payroll/Superannuation	203000	68,855	85,657	63,084
Cashiering/Reception	203100	161,887	92,575	96,703
Rating & Valuation	203200	79,895	143,703	49,558
Rating & Valuation - Debt Recovery Legal Fees	203210	105,060	109,260	60,110
Valuation Fee Expenditure	203300	40,000	41,600	27,640
Total Expenditure		916,286	951,407	735,097
Total Finance Activities		732,858	759,725	557,994

Information Technology

Income

Other Income - GST Applicable	205200	0	0	(2,900)
Total Income		0	0	(2,900)

Expenditure

Information Technology - Operating and Maintenance	205300	350,211	437,992	421,458
Other	205500	342	360	101
Web Site Development and Maintenance	205570	1,780	1,850	1,503
Depreciation of Assets - Computers	205585	33,160	29,893	33,160
Loss on Sale Assets - Computers	205595	0	0	797
Total Expenditure		385,493	470,095	457,019
Total Information Technology		385,493	470,095	454,119

Insurance Services

Income

Claim Reimbursement MV Suzuki rego I 04 TX	203763	0	0	(909)
Total Income		0	0	(909)

Expenditure

Administration	203800	14,730	15,320	14,822
Total Expenditure		14,730	15,320	14,822
Total Insurance Services		14,730	15,320	13,913



**NORTHERN
MIDLANDS
COUNCIL**

Photocopying Services

Income

Fees & Charges	205600
Total Income	
Total Photocopying Services	

Records Management

Expenditure

Operating Expenditure - Records Management	205000
Operating & Maint Expenditure - Archive Store at Depot & Archive Room at Library	510560
Total Expenditure	
Total Records Management	

Workplace Health and Safety

Expenditure

Operating - Workplace Health and Safety	207100
Alcohol and Other Drug Random Sampling	207110
Total Expenditure	
Total Workplace Health and Safety	

Operating Income & Expenditure Corporate Services

2021/2022 Budget	Budget Forecast	
	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$
0	0	(74)
0	0	(74)
0	0	(74)
102,672	88,944	83,003
2,290	2,390	1,574
104,962	91,334	84,577
104,962	91,334	84,577
118,771	141,540	77,133
2,000	2,080	2,781
120,771	143,620	79,914
120,771	143,620	79,914



**NORTHERN
MIDLANDS
COUNCIL**

Child Care Services

Child Care Perth

Income

Grants - Perth Child Care (Operating)	501210	(86,859)	0	0
Grant Income - Perth Child Care (Special Circumstances)	501210.5	0	0	(55,616)
Fees Income - Perth Child Care (190 016 126T)	501211	(182,329)	(185,534)	(155,929)
Fees Income - Perth Child Care Centre	501212	(117,612)	(137,905)	(110,873)
Reimbursement - Trainee Wage Subsidy	501219.5	0	0	(1,623)
		(386,800)	(323,439)	(324,041)

Expenditure

Director & Admin - Perth Child Care Service	501220	26,310	22,219	21,087
Support Workers - Perth Child Care Service	501222	278,732	256,125	233,404
Council Administration costs - Perth Child Care Service	501224	9,460	9,840	9,460
Venue Operating Costs - Perth Child Care Centre	501225	22,000	22,870	14,864
Other Operating Expenditure - Perth Child Care Service	501226	12,670	13,180	27,027
Depreciation of Assets - Perth Child Care Service	501228	3,620	3,020	3,620
Minor Improvements - Perth Child Care Building	501229	0	0	95
Child Care - Perth - Mowing	501230	755	780	284
Child Care Perth - General Ground Maintenance	501231	2,010	2,050	939
		355,557	330,084	310,780
Total Child Care Perth		(31,243)	6,645	(13,261)

Child Care Midlands Kids Club

Income

Fees Income - Midlands Kids Club	501155	(42,498)	(44,410)	(47,855)
Fees Income - Midlands Kids Club (190 016 127L)	501157	(105,811)	(110,572)	(98,122)
		(148,309)	(154,982)	(145,977)

Expenditure

Director & Admin - Midlands Kids Club	501170	20,520	22,809	21,613
Support Workers - Midlands Kids Club	501172	98,022	81,476	72,841
Venue Operating Costs - Midlands Kids Club	501175	6,220	6,470	0
Other Operating Costs - Midlands Kids Club	501176	14,570	17,150	21,405
		139,332	127,905	115,859
Total Child Care Midlands Kids Club		(8,977)	(27,077)	(30,118)

Child Care Rural & Remote

Income

Grants - Rural & Remote Child Care	501300	(73,321)	(73,337)	(123,999)
Rural and Remote Child Care - Income Woolworths Land Care Program	501307	0	0	(779)
Fees Income Rural & Remote Child Care (190 018 917C)	501311	(83,916)	(114,692)	(96,468)
Fees Income Rural & Remote Child Care	501312	(62,156)	(72,953)	(62,108)
		(219,393)	(260,982)	(283,354)

Expenditure

Director & Admin - Rural & Remote Child Care	501320	30,225	24,823	23,307
Support Workers - Rural & Remote Child Care	501330	188,843	209,376	189,743
Council Administration Costs - Rural & Remote Child Care	501340	9,460	9,840	9,460
Rural and Remote Child Care - Expenditure Woolworths Land Care Program	501343	0	0	810
Fleet Running Expenses - Rural & Remote Child Care	501345	2,060	2,060	1,024
Venue Operating Costs - Avoca Child Care	501350	3,140	3,270	1,359
Venue Operating Costs - Cressy Child Care	501360	13,050	13,560	15,845
Cressy Child Care - Minor Building Improvements	501365	0	0	119
Other Expenditure - Rural & Remote Child Care	501370	3,820	3,980	2,325
Operating Expenditure - Mobile Toy Library	501375	590	610	0
Depreciation of Assets - Rural & Remote Child Care	501390	7,110	5,930	7,110
		258,298	273,449	251,103
Total Child Care Rural & Remote		38,905	12,467	(32,251)

Child Care Cressy After School Ca

Expenditure

Consumables - Cressy After School Care	501194	0	0	401
Venue Operating Costs - Cressy After School Care	501195	0	0	181
		0	0	581
Total Child Care Cressy After School Care		0	0	581



**NORTHERN
MIDLANDS
COUNCIL**

Operating Income & Expenditure Corporate Services

Child Care Longford After School

Income

Fees Income - Longford After School Care 501136

Expenditure

Other Operating Costs - Longford After School Care 501146

Total Child Care Longford After School Care

Child Care Oncosts

Income

Oncosts Recovered - Child Care 501260
Reimbursement Paid Parental Leave from Centrelink 501265
Workers Compensation Expense Reimbursement 501267.6072 E6072

Expenditure

Annual Leave - Child Care 501270
Public Holidays - Child Care 501271
Personal Leave - Child Care 501272
Paid Parental Leave - Child Care 501273
Long Service Leave - Child Care 501274
Long Service Leave - Child Care E6044 501274.1
Long Service Leave E6050 501274.2
Superannuation - Child Care 501275
Workers Compensation - Child Care 501276
W/Comp Council Costs - E6072 501276.6072
Compassionate Leave - Child Care 501277
Training/Conferences/Workshops - Child Care 501278
Employee Health & Wellbeing Policy Expenditure - Child Care 501279
Other Expenditure - Child Care Employee Oncosts 501280

Total Child Care Oncosts

Total Child Care Services

Govt Levy Admin

Income

Rates - Fire Levy 204400
Other Income 204420
Grants - Pension Remissions 204500
Training Guarantee Levy 204600
Training Guarantee Levy - Councils Commission 204610
Building Administration Fee 204660
Building Administration Fee - Council Commission 204670

Total Income

Expenditure

Payment to State Fire Commission 204450
Other Operating Expenditure - Fire Levy 204460
Pension Remission - Rates 204550
Training Guarantee Levy 204650
Building Administration Fee - Payment to DOJ 204680

Total Expenditure

Total Govt Levy Admin

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
0	0		(298)
0	0		(298)
0	0		490
0	0		490
0	0		192
(201,685)	(199,367)		(180,358)
0	0		(13,906)
0	0		(84)
(201,685)	(199,367)		(194,348)
41,080	42,728		42,754
20,977	21,818		21,410
16,775	17,364		18,076
0	0		18,128
11,238	11,688		0
0	0		7,383
0	0		4,622
64,721	61,496		59,495
15,123	12,396		12,615
0	0		988
0	0		806
8,820	8,436		5,136
0	0		467
29,866	29,261		27,867
208,600	205,187		219,746
6,915	5,820		25,398
5,600	(2,145)		(49,459)
(647,211)	(686,144)		(658,913)
(25,796)	(27,391)		(25,796)
(473,800)	(492,750)		(498,003)
(136,135)	(141,580)		(125,965)
(1,039)	(1,086)		(912)
(68,068)	(70,790)		(64,332)
(900)	(941)		(912)
(1,352,949)	(1,420,682)		(1,374,833)
644,911	684,789		644,912
2,612	1,355		1,333
473,800	492,750		496,644
136,135	141,580		116,782
68,068	70,790		58,391
1,325,526	1,391,264		1,318,061
(27,423)	(29,418)		(56,772)



**NORTHERN
MIDLANDS
COUNCIL**

Land Sales and Purchases

Income

Property - Rental Income 32 Norfolk St Perth	103911
Gain on Sale Land & Buildings	103935
Property - Operating Expenditure Rental Property 32 Norfolk St Perth	104109

Total Income

Expenditure

Property	104200
Property Purchases - Macquarie Street, Cressy	104204
Property - Costs associated with Sale of Properties for Unpaid Rates (Debt Recovery)	104211
Property - Vesting Orders for road verges, other land via subdivision	104221
Loss on Sale Assets - Land & Buildings	104340

Total Expenditure

Total Land Sales and Purchases

Longford Community Sports Cen

Income

Longford Sports Stadium / Gym - Rental	509410
Municipal Income Allocation	509850

Total Income

Expenditure

Maintenance & Operating - Longford Sports Centre	510150
Longford Sports Centre - Junior Netball Program Funding	510151
Longford Sports Centre - Seniors Fitness Program Funding	510152
Minor Improvements - Longford Sports Centre	510225
Depreciation Assets - Sports Centre	510235

Total Expenditure

Total Longford Community Sports Centre

Aged Care Units C'town & E'dale

Income

Rental Income - Units: 4 Murray St Evandale	501410
Rental Income - Units: 13 William St C'town	501450
Other Income - Units: 13 William St C'town	501460

Total Income

Expenditure

Maintenance Expend - Units: 4 Murray St Evandale	501420
Other Operating Expend - Units: 4 Murray St Evandale	501440
Maintenance Expend - Units: 13 William St C'town	501480
Other Operating Expend - Units: 13 William St C'town	501500

Total Expenditure

Total Aged Care Units C'town & E'dale

Rural Health Teaching Site

Income

Income - Rural Health Teaching Site (14 King St)	501520
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Total Income

Expenditure

Expenditure - Rural Health Teaching (14 King St)	501530
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Total Expenditure

Total Rural Health Teaching Site

Operating Income & Expenditure Corporate Services

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
(13,000)	0	(6,720)	
0	(160,000)	0	
5,395	(20)	9,240	
(7,605)	(160,020)	2,520	
7,605	7,910	2,157	
0	0	1,250	
0	0	667	
0	0	1,677	
0	0	39,600	
7,605	7,910	45,351	
0	(152,110)	47,872	
(26,000)	(37,570)	(23,909)	
0	0	0	
(26,000)	(37,570)	(23,909)	
12,800	13,320	10,242	
5,580	0	0	
4,960	0	0	
0	0	1,278	
23,570	24,720	23,570	
46,910	38,040	35,090	
20,910	470	11,181	
(33,073)	(34,561)	(33,830)	
(36,287)	(37,920)	(34,566)	
0	0	(91)	
(69,360)	(72,481)	(68,486)	
5,786	6,036	3,144	
13,890	14,490	14,448	
6,820	7,102	1,164	
11,320	11,830	13,249	
37,816	39,458	32,006	
(31,544)	(33,023)	(36,481)	
(2,410)	(2,520)	(1,132)	
(2,410)	(2,520)	(1,132)	
4,380	4,590	3,994	
4,380	4,590	3,994	
1,970	2,070	2,862	



**NORTHERN
MIDLANDS
COUNCIL**

Emergency Services

Income

Municipal Income Allocation - S.E.S. 304300

Total Income

Expenditure

Emergency Management Exercise 304350

Rescue Unit Headquarters 304400

SES - Running Expenses (F26) Rescue Unit 304410

Equipment Maint/Services 304420

Other Operating Expenditure 304450

Total Expenditure

Total Emergency Services

Total Operating Income & Expenditure Corporate Services

Operating Income & Expenditure Corporate Services

2021/2022 Budget	Budget Forecast	
	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$
(8,796)	(8,990)	(8,796)
(8,796)	(8,990)	(8,796)
1,106	1,150	0
2,100	2,180	2,707
3,860	3,860	2,428
1,730	1,800	2,430
20	20	205
8,816	9,010	7,771
20	20	(1,025)
(3,630,182)	(4,620,869)	(3,747,582)



**NORTHERN
MIDLANDS
COUNCIL**

Operating Income & Expenditure Corporate Services

2021/2022 Budget	Budget Forecast	
	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$

Overall Totals:	(3,630,182)	(4,620,869)	(3,747,582)
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**NORTHERN
MIDLANDS
COUNCIL**

Operating Inc & Expend Regulatory & Community Serv

Business Unit Management

Income

Municipal Income Allocation	500100
Total Income	

Expenditure

General Operating Expenditure - Economic & Communi	500400
Economic Development - Purchase of Stationery	500401
Total Expenditure	
Total Business Unit Management	

Employee Oncosts

Income

Oncosts Recovered	500550
Municipal Income Allocation	500555
Total Income	

Expenditure

W/Comp - E186	300852
Annual Leave	500650
Public Holidays	500700
Personal Leave Community & Regulatory Services	500750
Long Service Leave - Economic & Comm Dev	500800
Superannuation	500825
Workers Compensation	500850
Training/Conferences/Workshops - E&CD	500920
Employee Health & Wellbeing Policy Expenditure	500940
Other Expenditure - Economic & Community	500950
Development Employee Oncosts	
Total Expenditure	
Total Employee Oncosts	

Community Services Manageme

Community wellbeing

Income

Municipal Income Allocation	501000
Other Income - Care-a-Car (Gst Applicable)	501050
Other Income - Care-a-Car (Gst not Applicable)	501051
Total Income	

Expenditure

Donations	501101
Care-a-car expenses	501200
Total Expenditure	
Total Community wellbeing	
Total Community Services Management	

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
(209,289)	(87,399)	(209,289)	
(209,289)	(87,399)	(209,289)	
90,384	101,837	85,487	
2,080	2,160	0	
92,464	103,997	85,487	
(116,825)	16,598	(123,802)	
(108,124)	(116,202)	(97,606)	
(1,926)	(8,829)	(1,926)	
(110,050)	(125,031)	(99,532)	
0	0	9,183	
22,212	24,802	13,694	
11,342	13,720	8,732	
9,554	14,339	4,484	
6,076	6,785	0	
32,690	36,604	35,362	
7,649	6,924	5,026	
3,482	3,602	1,224	
2,500	2,500	346	
14,545	15,755	15,910	
110,050	125,031	93,960	
0	0	(5,572)	
(20,488)	(20,964)	(20,488)	
(6,396)	(6,684)	(7,475)	
(1,236)	(1,292)	0	
(28,120)	(28,940)	(27,963)	
20,490	21,310	19,936	
7,630	7,630	6,958	
28,120	28,940	26,894	
0	0	(1,069)	
0	0	(1,069)	



**NORTHERN
MIDLANDS
COUNCIL**

Economic Development

Other Economic Development

Income

Municipal Income Allocation - Economic Development	505000
Income - Longford Rail Bridge Restoration Group (GST Free)	505035
Income - Longford Rail Bridge Restoration Group (GST Applicable)	505036
Grant Income - Longford Rail Bridge Restoration Group (GST Applicable)	505037

Expenditure

Operating Expenditure	505050
NMBA Contribution	505090
Expenditure - Longford Rail Bridge Restoration Group	505095
NMBA - Longford Promotion Centre, Expenditure	519035
Translink	523575
Launceston Gastronomy Contribution	523585

Total Other Economic Development
Total Economic Development

Operating Inc & Expend Regulatory & Community Serv

2021/2022 Budget	Budget Forecast	
	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$
(112,305)	(65,734)	(112,305)
0	0	(124)
0	0	(1,395)
0	(50,000)	(50,000)
(112,305)	(115,734)	(163,824)
1,540	1,600	1,451
81,057	104,356	78,616
0	0	1,222
4,748	4,938	0
20,000	(100)	0
4,960	4,940	4,940
112,305	115,734	86,229
0	0	(77,595)
0	0	(77,595)



**NORTHERN
MIDLANDS
COUNCIL**

Tourism/Community Developme

Promotion

Income

Municipal Income Allocation 506000

Expenditure

Tourism Management 506200
Tourism - Public Wifi Operating Expenditure 506310
Tourism Promotion Projects 506325
Promotion - Northern Midlands Towns Video Project 506329

Total Promotion

Special Events

Income

Municipal Income Allocation 506350

Expenditure

		2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022
		\$	\$	\$
		(109,015)	(111,334)	(109,015)
		(109,015)	(111,334)	(109,015)
		57,575	59,844	59,654
		1,440	1,490	1,356
		0	0	0
		50,000	50,000	0
		109,015	111,334	61,011
		0	0	(48,004)
		(75,000)	(75,000)	(75,000)
		(75,000)	(75,000)	(75,000)
		1,650	0	1,927
		1,100	0	5,545
		550	0	0
		550	0	115
		275	0	64
		3,000	0	91
		550	0	0
		1,650	0	1,546
		1,627	70,000	1,201
		1,650	0	0
		1,100	0	1,000
		550	0	0
		1,650	0	457
		1,650	0	(1,650)
		275	0	0
		380	0	380
		550	0	107
		0	0	1,050
		16,500	0	6,925
		0	0	500
		0	0	64
		3,000	0	0
		1,650	0	1,509
		1,650	0	0
		275	0	0
		2,200	0	0
		1,650	0	0
		110	0	0
		110	0	0
		600	0	0
		1,650	0	0
		1,000	0	0
		1,650	0	0
		550	0	0
		0	0	2,177
		7,000	5,000	1,071
		1,650	0	1,500
		1,650	0	899
		1,650	0	0
		1,650	0	1,016
		10,000	0	0

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NORTHERN MIDLANDS COUNCIL

Events - Fly Fishing Challenge at Lake Leake 506904
Events - JAG Evandale School Group Wheel-a-thon 506905

Total Special Events

Tourism Centres

Income

Municipal Income Allocation 506845

Expenditure

Longford - Tourism Information 506950
Evandale - Tourism Information Centre 507050
Minor Improvements - Evandale Tourism Centre 507060
Evandale - Water Tower Operating and Maintenance 507070
Campbell Town - Information Centre 507100
Avoca - Tourism Centre (Old School House) 507130
Tourism & Promotion - Signage and Town Brochures 507135
Tourism & Promotion - Regional Tourism Organisation 507140

Total Tourism Centres

Flood Lighting

Income

Municipal Income Allocation 507150

Expenditure

Ross - Flood Lighting 507250
Cressy - Trout Lighting 507275
Campbell Town - Flood Lighting 507300
Evandale - Flood Lighting 507350
Longford - Flood Lighting 507375
Longford - Christmas Tree Lighting 507380

Total Flood Lighting

Other Promotion Activities

Income

Municipal Income Allocation - Promotion 507400
Grant Income - Re-Assign Project 507439

Expenditure

Banners Main Street - Raising and Lowering and Banner Purchase 501737
Ben Lomond - Contribution to Village Tourism 507136
Heritage Highway Association 507600
Expenditure - Re-Assign Project 507620

Total Other Promotion Activities

Total Tourism/Community Development

Operating Inc & Expend Regulatory & Community Serv

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
48	0	0	
0	0	400	
75,000	75,000	27,892	
0	0	(47,108)	
(79,389)	(69,010)	(79,389)	
(79,389)	(69,010)	(79,389)	
50	50	33	
24,430	25,510	25,307	
0	0	1,515	
1,225	1,290	0	
2,380	2,480	2,260	
3,480	2,570	1,567	
25,000	20,000	22,678	
25,114	30,000	25,616	
81,679	81,900	78,976	
2,290	12,890	(413)	
(7,770)	(8,100)	(7,770)	
(7,770)	(8,100)	(7,770)	
670	700	360	
740	770	380	
1,910	1,990	1,441	
2,100	2,190	1,392	
1,350	1,410	766	
1,000	1,040	0	
7,770	8,100	4,339	
0	0	(3,431)	
(49,215)	(61,085)	(49,215)	
(353,050)	0	(317,745)	
(402,265)	(61,085)	(366,960)	
28,895	30,005	30,624	
10,000	9,950	7,869	
20,320	21,130	20,068	
353,050	0	214,791	
412,265	61,085	273,351	
10,000	0	(93,609)	
12,290	12,890	(192,565)	



**NORTHERN
MIDLANDS
COUNCIL**

Health Services

Health Services

Income

Municipal Income Allocation - Health	323945	(78,900)	(92,181)	(78,900)
Entertainment & Food Permits	323950	(35,842)	(37,455)	(35,614)
Health - Mobile Food Vendor Permit	323955	(695)	(726)	(956)
Place of Assembly Licence	323960	(305)	(319)	(747)
Environmental Health Licences	324000	(382)	(399)	(4,519)
Other Health Licences	324050	(57)	(60)	(580)
Other Income Health Services	324100	(153)	(160)	0
Sharps Container Sales	324105	(103)	(108)	(147)
Health - Plumbing Assessment (Outside sewer district)	324110	(2,748)	(2,872)	(2,795)
Health - Subdivision Assessment (Outside sewer district)	324115	(5,115)	(5,345)	(1,580)
Health - Assessment of Building Plans	324120	(515)	(538)	(1,120)

Expenditure

Operating Expenditure - Health Services	324150	108,399	128,323	97,983
Training/Conferences/Workshops - Health	324200	2,746	2,860	0
School Immunisation Program	324250	4,520	4,700	0
Health Testing Expenses	324350	630	660	487
Testing Expenses - Recreational Waters (Perth/Evandale/Longford)	324355	3,520	3,620	751

Total Health Services

119,815	140,163	99,221
(5,000)	0	(27,737)

Environmental Health Services

Income

Rates - Aerated Wastewater Treatment Systems	339650	(24,390)	(24,103)	(24,184)
		(24,390)	(24,103)	(24,184)

Expenditure

Operating Expenditure - Aerated Wastewater Treatment Systems	339800	24,390	24,103	20,793
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Total Environmental Health Services

24,390	24,103	20,793
0	0	(3,392)

Total Health Services

(5,000)	0	(31,129)
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Operating Inc & Expend Regulatory & Community Serv



**NORTHERN
MIDLANDS
COUNCIL**

Animal Control

Income

Dogs-Kennel Licences	503850	(4,266)	(4,458)	(5,020)
Dogs-Registrations	503900	(102,000)	(106,590)	(109,839)
Dogs-Infringement Notices	503950	(8,724)	(9,117)	(5,363)
Dogs-Pound Fees	504000	(1,952)	(2,040)	(4,171)
Replacement Tags	504020	(100)	(105)	(95)
Dangerous Dogs - Sale of Signs/Collars	504030	(100)	(105)	0
Other Income Dogs and Fines Other Animals (GST Applicable)	504050	(300)	(314)	(1,648)
Trap Hire	504056	(100)	(105)	(9)
Dogs - Microchip Income	504060	(567)	(593)	0
Municipal Income Allocation	504075	0	0	0
Total Income		(118,109)	(123,427)	(126,146)

Expenditure

BUDGET ONLY NO ORDERS - Animal Control	504200	103,274	115,741	87
Operating				
Dog Registration Admin/Follow Up	504210	0	0	40,517
Dog Kennel Licence Admin/Follow Up	504215	0	0	17,612
Dog Noise Complaint Admin/Follow Up	504220	0	0	5,786
Dog Attack Investigation & Admin (Inc Dangerous Dog Declaration)	504225	0	0	3,805
Dog At Large Investigation	504230	0	0	9,290
Dog at Large Impounding and Release	504235	0	0	2,101
Dog Impounded Disposal	504240	0	0	1,410
Dog Pound Maintenance and Operating	504245	0	0	2,842
Dog Control - Pager Allowance	504250	0	0	12,408
Dog Compliance Officer Training and Development	504255	2,088	2,180	2,513
Dog Exercise Area Management	504260	0	0	7,226
Longford - Union St Dog Exercise Area Tree Planting (Koppers Funding)	504261	0	0	92
Dog Compliance Officer Unallocatable (Non Wage Employee Cost Phone Power Insurance etc)	504265	0	0	5,447
Other Animal At Large Investigation	504270	0	0	4,332
Other Animal at Large Impounding & Release	504275	0	0	161
Other Animals Pound Maintenance and Operating	504285	0	0	10,137
Dog - Microchip Implanting Expenditure	504290	0	0	592
Dog - Microchip Follow Up Expenditure	504295	0	0	705
Animal Control - Education Campaign	504298	0	0	0
Total Expenditure		105,362	117,921	127,061
Total Animal Control		(12,747)	(5,506)	916

Compliance Officer Activities Re

Income

Municipal Income - Compliance Officer Activities	504400	(30,460)	(35,441)	(30,460)
Compliance - Infringement Notices	504410	(500)	(523)	0
Total Income		(30,960)	(35,964)	(30,460)

Expenditure

Compliance - Fire Abatements	504450	12,791	16,113	7,398
Compliance - Overhanging Tree Audit	504460	3,097	3,378	2,324
Compliance - Camping Enforcement	504470	15,072	16,473	3,564
Total Expenditure		30,960	35,964	13,286
Total Compliance Officer Activities Regulatory Services		0	0	(17,174)

Total Operating Inc & Expend Regulatory & Community Serv

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
(4,266)	(4,458)	(5,020)	
(102,000)	(106,590)	(109,839)	
(8,724)	(9,117)	(5,363)	
(1,952)	(2,040)	(4,171)	
(100)	(105)	(95)	
(100)	(105)	0	
(300)	(314)	(1,648)	
(100)	(105)	(9)	
(567)	(593)	0	
0	0	0	
(118,109)	(123,427)	(126,146)	
103,274	115,741	87	
0	0	40,517	
0	0	17,612	
0	0	5,786	
0	0	3,805	
0	0	9,290	
0	0	2,101	
0	0	1,410	
0	0	2,842	
0	0	12,408	
2,088	2,180	2,513	
0	0	7,226	
0	0	92	
0	0	5,447	
0	0	4,332	
0	0	161	
0	0	10,137	
0	0	592	
0	0	705	
0	0	0	
105,362	117,921	127,061	
(12,747)	(5,506)	916	
(30,460)	(35,441)	(30,460)	
(500)	(523)	0	
(30,960)	(35,964)	(30,460)	
12,791	16,113	7,398	
3,097	3,378	2,324	
15,072	16,473	3,564	
30,960	35,964	13,286	
0	0	(17,174)	
(122,282)	23,982	(447,990)	



**NORTHERN
MIDLANDS
COUNCIL**

Operating Inc & Expend Regulatory & Community Serv

2021/2022 Budget	Budget Forecast	
	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$

Overall Totals:	(122,282)	23,982	(447,990)
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**NORTHERN
MIDLANDS
COUNCIL**

Business Unit Management

Income

Municipal Income Allocation	323000
Total Income	

Expenditure

Other Expenditure	323100
Planning & Development - Purchase of Stationery	323101
Depreciation of Assets - Env & Plan	323135
Total Expenditure	
Total Business Unit Management	

Operating Income & Expend Development Services

2021/2022 Budget	Budget Forecast	
	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$
(462,356)	(487,095)	(462,356)
(462,356)	(487,095)	(462,356)
1,520	3,780	1,818
2,790	2,900	2,601
110	120	110
4,420	6,800	4,529
(457,936)	(480,295)	(457,827)



**NORTHERN
MIDLANDS
COUNCIL**

Development Services

Planning Services

Income

Planning Fees	323150	(577,072)	(459,689)	(618,847)
Planning Fees - Footpath Trading	323160	(1,000)	(1,045)	(1,677)
Other Income Planning - (GST Applicable)	323201	0	0	(1,599)
		(578,072)	(460,734)	(622,122)

Expenditure

Operating Expenditure - Planning Services	323250	495,481	489,722	453,829
Training/Conferences/Workshops - Planning	323300	5,502	5,714	610
Planning Appeals	323350	130,000	93,253	127,432
Planning Scheme Amendments	323400	9,170	9,540	3,811
Planning - Land Use & Development Strategy	323409	17,970	19,910	33,919
Planning - South Longford Zoning review	323409.01	29,870	29,720	0
Planning - Lfd Racecourse Area Review	323409.02	12,000	11,940	0
Planning - Sheepwash Creek revised flood modelling	323409.03	12,000	9,940	8,640
Planning - North Perth minimum lot size provisions review	323409.04	17,000	(90)	1,765
Planning - Specific Area Plan 5 Eskleigh Road Amendment	323409.05	2,000	(10)	0
Planning - Evandale Density overlay	323409.06	5,000	(30)	0
Planning - Natural Assets Code database	323409.07	4,500	(20)	0
Planning - Drummond Street Rezoning	323409.09	0	0	4,482
Planning - Landscaping Advice	323450	1,130	1,180	0
Planning - Advice and Reports	323460	39,400	65,980	108,700
Planning - Heritage Advice and Incentives	323500	22,820	23,730	20,133
Compliance Officer Activities	323560	2,500	2,520	0
		806,343	762,999	763,321

Total Planning Services

228,271 **302,265** **141,199**

Building Permit Authority

Income

Building Permit Authority - Issue of Permit	323590	(23,586)	(24,647)	(29,090)
Building Permit Authority - Other Income (Including Notifications)	323592	(14,658)	(15,318)	(27,409)
		(38,244)	(39,965)	(56,499)

Expenditure

Operating Expenditure Building Permit Authority	323595	135,937	208,281	125,106
Training/Conferences/Workshops - Building Permit Authority	323596	2,150	3,148	274
Building Permit Authority - Compliance Activities	323597	25,572	26,601	22,906
		163,659	238,030	148,286

Total Building Permit Authority

125,415 **198,065** **91,787**

Building Assessment Services

Income

Building Fees (Excluding Permit Issue)	323600	0	0	(342)
Other Income Building Services (GST Applicable)	323750	0	0	(1,432)
		0	0	(1,774)

Expenditure

Operating Expenditure - Building Assessment Services	323800	5,000	4,970	2,006
		5,000	4,970	2,006

Total Building Assessment Services

5,000 **4,970** **233**

Plumbing Services

Income

Plumbing - Permit & Assessment Fees	323650	(100,479)	(105,001)	(97,432)
		(100,479)	(105,001)	(97,432)

Expenditure

Operating Expenditure - Plumbing Services	323660	95,471	99,296	69,070
Training/Conferences/Workshops - Plumbing	323670	440	460	0
		95,911	99,756	69,070

Total Plumbing Services

(4,568) **(5,245)** **(28,362)**

Total Development Services

354,118 **500,055** **204,856**



**NORTHERN
MIDLANDS
COUNCIL**

Fleet Administration

Income

Cost Recoveries - Community & Development Fleet	300960
Other Income - Community & Development Fleet (GST Applicable)	300970

Total Income

Expenditure

Running Expenses - Community & Development Fleet	300975
Depreciation - Community & Development Fleet	300985

Total Expenditure

Total Fleet Administration

Employee Oncosts

Income

Oncosts Recovered	300550
Grants - Employee Training - Planning & Development	300555
Municipal Income Allocation	300575
Paid Parental Leave Reimburesment - Planning and Development	300580
W/Comp Reimbursement - E186	300607

Total Income

Expenditure

Annual Leave	300650
Public Holidays	300700
Personal Leave - Development Services	300750
Long Service Leave - Environment & Planning	300800
Superannuation	300825
Workers Compensation	300850
Planning and Development - Paid Parental Leave	300880
Compassionate Leave	300900
Employee Health & Wellbeing Policy Expenditure	300940
Other Expenditure - Environment and Planning	300950

Total Expenditure

Total Employee Oncosts

Total Operating Income & Expend Development Services

Operating Income & Expend Development Services

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
(47,580)	(19,955)	0	
(3,403)	(3,556)	(3,195)	
(50,983)	(23,511)	(3,195)	
17,780	18,829	15,563	
18,608	19,520	18,608	
36,388	38,349	34,171	
(14,595)	14,838	30,976	
(239,807)	(268,515)	(178,251)	
(5,000)	0	(17,453)	
0	0	0	
(9,000)	0	(15,451)	
0	0	(7,941)	
(253,807)	(268,515)	(219,096)	
52,277	59,519	58,432	
26,695	32,925	27,474	
17,796	21,305	24,519	
14,300	16,281	0	
73,271	83,422	55,390	
16,965	16,518	15,242	
0	0	9,364	
0	0	1,111	
2,500	2,500	739	
31,249	36,045	35,025	
235,053	268,515	227,295	
(18,754)	0	8,199	
(137,167)	34,598	(213,796)	



**NORTHERN
MIDLANDS
COUNCIL**

Operating Income & Expend Development Services

2021/2022 Budget	Budget Forecast	
	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$

Overall Totals:	(137,167)	34,598	(213,796)
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**NORTHERN
MIDLANDS
COUNCIL**

Operating Expenditure - Works Department

Works Business Unit Management

Business Unit Management

Income

Maintenance Allocation - Works Business Unit Manag	400100	(598,009)	(636,424)	(598,009)
Internal Admin Income from Works	400140	0	0	11,214
Other Income - Works Business Unit Management	400150	0	0	(1,428)
Small Plant Sales Income	400160	0	0	(1,444)
		(598,009)	(636,424)	(589,667)

Expenditure

Depreciation of Assets - Works	400635	228,460	196,590	228,460
Loss on Sale Assets - Works	400645	0	0	6,573
		228,460	196,590	235,033
Total Business Unit Management		(369,549)	(439,834)	(354,634)

Northern Workshop

Expenditure

Northern Workshop - Works Business Unit	400300	441,915	472,700	404,451
Works - Purchase of Stationery	400301	5,500	5,720	4,235
Northern Workshop - Building Maintenance	400302	1,670	1,740	9,209
Works Department - Emergency (Pager) expenses	400305	12,980	13,560	9,086
Northern Workshop - Minor Plant/Loose Tools	400310	20,290	21,070	20,774
OH&S - Northern Workshop	400315	12,620	13,120	8,276
UNALLOCATED ORDERS Clearing	400340	0	0	11,086
Millers Bluff Radio Base Station and Other Radio	400620	6,450	6,710	2,480
Longford - Hay St Storage Yard Maintenance (Not Buildings)	400625	0	0	7,309
		501,425	534,620	476,906
Total Northern Workshop		501,425	534,620	476,906

Southern Workshop

Expenditure

Southern Workshop - Works Business Unit	400350	85,379	89,920	77,623
Southern Workshop - Building Maintenance	400352	0	0	5,749
Southern Workshop - Emergency (Pager) Expenses	400355	2,610	2,720	2,787
Southern Workshop - Minor Plant/Loose Tools	400360	8,530	8,820	8,524
OH&S - Southern Workshop	400365	4,837	5,114	3,919
Meetings Works (Non Training)	400380	9,258	9,950	18,201
		110,614	116,524	116,803
Total Southern Workshop		110,614	116,524	116,803
Total Works Business Unit Management		242,490	211,310	239,075

Engineering Services

Income

Other Income (GST Free)	324400	(261,557)	(311,904)	(261,557)
Subdivision Engineering Fees	324410	(22,264)	(23,266)	(49,383)
Total Income		(283,821)	(335,170)	(310,940)

Expenditure

Engineering - Waste Management	324430	5,911	6,295	5,214
Engineering - Civil	324440	179,840	190,365	198,892
Operating Expenditure	324450	4,270	4,440	788
GIS - Administration/Development	324455	4,821	5,205	1,589
Asset Management Officer	324470	33,000	34,320	41,033
Training/Conferences/Workshops - Engineering	324475	2,320	2,420	999
Engineering Consultancies - Asset Man	324501	10,870	11,300	5,970
Subdivisions - Engineering	324510	75,789	80,825	47,726
Total Expenditure		316,821	335,170	302,212
Total Engineering Services		33,000	0	(8,728)



**NORTHERN
MIDLANDS
COUNCIL**

Employee Oncosts

Income

Oncosts Recovered - Works Employee Oncosts	400650	(959,200)	(1,059,664)	(789,611)
Municipal Income Allocation - Works Employee Oncosts	400655	(16,462)	24,623	(16,462)
Other Income - Works Employee Oncosts (GST Applicable)	400660	0	0	(20)
W/Comp Reimbursement E1055	400745	0	0	(1,296)
Grants - Employee Training - Works	404075	(32,036)	0	(64,810)
Total Income		(1,007,698)	(1,035,041)	(872,199)

Expenditure

Annual Leave - Works Employee Oncosts	400750	201,915	210,128	167,983
Public Holidays - Works Employee Oncosts	400800	103,105	116,241	107,050
Personal Leave - Works	400850	68,615	71,404	76,807
Training/Conferences/Workshops - Works Business Unit	400860	41,338	42,880	39,985
Long Service Leave - Works	400900	55,235	57,482	0
Long Service Leave - E1518	400900.1518	0	0	3,096
Superannuation	400925	313,447	326,034	275,500
Compassionate Leave - Works Employee Oncosts	400930	0	0	3,941
Other Expenditure - Works Employee Oncosts	400940	135,606	142,817	130,744
Long Service Leave - E1515	400948	0	0	3,207
Workers Compensation - Works Employee Oncosts	400950	73,347	64,555	48,006
W/Comp Council Costs - E1055	401023	0	0	1,350
Employee Health & Wellbeing Policy Expenditure	401040	3,590	3,500	4,062
W/Comp - Council Costs E1071	401043	0	0	213
Total Expenditure		996,198	1,035,041	861,945
Total Employee Oncosts		(11,500)	0	(10,254)

Fleet Administration

Income

Cost Recoveries - Works Fleet	401050	(1,460,680)	(1,374,500)	(1,455,064)
Gain on Disposal of Assets - Works Fleet	401170	0	0	(9,836)
Total Income		(1,460,680)	(1,374,500)	(1,464,899)

Expenditure

Running Expenses - Works Fleet	401200	561,140	593,925	552,341
Depreciation Fleet - Works	401385	437,150	408,605	437,150
Loss on Disposal of Fleet - Works	401395	0	0	8,126
Total Expenditure		998,290	1,002,530	997,617
Total Fleet Administration		(462,390)	(371,970)	(467,283)

Road Maintenance

General Road Operating

Income

Grants - Roads	325000
Grants - Roads (Road to Recovery Project)	325010
Grants - Black Spot Macquarie Road North and South	325037
Grants - Vulnerable Road Users	325038
Grants - Vulnerable Road Users Queen St Campbell Town DSG	325039
Grants - State Heavy Vehicle Motor Tax	325050
Grant - Perth Bypass Associated Works	325070
Other Income - Roads (GST Applicable)	325200
Other Income - Roads (GST Free)	325250
Municipal Income Allocation - Roads	325300

Expenditure

Depreciation of Assets - Roads	326165
Loss on Sale Assets - Roads	326175

Total General Road Operating

Emergency Road Maintenance

Expenditure

BUDGET ONLY NO ORDERS - Emergency Maintenance	404260
Emergency Maintenance - Floodway Warning Signage	404265
Emergency Maintenance - COVID-19	404268
Emergency Maintenance - Sealed Roads North	404500
Emergency Maintenance - Unsealed Roads North	405500
Emergency Maintenance - Sealed Roads South	406050
Emergency Maintenance - Unsealed Roads South	407050

Total Emergency Road Maintenance

Budget Forecast		
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$
(1,694,275)	(1,801,933)	(2,226,170)
(960,934)	(960,936)	(960,936)
(120,000)	0	0
(250,000)	(250,000)	0
0	0	(94,866)
(76,830)	(80,287)	0
(524,000)	0	(424,000)
(12,800)	(13,376)	(12,793)
(136,837)	(142,995)	(28,196)
(2,219,330)	(2,119,755)	(2,219,330)
(5,995,006)	(5,369,282)	(5,966,291)
4,175,060	4,268,236	4,175,060
452,330	384,740	0
4,627,390	4,652,976	4,175,060
(1,367,616)	(716,306)	(1,791,231)
100,000	104,790	1,286
0	0	3,056
0	0	32,578
0	0	26,017
0	0	10,846
0	0	16,107
0	0	16,039
100,000	104,790	105,928
100,000	104,790	105,928



**NORTHERN
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Sealed Road Maintenance

Northern Roads

Expenditure

BUDGET ONLY NO ORDERS - Northern Sealed Roads	404090
Management - Road Maintenance General	404100
BUDGET ONLY NO ORDERS - Roadside Cape Weed Spraying	404160
OH&S -Road Maintenance	404200
Digging out failed sections - Road Maintenance	404300
Edging and potholing - Road Maintenance	404350
Shoulder maint tractor and blade - Road Maintenance	404400
Shoulder maint grader - Road Maintenance	404450
Footpaths - Road Maintenance	404550
Driveways/entrances/crossovers - Road Maint	404600
Kerb & Channel Repairs	404610
Guideposts & safety railings	404650
Reseals - Road Maintenance	404700
Preparation for reseals	404750
Roadside drainage - Road Maintenance	404800
Culverts - Road Maintenance	404850
Roadside slashing - Road Maintenance	404900
Roadside spraying - Urban - Road Maintenance	404950
Roadside spraying - Rural - Road Maintenance	405000
Tree trimming - Road Maintenance	405050
Fixed signs & Road Markings - Road Maintenance	405100
Mobile warning signs - Road Maintenance	405150

Southern Roads

Expenditure

BUDGET ONLY NO ORDERS - Southern Sealed Roads	405840
Digging out failed sections - Road Maintenance	405850
Edging and potholing - Road Maintenance	405900
Shoulder maint tractor and blade - Road Maint	405950
Shoulder maint grader - Road Maintenance	406000
Footpaths - Road Maintenance	406100
Driveways/entrances/crossovers - Road Maint	406150
Kerb & Channel Repairs - Road Maintenance	406160
Guideposts & safety railings - Road Maintenance	406200
Preparation for reseals - Road Maintenance	406300
Roadside drainage - Road Maintenance	406350
Culverts - Road Maintenance	406400
Roadside slashing - Road Maintenance	406450
Roadside spraying - Urban - Road Maintenance	406500
Roadside spraying - Rural - Road Maintenance	406550
Tree trimming - Road Maintenance	406600
Fixed signs & Road Markings - Road Maintenance	406650
Mobile warning signs - Road Maintenance	406700

Total Sealed Road Maintenance

Operating Expenditure - Works Department

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
861,940	866,035	0	
0	0	5,245	
0	0	0	
0	0	43	
0	0	193,670	
0	0	102,382	
0	0	169,237	
0	0	7,015	
0	0	24,678	
0	0	10,402	
0	0	18,112	
0	0	27,075	
0	0	143	
0	0	6,063	
0	0	56,213	
0	0	2,906	
0	0	84,928	
0	0	13,841	
0	0	20,480	
0	0	56,215	
0	0	50,516	
0	0	6,686	
861,940	866,035	855,851	
535,490	557,970	0	
0	0	19,275	
0	0	44,737	
0	0	151,166	
0	0	1,451	
0	0	4,687	
0	0	267	
0	0	86	
0	0	7,600	
0	0	14,468	
0	0	7,450	
0	0	1,782	
0	0	54,542	
0	0	3,690	
0	0	11,460	
0	0	11,611	
0	0	22,442	
0	0	3,657	
535,490	557,970	360,370	
1,397,430	1,424,005	1,216,222	



**NORTHERN
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Unsealed Road Maintenance

Northern Roads

Expenditure

BUDGET ONLY NO ORDERS - Northern Gravel Roads	405190	331,060	343,675	0
Grading - Road Maintenance	405200	0	0	158,951
Guideposts/Safety railing - Road Maintenance	405250	0	0	4,454
Potholing - Road Maintenance	405300	0	0	12,420
Roadside Drainage - Road Maintenance	405400	0	0	45,898
Culverts - Road Maintenance	405450	0	0	9,913
Roadside slashing - Road Maintenance	405550	0	0	24,108
Roadside spraying - Road Maintenance	405600	0	0	220
Tree Trimming - Road Maintenance	405650	0	0	527
Fixed signs - Road Maintenance	405700	0	0	9,743
Mobile Warning signs - Road Maintenance	405750	0	0	1,464
Minor road widening - Road Maintenance	405800	0	0	2,820
Minor road widening - Road Maintenance - Macquarie Road - Black Spot	405800.1	123,670	(620)	2,960
		454,730	343,055	273,478

Southern Road Maintenance

Expenditure

Minor Road Widening - Southern Sealed - Macquarie Road	406715.1	0	0	2,050
BUDGET ONLY NO ORDERS - Southern Unsealed Roads	406740	267,170	277,905	0
Grading - Road Maintenance	406750	0	0	155,801
Guideposts/Safety railing - Road Maintenance	406800	0	0	10,807
Potholing - Road Maintenance	406850	0	0	29,233
Roadside Drainage - Road Maintenance	406950	0	0	20,736
Roadside slashing - Road Maintenance	407100	0	0	19,361
Roadside spraying - Road Maintenance	407150	0	0	1,470
Tree Trimming - Road Maintenance	407200	0	0	145
Fixed signs - Road Maintenance	407250	0	0	10,199
Mobile Warning signs - Road Maintenance	407300	0	0	501
		267,170	277,905	250,303
Total Unsealed Road Maintenance		721,900	620,960	523,781
Total Road Maintenance		851,714	1,433,449	54,700

Street Lighting

Income

Municipal Income Allocation - Street Lighting	328700	(155,235)	(171,440)	(155,235)
Total Income		(155,235)	(171,440)	(155,235)

Expenditure

Operating Expenditure - Street Lighting	328850	181,125	196,507	167,933
Total Expenditure		181,125	196,507	167,933
Total Street Lighting		25,890	25,067	12,698



**NORTHERN
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Bridge Maintenance

Income

Grants - Bridges	326200
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Total Income

Expenditure

Depreciation of Assets - Bridges	326585
BUDGET ONLY NO ORDERS - Bridges	409080
Management - Bridges	409100
Bridge 1000: Ashby Rd, Unnamed Creek	411000
Bridge 1129: Saundridge Rd (Bluegong), Palmers Riv	411129
Bridge 1130: Woolmers Lane Macquarie River	411130
Bridge 1172: Blackwood Crk Road Brumbys Rivulet	411172
Bridge 1188: Lwr White Hills Rd, Roses Rivulet, Concrete	411188
Bridge 1201: Lwr White Hills Rd, Roses Rivulet	411201
Bridge 1813: Hop Valley Rd, Garcias Crk	411813
Bridge 2200: Lwr White Hills Rd, Roses Rivulet	412200
Bridge 2234: Delmont Rd	412234
Bridge 2729: Bryants Lane	412729
Bridge 4519: Verwood Rd, Ferndale Crk	414519
Bridge 4829: Glen Esk Road, Unnamed Crk	414829
Bridge 8860: Stoneycroft Rd, Westons Rivulet	418860
Bridge 9730: Lwr White Hills Rd, Roses Rivulet, Concrete	419730

Total Expenditure

Total Bridge Maintenance

Urban Stormwater Maintenance

Stormwater

Management Stormwater

Income

Grants - Urban Stormwater Management	326600
Other Income Urban Stormwater - Management	326650
Municipal Income Allocation Urban Stormwater - Man	326700

Expenditure

Non Works Operating Expenditure Urban Stormwater -	327000
Depreciation of Assets - Stormwater	328685
Loss on Sale Assets - Stormwater	328695

Northern Area Stormwater

Expenditure

Longford - Urban Stormwater	420350
Perth - Urban Stormwater	420400
Cressy - Urban Stormwater	420450
Evandale - Urban Stormwater	420500
Western Junction & Breadalbane - Urban Stormwater	420550
Western Junction Detention Basin Maintenance - Urban Stormwater	420555

Southern Area Stormwater

Expenditure

Campbell Town - Urban Stormwater	420600
Ross - Urban Stormwater	420650
Avoca - Urban Stormwater	420700
Rossarden - Urban Stormwater	420750

Total Stormwater

Longford Flood Protection

Municipal Income Allocation Flood Protection	505657
Training - Flood Mitigation Longford	505665
Operating & Maintenance Expenditure - Flood Mitigation Longford	505670
Hay Street Storage Shed - Longford Flood Mitigation	505675

Total Longford Flood Protection

Total Urban Stormwater Maintenance

Operating Expenditure - Works Department

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
(768,976)	(792,046)	(1,007,645)	
(768,976)	(792,046)	(1,007,645)	
402,520	401,546	402,520	
30,000	31,890	0	
10,000	10,400	21,621	
0	0	133	
0	0	2,927	
0	0	678	
0	0	2,951	
0	0	1,568	
0	0	1,568	
0	0	165	
0	0	1,568	
0	0	133	
0	0	141	
0	0	165	
0	0	189	
0	0	2,951	
0	0	1,568	
442,520	443,836	440,848	
(326,456)	(348,210)	(566,797)	
(100,000)	(100,000)	(125,000)	
(193,928)	(202,654)	(2,683)	
(96,164)	(97,340)	(96,164)	
820	850	1,006	
436,170	458,732	436,170	
53,530	41,841	0	
100,428	101,429	213,329	
23,100	24,185	10,093	
17,390	18,230	10,722	
4,380	4,635	6,528	
10,200	10,710	1,105	
920	970	2,114	
8,830	9,250	4,790	
64,820	67,980	35,352	
19,850	20,760	27,559	
6,330	6,695	5,400	
840	890	5,263	
160	165	0	
27,180	28,510	38,222	
192,428	197,919	286,904	
(63,320)	(35,720)	(63,320)	
5,067	5,330	0	
65,973	49,000	36,151	
1,780	1,850	1,486	
9,500	20,460	(25,683)	
201,928	218,379	261,221	



**NORTHERN
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Water Scheme Maintenance

General Water Scheme Maintenance

Expenditure - Lake River River Works District	333380
Total General Water Scheme Maintenance	
Total Water Scheme Maintenance	

Cemetery Maintenance

Cemetery Management

Income

Maintenance Allocation - Cemeteries	450000
Total Cemetery Management	

Longford Cemetery

Income

Cemetery Fees - Longford	215000
Plaque/Rose Sales - Evandale & Longford	215050

Expenditure

Longford - Operating (Purchase Headstones etc.only)	215150
Mowing - Longford Cemetery	450100
Other Ground Maintenance - Longford Cemetery	450150
Digging/Backfilling Graves - Longford Cemetery	450200
Placement of Memorial Plaques - Longford	450225
Minor Improvements - Longford Cemetery	450250

Total Longford Cemetery

Perth Cemetery

Income

Cemetery Fees - Perth Lawn	215060
Cemetery Fees - Perth Niche Wall	215070

Expenditure

Mowing - Perth Cemetery	450420
Other Ground Maintenance - Perth Cemetery	450430
Digging/Backfilling Graves - Perth Cemetery	450440
Placement of Plaques/Ashes - Perth Cemetery	450450

Total Perth Cemetery

Evandale Cemetery

Expenditure

Evandale - Operating	215200
Other Ground Maintenance - Evandale Cemetery	450350
Placement of Memorial Plaques - Evandale	450400

Total Evandale Cemetery

Total Cemetery Maintenance

Operating Expenditure - Works Department

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
12,699	13,210		0
12,699	13,210		0
12,699	13,210		0
(1,682)	(2,585)		(1,682)
(1,682)	(2,585)		(1,682)
(1,682)	(2,585)		(1,682)
(30,923)	(32,315)		(29,511)
(2,663)	(2,783)		0
(33,586)	(35,098)		(29,511)
3,080	3,210		4,578
5,494	5,855		5,254
7,848	8,280		11,477
13,513	14,200		8,058
2,400	2,510		2,114
0	0		1,736
32,335	34,055		33,218
(1,251)	(1,043)		3,707
(2,955)	(3,088)		(5,874)
(554)	(579)		(826)
(3,509)	(3,667)		(6,700)
1,402	1,485		1,583
1,781	1,900		1,617
1,230	1,280		900
793	850		626
5,206	5,515		4,725
1,697	1,848		(1,975)
780	810		266
562	590		0
684	720		1,948
2,026	2,120		2,214
2,026	2,120		2,214
790	340		2,264



**NORTHERN
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COUNCIL**

Street Cleaning

Street Cleaning Management

Income

Maintenance Allocation - Street Cleaning 450500

Total Street Cleaning Management

Street Cleaning Northern Towns

Expenditure

Longford - Street Cleaning 450650

Perth - Street Cleaning 450700

Cressy - Street Cleaning 450750

Evandale - Street Cleaning 450800

Western Junction - Street Cleaning 450825

Total Street Cleaning Northern Towns

Street Cleaning Southern Towns

Expenditure

Campbell Town - Street Cleaning 450850

Ross - Street Cleaning 450900

Avoca - Street Cleaning 450950

Rossarden - Street Cleaning 451000

Street Cleaning - Conara 451025

Total Street Cleaning Southern Towns

Total Street Cleaning

Litter Collection

Litter Collection Management

Income

Maintenance Allocation - Litter Collection 451050

Expenditure

Litter Collection Management 451150

Litter Bin - Fabrication & Maintenance 451680

Special Clean Ups 451700

All Areas - Roadkill pick up allowance 451720

Total Litter Collection Management

Litter Collection Northern Towns

Expenditure

Longford - Litter Collection 451200

Longford Area - Rural Litter Collection 451225

Perth - Litter Collection 451300

Cressy - Litter Collection 451350

Evandale - Litter Collection 451400

Evandale Area - Rural Litter Collection 451425

Nile - Litter Collection 451450

Total Litter Collection Northern Towns

Litter Collection Southern Towns

Expenditure

Campbell Town - Litter Collection 451500

Southern Area - Rural Litter Collection 451525

Ross - Litter Collection 451550

Avoca - Litter Collection 451600

Conara - Litter Collection 451650

Epping - Litter Collection 451675

Total Litter Collection Southern Towns

Total Litter Collection

Operating Expenditure - Works Department

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
(169,911)	(183,428)	(169,911)	
(169,911)	(183,428)	(169,911)	
(169,911)	(183,428)	(169,911)	
48,489	50,115	31,622	
25,108	26,045	23,091	
9,114	9,420	10,034	
26,496	27,470	26,290	
9,119	9,370	6,161	
118,326	122,420	97,198	
118,326	122,420	97,198	
14,948	15,680	7,162	
12,241	12,850	7,958	
10,487	10,885	2,245	
10,460	12,908	7,993	
3,449	3,685	222	
51,585	56,008	25,580	
51,585	56,008	25,580	
0	(5,000)	(47,134)	
(307,985)	(330,930)	(307,985)	
(307,985)	(330,930)	(307,985)	
90	90	195	
6,140	6,390	2,212	
4,940	5,185	1,755	
1,180	1,845	1,233	
12,350	13,510	5,395	
(295,635)	(317,420)	(302,590)	
61,377	65,280	53,608	
28,600	29,870	29,202	
20,139	21,330	19,834	
16,203	17,035	18,921	
18,379	19,580	16,091	
12,299	12,855	4,654	
6,604	6,860	7,672	
163,601	172,810	149,982	
163,601	172,810	149,982	
47,653	51,080	42,605	
13,765	14,690	9,975	
41,473	44,305	38,174	
22,288	23,400	19,681	
3,504	3,760	3,514	
3,351	3,585	3,949	
132,034	140,820	117,898	
132,034	140,820	117,898	
0	(3,790)	(34,710)	

Public Amenities

Public Amenities Management

Income

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**NORTHERN
MIDLANDS
COUNCIL**

Swimming Pools

Cressy Pool

Income

Municipal Income Allocation - Cressy Pool	517700	(54,255)	(56,136)	(54,255)
Grant Income - Cressy Pool Infrastructure Upgrade	517711	0	0	(200,000)
GST Free				
Other Income (GST Free) - Cressy Pool	517776	(3,285)	(3,433)	(12,237)
		(57,540)	(59,569)	(266,492)

Expenditure

Cressy Pool (Works Dept Maintenance)	452950	23,020	24,255	26,232
Running Expenses - Cressy Pool	517800	26,360	27,560	28,272
Payments for Pool Supervisors - Cressy Pool	517850	24,600	24,754	30,711
Minor Improvements - Cressy Pool	517900	0	0	3,034
		73,980	76,569	88,249

Total Cressy Pool

16,440 17,000 (178,243)

Campbell Town Pool

Income

Municipal Income Allocation - Ctown Pool	517450	(58,568)	(63,723)	(58,568)
Hire Fees - Ctown Pool	517524	(5,000)	(5,225)	(3,524)
Pool Fees and Other Income - Ctown Pool	517525	(5,000)	(5,225)	(4,342)
Other Income - Ctown Pool (GST Free)	517530	(24,646)	0	(24,646)
		(93,214)	(74,173)	(91,079)

Expenditure

Campbell Town Pool (Works Dept Maintenance)	452900	18,455	19,390	18,518
Running Expenses - Ctown Pool	517550	27,080	28,575	20,650
Payments for Pool Supervisors - Ctown Pool	517600	36,593	40,178	25,758
		82,128	88,143	64,926

Total Campbell Town Pool

(11,086) 13,970 (26,153)

Ross Pool

Income

Municipal Income Allocation - Ross Pool	517950	(37,349)	(41,102)	(37,349)
Other Income (GST Applicable) - Ross Pool	518025	0	0	(327)
Other Income (GST Free) - Ross Pool	518026	(4,428)	(4,627)	(4,671)
		(41,777)	(45,729)	(42,347)

Expenditure

Ross Pool (Works Dept Maintenance)	453000	14,410	15,160	12,494
Running Expenses - Ross Pool	518050	20,874	21,935	17,377
Payments for Pool Supervisors - Ross Pool	518100	19,300	21,864	14,031
Minor Improvements - Ross Pool	518150	0	0	265
		54,584	58,959	44,167

Total Ross Pool

12,807 13,230 1,820

Total Swimming Pools

18,161 44,200 (202,576)



**NORTHERN
MIDLANDS
COUNCIL**

Parks and Reserves

General Parks & Reserves Manage

Income

Other Income - Parks & Reserves	453100	0	0	(599)
Other Income - Parks & Reserves (GST Free)	453101	0	0	(261)
Grant Income - Community Infrastructure DITRD&C (Phase 1)	509029	(96,094)	(96,094)	0
Grant Income - Community Infrastructure DITRD&C (Phase 2)	509030	(496,920)	(496,920)	0
Grant Income - Community Infrastructure DITRD&C (Phase 3)	509031	0	0	(960,937)
Municipal Income Allocation	515250	(946,479)	(849,511)	(946,479)
Longford - Reserve Rentals	515300	(103)	(108)	(3,961)
Lfd - Reserve Rentals Power Box Usage Village Green	515310	0	0	(36)
Evandale - Reserve Rentals	515350	(103)	(108)	(102)
Campbell Town - Reserve Rentals	515400	(103)	(108)	0
Campbell Town - Hire Fees Net Ball and Tennis Courts	515410	0	0	(238)
Avoca	515500	0	0	(100)
Falls Park Rental Income	515600	(38,832)	(40,579)	(39,179)
Morven Park Income - GST Applicable	515650	0	0	0
Grant Income - Morven Park Cricket Net Relocation (GST Applicable)	515773.4	0	0	(88,388)
Grant Income - Cressy Recreation Ground Clubrooms roof replacement	515778.5	0	0	(45,000)
Lfd - Main Street Projects National Grant	515780	(4,000,000)	(4,000,000)	0
Pth - Child Care Centre National Grant	515781	(2,470,000)	(2,340,000)	(130,000)
Other Income - Campbell Town Tennis Centre Hit Up Wall Project	515783	0	0	(1,060)
Grant Income - Ltd - Road Safety Park	517717	0	(100,000)	(100,000)
		(8,048,634)	(7,923,428)	(2,316,341)

Expenditure

Management - Parks & Reserves	453130	5,090	5,400	1,761
OH&S - Reserve Maintenance	453145	12,310	13,145	10,747
Tree Assessment, Protection, Removal, Major Trimming, and other Non allocatable expenses - Council Reserves	464550	0	0	0
Parks & Reserves Private Power Pole Inspections / Replacements	464560	0	0	0
Parks and Reserves - General Key/Lock Maintenance Replacement	464570	1,080	1,120	0
All Areas - Playground Risk Assess and Softfall Replacement Program - Not allocated to specific playground	464580	0	0	493
Depreciation of Assets - Rec Plant & Equip	464585	107,730	127,672	107,730
Fencing Policy Expenditure	515910	10,000	10,400	1,766
Asset Management - Longford (Including Depreciation)	515950	48,820	46,532	49,309
Other Operating Expenditure - Longford (Inc Insurance & Govt Levies)	516000	10,530	10,950	9,933
Maintenance - Longford Recreation Ground Buildings	516015	0	0	15,494
Minor Improvements - L'ford Rec Ground Buildings	516020	0	0	550
Minor Improvements - Longford Victoria Square Buildings	516030	0	0	421
Asset Management - Perth (Including Depreciation)	516100	25,520	26,770	25,544
Other Operating Expenditure Perth (Inc Insurance & Govt Levies)	516150	2,630	2,740	5,289
Maintenance - Perth Recreation Ground Buildings	516155	0	0	3,150
Minor Improvements - Perth Rec Ground Buildings	516160	0	0	1,351
Asset Management Cressy (Including Depreciation)	516250	10,980	11,520	10,980
Other Operating Expenditure Cressy (Inc Insurance & Govt Levies)	516300	1,570	1,630	1,999
Minor Improvements - Cressy Rec Ground Buildings	516310	0	0	2,013
Asset Management Evandale (Including Depreciation)	516400	31,840	33,400	31,840
Other Operating Expenditure Evandale (Inc Insurance & Govt Levies)	516450	4,590	4,770	4,638
Maintenance - Morven Park Buildings	516455	0	0	3,072
Maintenance and Minor Improvements - Edale Falls Park Buildings	516470	0	0	296
Asset Management Campbell Town (Including Depreciation)	516550	1,650	1,730	1,703

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**NORTHERN
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COUNCIL**

Operating Expenditure - Works Department

		Budget Forecast		
		2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022
		\$	\$	\$
Other Operating Expenditure Campbell Town (Inc Insurance & Govt Levies)	516600	4,010	4,180	9,394
Minor Improvements - C'town Buildings War Mem Oval	516610	0	0	274
Maintenance & Construction Administration	516650	1,270	1,320	1,297
Asset Management Ross (Including Depreciation)	516700	11,590	12,160	11,590
Other Operating Expenditure Ross (Inc Insurance & Govt Levies)	516750	1,470	1,530	2,026
Maintenance - Ross Recreation Ground Buildings	516755	0	0	1,977
Other Operating Expenditure Avoca (Inc Insurance & Govt Levies)	516900	370	390	397
Total General Parks & Reserves Management		293,050	317,359	317,036
		(7,755,584)	(7,606,069)	(1,999,304)
Public Open Space				
Revenue				
Contributions - Public Open Space	517000	(50,734)	(33,017)	(49,300)
Total Public Open Space		(50,734)	(33,017)	(49,300)



**NORTHERN
MIDLANDS
COUNCIL**

Operating Expenditure - Works Department

Mowing

Longford Area Mowing

Expenditure

		2021/2022 Budget	Budget Forecast 2022/2023 Budget	2021/2022 Actual at 20/06/2022
		\$	\$	\$
BUDGET ONLY NO ORDERS - Longford Parks & Reserves - Mowing	453149	48,676	50,980	0
Anglican Church - Longford - Mowing	453150	0	0	2,406
Recreation Ground - Bishopsbourne - Mowing	453200	0	0	2,468
Bruce Place - Longford - Mowing	453250	0	0	501
Carins Park - Longford - Mowing	453350	0	0	1,603
Community Centre - Longford - Mowing	453400	0	0	349
Corination Park - Longford - Mowing	453450	0	0	684
Mowing - Council Chambers - Longford	453500	0	0	85
Cycling Track - Longford - Mowing	453550	0	0	2,155
Davis Crescent - Longford - Mowing	453600	0	0	120
Gemihu Court - Longford - Mowing	453650	0	0	507
Lewis St Reserve (Summefield Park) - Longford - Mowing	453660	0	0	1,798
Library - Longford - Mowing	453700	0	0	111
Mill Dam - Longford - Mowing	453750	0	0	3,339
Nature Strips - Longford - Mowing	453800	0	0	9,214
Rec Ground Mini League Oval - Longford - Mowing	453860	0	0	1,279
R/way line Res (Powe) - Longford - Mowing	453900	0	0	2,919
Tannery Road - Longford - Mowing	453950	0	0	1,920
Town Hall & Fountain Reserve - Longford - Mowing	454000	0	0	245
Town Entrance - Longford - Mowing	454010	0	0	700
Travelling - Longford - Mowing	454050	0	0	214
Traffic Islands - Longford - Mowing	454100	0	0	216
Victoria Square - Longford - Mowing	454150	0	0	5,864
Woolmers Bridge Res - Longford - Mowing	454200	0	0	413
		48,676	50,980	39,110

Perth Area Mowing

Expenditure

BUDGET ONLY NO ORDERS - Perth Parks & Reserves - Mowing	454240	50,901	53,310	0
Bypass Roadside Reserves - Perth - Mowing	454243	0	0	2,511
Bypass Roundabouts - Perth - Mowing	454244	0	0	520
Bypass Vegetation Corridors - Perth - Mowing	454245	0	0	1,376
Community Centre - Perth - Mowing	454250	0	0	1,754
Callistemon Court Reserve - Perth - Mowing	454270	0	0	209
Sheepwash Park Norfolk St - Perth - Mowing	454300	0	0	3,339
Nature Strips Main St - Perth - Mowing	454350	0	0	1,677
Nelson Place Reserve - Perth - Mowing	454375	0	0	185
Mulgrave St Tree Reserve - Perth - Mowing	454400	0	0	1,123
Nature Strips(Excluding Main St) - Perth - Mowing	454450	0	0	4,375
Old Bridge Road Reserve - Perth - Mowing	454500	0	0	2,034
Old Punt Road Reserve - Perth - Mowing	454600	0	0	879
Rec Ground Surrounds - Perth - Mowing	454620	0	0	1,755
River Bank Reserve - Perth - Mowing	454650	0	0	7,313
Seccombe St Reserve - Perth - Mowing	454670	0	0	1,163
Sheepwash Park Edward St - Perth - Mowing	454680	0	0	2,819
Train Park - Perth - Mowing	454750	0	0	1,248
Travelling - Perth - Mowing	454800	0	0	636
Memorial Reserve (Anzac Park) - Perth - Mowing	454850	0	0	932
Wattle Park - Perth - Mowing	454900	0	0	563
		50,901	53,310	36,411

Cressy Area Mowing

Expenditure

BUDGET ONLY NO ORDERS - Cressy Parks & Reserves - Mowing	454940	6,803	7,165	0
Trout Park/Child Care Centre - Cressy - Mowing	454950	0	0	1,090
War Mem & Pool - Cressy - Mowing	455000	0	0	807
Main Street Nature Strips - Cressy - Mowing	455050	0	0	496
Other Nature Strip - Cressy - Mowing	455100	0	0	1,137
Town Hall - Cressy - Mowing	455120	0	0	317
Travelling - Cressy - Mowing	455150	0	0	46
		6,803	7,165	3,892

Evandale Area Mowing

Expenditure

BUDGET ONLY NO ORDERS - Evandale Parks &	455190	30,710	32,170	0
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**NORTHERN
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Operating Expenditure - Works Department

		Budget Forecast		
		2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022
		\$	\$	\$
Reserves - Mowing				
Reserves - Bredalbane - Mowing	455200	0	0	720
Arthur St Cemetery - Evandale - Mowing	455220	0	0	490
Dakins Hill Reserve - Evandale - Mowing	455250	0	0	1,031
Falls Park - Evandale - Mowing	455300	0	0	209
Hartnoll Place Reserve - Evandale - Mowing	455350	0	0	1,018
Hawley Reserve - Evandale - Mowing	455400	0	0	153
Horse Trail Reserve - Devon Hills - Mowing	455450	0	0	306
Information Board Cnr Russell/Scone St - Evandale - Mowing	455500	0	0	512
Medical Centre Reserve - Evandale - Mowing	455550	0	0	693
Monument Garden - Evandale - Mowing	455600	0	0	663
Morven Park - Evandale - Mowing	455650	0	0	1,217
Nature Strips - Evandale - Mowing	455700	0	0	1,340
Nature Strips - Devon Hills - Mowing	455750	0	0	237
Nature Strips - Western Junction - Mowing	455770	0	0	1,122
Reserves - Nile - Mowing	455800	0	0	827
Pioneer Park - Evandale - Mowing	455850	0	0	3,978
Range Road Reserve - Evandale - Mowing	455900	0	0	244
Rotary Park - Evandale - Mowing	455950	0	0	3,671
Saddlers Court Reserve - Evandale - Mowing	456000	0	0	961
Scone Street Reserve (Buffalo Park)- Evandale - Mowing	456050	0	0	817
Tourism/Community Centre - Evandale - Mowing	456100	0	0	957
Travelling - Evandale/Devon Hills - Mowing	456150	0	0	2,427
Tree Guard Reserve - Evandale - Mowing	456200	0	0	362
War Memorial Hall Reserve - Evandale - Mowing	456250	0	0	965
Western Junction Reserves - Evandale - Mowing	456300	0	0	3,135
		30,710	32,170	28,056
Campbell Town Area Mowing				
Expenditure				
BUDGET ONLY NO ORDERS - Campbell Town Parks & Reserves - Mowing	456390	70,843	74,145	0
Bicentennial Park - Campbell Town - Mowing	456400	0	0	816
Blackburn Park - Campbell Town - Mowing	456450	0	0	2,212
Blackburn Park North - Campbell Town - Mowing	456500	0	0	1,132
Cemeteries (North/South/Church st) - C'Town - Mowing	456600	0	0	27
Elizabeth Court Carpark Surrounds - C'town - Mowing	456620	0	0	716
Epping Hall Grounds - Epping - Mowing	456630	0	0	27
Esplanade East - Campbell Town - Mowing	456650	0	0	305
Gatty Memorial - Campbell Town - Mowing	456750	0	0	308
King Street Oval - Campbell Town - Mowing	456800	0	0	1,335
Lions Park - Campbell Town - Mowing	456850	0	0	883
Main Street Nature Strips - Campbell Town - Mowing	456900	0	0	6,683
Non Main Street Nature Strips - Campbell Town - Mowing	457000	0	0	25,180
Old Swimming Pool - Campbell Town - Mowing	457050	0	0	976
The Willows - Campbell Town - Mowing	457150	0	0	715
Travelling - Campbell Town - Mowing	457200	0	0	6,065
Valentine Park - Campbell Town - Mowing	457250	0	0	3,773
War Memorial Oval - Campbell Town - Mowing	457300	520	550	4,024
War Memorial Oval Surrounds - Campbell Town - Mowing	457350	0	0	6,572
		71,363	74,695	61,746
Ross Area Mowing				
Expenditure				
BUDGET ONLY NO ORDERS - Ross Parks & Reserves - Mowing	457390	49,937	52,085	0
Bridge Reserve - Ross - Mowing	457400	0	0	1,028
Church Hill Ground - Ross - Mowing	457450	0	0	653
Heritage Walk - Ross - Mowing	457500	0	0	846
Nature Strips - Ross - Mowing	457550	0	0	11,499
Nature Strips East of Railway Line - Ross - Mowing	457575	0	0	5,674
Original Burial Ground - Ross - Mowing	457600	0	0	165
Recreation Ground - Ross - Mowing	457650	0	0	2,186
Recreation Ground Surrounds - Ross - Mowing	457700	0	0	1,502
River Reserve East - Ross - Mowing	457750	0	0	847
School Grounds - Ross - Mowing	457770	0	0	638
Town Entrances - Ross - Mowing	457800	0	0	2,490
Town Hall - Ross - Mowing	457850	0	0	760

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Town Square - Ross (33 Church St) - Mowing 457870
Travelling - Ross - Mowing 457900

Avoca/Rossarden Area Mowing

Expenditure

BUDGET ONLY NO ORDERS - Avoca/Rossarden Parks & Reserves - Mowing 457940
Boucher Park - Avoca - Mowing 457950
Nature Strips - Avoca - Mowing 458150
Pump House Tree Plantation - Avoca - Mowing 458250
Recreation Ground - Rossarden - Mowing 458300
St Pauls River Park - Avoca - Mowing 458350
Travelling - Avoca Area - Mowing 458400

Total Mowing

Operating Expenditure - Works Department

2021/2022 Budget	Budget Forecast	
	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$
0	0	9,337
0	0	6,146
49,937	52,085	43,772
10,007	10,480	0
0	0	1,580
0	0	4,895
0	0	153
0	0	16
0	0	708
0	0	4,241
10,007	10,480	11,593
268,397	280,885	224,579



**NORTHERN
MIDLANDS
COUNCIL**

General Maintenance

Longford Area General Maintenance

Expenditure

		Budget Forecast		
		2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022
		\$	\$	\$
BUDGET ONLY NO ORDERS - Longford Parks & Reserves - Reserve Maint	458440	68,596	72,810	0
Anglican Church - Longford - Reserve Maint	458450	0	0	1,497
Bishopbourne Rec. - Longford - Reserve Maint	458500	0	0	1,819
Boat Ramp Longford	458520	0	0	413
Bruce Place - Longford - Reserve Maint	458550	0	0	66
Caravan Park - Longford - Reserve Maint	458600	0	0	701
Carins Park - Longford - Reserve Maint	458650	0	0	4,997
Community Centre - Longford - Reserve Maint	458700	0	0	3,129
Coronation Park - Longford - Reserve Maint	458750	420	430	9,237
Garden Maintenance - Council Chambers - Longford	458800	0	0	7,493
Cycling Track - Longford - Reserve Maint	458850	2,550	2,650	4,454
Gardens Maintenance - Depot Longford	458925	0	0	5,007
Gemihu Court - Longford - Reserve Maint	458950	0	0	170
Lewis St Reserve (Sumerfield Park) - Longford - Reserve Maint	458960	2,010	2,090	3,064
Library - Longford - Reserve Maint	459000	0	0	357
Little Athletics Facility - Longford	459020	1,030	1,070	1,846
Mill Dam - Longford - Reserve Maint	459050	0	0	9,373
Nature Strips - Longford - Reserve Maint	459100	0	0	1,307
Old Tip Site - Longford - Reserve Maint	459150	1,090	1,140	1,073
R/way line Res (Powe) - Longford - Reserve Maint	459200	0	0	3,937
Skate Park / Velodrome Maintenance - Longford - Reserve Maint	459210	0	0	1,472
Recreation Ground Longford - Light Towers	459215	0	0	1,564
Rec Ground Mini League Oval - Longford - Reserve Maint	459220	0	0	238
Recreation Ground - Longford - Reserve Maint	459225	22,380	23,280	50,842
Stokes Park - Longford - Reserve Maint	459230	740	770	5,034
Street Trees - Longford (Not Main Street) - Reserve Maint	459235	0	0	1,808
Tannery Road - Longford - Reserve Maint	459250	0	0	825
Town Hall & Fountain Reserve - Longford - Reserve Maint	459300	200	210	1,104
Travelling - Longford - Reserve Maint	459350	0	0	101
Traffic Islands - Longford - Reserve Maint	459400	0	0	1,512
Victoria Square - Longford - Reserve Maint	459450	4,000	4,150	15,311
Woolmers Bridge Res - Longford - Reserve Maint	459500	0	0	396
Street Trees - Longford - Reserve Maint	459525	0	0	15,828
		103,016	108,600	155,974

Perth Area General Maintenance

Expenditure

BUDGET ONLY NO ORDERS - Perth Parks & Reserves - Reserve Maint	459540	75,828	79,920	720
Bypass Roadside Reserves - Perth - Reserve Maint	459543	0	0	2,585
Bypass Roundabouts - Perth - Reserve Maint	459544	0	0	1,718
Bypass Vegetation Corridor - Perth - Reserve Maint	459545	0	0	1,600
Community Centre - Perth - Reserve Maint	459550	0	0	3,359
Callistemon Court Reserve - Perth - Reserve Maint	459570	0	0	356
Fore Street (Early Learning Centre site) - Perth - Reserve Maint	459575	2,600	2,700	3,591
George Street Storage Depot - Perth - Reserve Maint	459580	0	0	11,712
Sheepwash Park Norfolk St - Perth - Reserve Maintenance	459600	3,320	3,450	17,159
Nature Strips Main Street - Perth - Reserve Maint	459650	0	0	2,304
Mulgrave St Tree Reserve - Perth - Reserve Maint	459700	0	0	8,353
Nature Strips(Excluding Main St) - Perth - Reserve Maint	459750	0	0	5,151
Nelson Place Reserve - Perth - Reserve Maint	459775	0	0	69
Old Bridge Road Reserve - Perth - Reserve Maint	459800	0	0	928
Old Hall Site Talisker St. - Perth - Reserve Maint	459850	0	0	247
Old Punt Road Reserve - Perth - Reserve Maint	459900	0	0	1,301
Railway Crossing - Perth - Reserve Maint	459910	0	0	90
Recreation Ground - Perth - Reserve Maint	459925	29,710	30,900	38,339
River Bank Reserve - Perth - Reserve Maint	459950	0	0	1,388
Skate Park Maintenance - Perth - Reserve Maint	459960	0	0	23

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Operating Expenditure - Works Department

NORTHERN MIDLANDS COUNCIL

		2021/2022 Budget	Budget Forecast 2022/2023 Budget	2021/2022 Actual at 20/06/2022
		\$	\$	\$
Seccombe St Reserve - Perth - Reserve Maint	459970	1,130	1,170	3,500
Sheepwash Park Edward St - Perth - Reserve Maintenance	459980	0	0	6,675
Street Trees - Perth - Reserve Maint	460000	0	0	27,302
Train Park - Perth - Reserve Maint	460100	4,050	4,200	10,173
Travelling - Perth - Reserve Maint	460150	0	0	1,321
Memorial Reserve (Anzac Park) - Perth - Reserve Maint	460200	1,490	1,540	4,864
Wattle Park - Perth - Reserve Maint	460250	0	0	1,299
		118,128	123,880	156,124

Cressy Area General Maintenance

Expenditure

BUDGET ONLY NO ORDERS - Cressy Parks & Reserves - Reserve Maint	460290	18,103	19,615	0
Trout Park/Child Care Centre - Cressy - Reserve Maint	460300	1,110	1,160	13,433
War Mem & Pool - Cressy - Reserve Maint	460350	0	0	2,049
Main Street Nature Strips - Cressy - Reserve Maint	460400	0	0	2,587
Other Nature Strip - Cressy - Reserve Maint	460450	0	0	115
Town Hall - Cressy - Reserve Maint	460470	0	0	108
Recreation Ground - Cressy - Reserve Maint	460500	32,270	33,560	21,116
Street Trees - Cressy - Reserve Maint	460525	0	0	4,074
		51,483	54,335	43,482

Evandale Area General Maintenance

Expenditure

BUDGET ONLY NO ORDERS - Evandale Parks & Reserves - Reserve Maint	460590	46,603	49,360	0
Reserves - Bredalbane - Reserve Maint	460600	0	0	494
Arthur Street Cemetery - Evandale - Reserve Maint	460620	0	0	78
Dakins Hill Reserve - Evandale - Reserve Maint	460650	0	0	888
Falls Park - Evandale - Reserve Maint	460700	0	0	590
Hartnoll Place Reserve - Evandale - Reserve Maint	460750	370	380	1,084
Information Board Cnr Russell/Scone St - Evandale - Reserve Maint	460900	420	430	1,231
Medical Centre Reserve - Evandale - Reserve Maint	460950	0	0	408
Monument Garden - Evandale - Reserve Maint	461000	350	360	1,061
Morven Park - Evandale - Reserve Maint	461050	32,040	33,320	48,373
Nature Strips - Evandale - Reserve Maint	461100	0	0	1,218
Nature Strips - Devon Hills - Reserve Maint	461150	0	0	964
Falls Park - Evandale - Reserve Maint	461170	0	0	2,178
Nile Reserves - Nile - Reserve Maint	461200	0	0	1,164
Pioneer Park - Evandale - Reserve Maint	461250	4,380	4,560	28,800
Range Road Reserve - Evandale - Reserve Maint	461300	0	0	21
Rotary Park - Evandale - Reserve Maint	461350	0	0	1,129
Saddlers Court Reserve - Evandale - Reserve Maint	461400	500	520	1,609
Scone Street Reserve (Buffalo Park) - Evandale - Reserve Maint	461450	1,670	1,730	2,839
Street Trees - Evandale - Reserve Maint	461500	0	0	9,100
Tourism/Community Centre - Evandale - Reserve Maint	461550	0	0	1,413
Travelling - Evandale/Devon Hills - Reserve Maint	461600	0	0	67
Tree Guard Reserve - Evandale - Reserve Maint	461650	0	0	204
War Memorial Hall Reserve - Evandale - Reserve Maint	461700	0	0	1,211
Western Junction - Evandale - Reserve Maint	461750	0	0	1,460
		86,333	90,660	107,584

Campbell town Area General Maintenance

Expenditure

BUDGET ONLY NO ORDERS - Campbell Town Parks & Reserves - Reserve Maint	461840	61,776	65,245	0
Bicentennial Park - Campbell Town - Reserve Maint	461850	370	380	1,115
Blackburn Park - Campbell Town - Reserve Maint	461900	70	70	2,512
Blackburn Park North - Campbell Town - Reserve Maint	461950	910	950	1,879
River Walk - Campbell Town - Reserve Maint	462000	0	0	590
Elizabeth Court Carpark Surrounds - Ctown - Reserve Maint	462070	0	0	306
Epping Hall Grounds - Epping - General Maintenance	462080	0	0	93
Esplanade East - Campbell Town - Reserve Maint	462100	0	0	913
Esplanade West - Campbell Town - Reserve Maint	462150	0	0	42
Gatty Memorial - Campbell Town - Reserve Maint	462200	770	800	890
King Street Oval - Campbell Town - Reserve Maint	462250	3,440	3,580	3,680
Lions Park - Campbell Town - Reserve Maint	462300	420	440	1,296
Main Street Nature Strips C'Town - Campbell Town -	462350	0	0	2,788



**NORTHERN
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COUNCIL**

Operating Expenditure - Works Department

		Budget Forecast		
		2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022
		\$	\$	\$
Reserve Maint				
Marsh Lions Park - Campbell Town - Reserve Maint	462400	0	0	21
Non Main Street Nature Strips C'Town - Ctown - Reserve Maint	462450	0	0	3,665
Old Swimming Pool - Campbell Town - Reserve Maint	462500	0	0	365
Rail Park Playground - Conara - Reserve Maint	462550	0	0	1,586
Skate Park Maintenance - Campbell Town - Reserve Maint	462560	30	30	51
Street Trees - Campbell Town - Reserve Maint	462600	0	0	13,668
Street Trees - Campbell Town King St - Reserve Maint	462601	0	0	1,311
The Willows - Campbell Town - Reserve Maint	462650	0	0	39
Travelling - Campbell Town - Reserve Maint	462700	0	0	4,269
Valentine Park - Campbell Town - Reserve Maint	462750	4,510	4,690	8,867
War Memorial Oval - Campbell Town - Reserve Maint	462800	14,820	24,019	28,432
War Memorial Oval Campbell Town - Light Towers - General Maintenance	462810	0	0	77
War Memorial Oval Surrounds - Campbell Town - Reserve Maint	462850	0	0	4,613
		87,116	100,204	83,067
Ross Area General Maintenance				
Expenditure				
BUDGET ONLY NO ORDERS - Ross Parks & Reserves	462890	39,357	41,345	0
Bridge Reserve - Ross - Reserve Maint	462900	1,340	1,390	7,334
Church Hill Ground - Ross - Reserve Maint	462950	0	0	449
Heritage Walk - Ross - Reserve Maint	463000	0	0	674
Nature Strips - Ross - Reserve Maint	463050	0	0	3,740
Recreation Ground - Ross - Reserve Maint	463150	3,550	3,690	6,330
Recreation Ground Surrounds - Ross - Reserve Maint	463200	1,820	1,890	4,520
River Reserve East - Ross - Reserve Maint	463250	0	0	1,502
School Grounds - Ross - Reserve Maint	463270	1,590	1,660	1,806
Street Trees - Ross - Reserve Maint	463300	0	0	10,456
War Memorial in Street - Ross - Reserve Maint	463330	0	0	590
Town Entrances - Ross - Reserve Maint	463350	0	0	3,032
Town Hall - Ross - Reserve Maint	463400	0	0	605
Town Square - Ross (33 Church St) - Reserve Maint	463470	1,000	1,040	5,236
Travelling - Ross - Reserve Maint	463500	0	0	9,209
		48,657	51,015	55,483
Avoca/Rossarden Area General Maint				
Expenditure				
BUDGET ONLY NO ORDERS - Avoca/Rossarden Parks & Reserves	463540	12,800	13,450	0
Boucher Park - Avoca	463550	0	0	6,419
Nature Strips - Avoca - Reserve Maint	463750	0	0	242
Pioneer Park Rossarden - Rossarden - Reserve Maint	463800	1,000	1,040	1,841
Pump House Tree Plantation - Avoca - Reserve Maint	463850	0	0	42
Street Trees - Avoca Area - Reserve Maint	464000	0	0	3,168
Travelling - Avoca Area - Reserve Maint	464050	0	0	1,848
		13,800	14,490	13,559
Total General Maintenance		508,533	543,184	615,274
Total Parks and Reserves		(7,029,388)	(6,815,017)	(1,208,752)



**NORTHERN
MIDLANDS
COUNCIL**

Waste Management

Waste Disposal Facilities

Controlled Transfer Stations

Income

Municipal Income Allocation	319200	(56,439)	0	(56,439)
Longford - Refuse Disposal Fees	319350	(86,000)	(92,745)	(86,934)
Longford - Green Waste Disposal Fees	319400	(60,425)	(64,936)	(61,317)
Longford - Concrete Disposal Fees	319420	(2,140)	(2,569)	(2,685)
Longford - Tyre Disposal Fees	319425	(700)	(648)	(587)
Evandale - Refuse Disposal Fees	319450	(22,008)	(21,239)	(20,968)
Evandale - Green Waste Disposal Fees	319500	(16,965)	(14,179)	(12,672)
Evandale - Tyre Disposal Fees	319525	0	0	(100)
Campbell Town - Refuse Disposal Fees	319550	(16,410)	(15,859)	(15,152)
Campbell Town - Green Waste Disposal Fees	319600	(5,854)	(3,539)	(3,158)
Campbell Town - Tyre Disposal Fees	319625	0	0	(8)
Municipal Income Allocation	319650	(395,275)	(478,089)	(395,275)
Municipal Income Allocation	320550	(36,268)	0	(36,268)
Avoca - Refuse Disposal Fees	320620	(3,625)	(3,040)	(2,746)
Avoca - Green Waste Disposal Fees	320630	(600)	(520)	(482)

Expenditure

Waste Transfer Station - State Govt Waste Management Levy	319155	56,439	27,480	24,003
Site Maintenance - Longford	319750	9,038	9,430	8,786
Site Attendant - Longford	319800	131,444	136,700	119,208
Waste Transportation - Longford	319850	80,596	83,820	63,722
Disposal Fees - Longford	319900	92,315	96,010	68,462
Tyre Disposal Costs - Longford	319905	3,000	3,120	0
Concrete Crushing and Disposal Costs - Longford	319910	30,900	32,140	43,952
Green Waste - Longford	319950	54,300	56,470	27,784
Minor Improvements - Longford Waste Transfer Station	319960	0	0	976
Depreciation of Assets - Longford	319985	11,690	12,260	11,706
Site Maintenance - Evandale	320000	4,590	4,795	1,990
Site Attendant - Evandale	320050	37,049	38,530	33,792
Waste Transportation - Evandale	320100	26,858	27,930	20,164
Disposal Fees - Evandale	320150	18,605	19,350	15,090
Green Waste - Evandale	320200	13,228	13,760	17,129
Depreciation of Assets - Evandale	320235	3,070	3,220	3,070
Site Maintenance - Campbell Town	320250	4,800	5,015	3,875
Site Attendant - Campbell Town	320300	36,880	38,350	33,792
Waste Transportation - Campbell Town	320350	34,986	36,390	35,122
Disposal Fees - Campbell Town	320400	20,438	21,260	18,971
Tyre Disposal Costs - Campbell Town	320405	1,500	1,560	0
Green Waste - Campbell Town	320450	5,250	5,460	0
Depreciation of Assets - Campbell Town	320455	3,270	3,430	3,424
Site Maintenance - Avoca	320650	9,590	10,040	7,649
Site Attendant - Avoca	320660	24,963	25,960	23,385
Waste Transportation - Avoca	320700	8,490	8,830	6,822
Disposal Fees - Avoca	320750	4,990	5,190	3,064
		25,570	29,137	(98,851)

Other Waste Disposal Facilities

Income

Abandoned Vehicle Income	319690	(105)	(110)	(1,720)
Municipal Income Allocation	321450	(1,865)	(1,960)	(1,865)

Expenditure

Abandoned Vehicle Removal & Disposal	321580	1,970	2,050	1,347
		0	(20)	(2,238)

Total Waste Disposal Facilities

	25,570	29,117	(101,089)
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**NORTHERN
MIDLANDS
COUNCIL**

Income

Rates - Kerbside Refuse Collection	321600	(903,088)	(1,064,804)	(924,426)
Municipal Income Allocation - Kerbside Refuse Collection	321625	(11,522)	0	(11,522)
Replacement MGBs	321700	(1,630)	(1,703)	(1,176)
		(916,240)	(1,066,507)	(937,126)
Expenditure				
Kerbside Garbage Collection - State Govt Waste Management Levy	321795	0	43,103	0
MGB - Collection	321800	267,800	278,510	260,479
MGB - Waste Disposal	321850	223,937	203,642	187,628
Recycling - Collection	321950	258,200	268,530	241,077
Recycling - Processing	321960	131,343	136,600	96,465
FOGO - Collection	321980	0	105,593	0
FOGO - Processing	321990	0	7,125	0
Other Operating Expenditure - Kerbside Collection	322025	34,960	24,789	35,087
		916,240	1,067,892	820,737
Total Kerbside Refuse Collection		0	1,385	(116,389)
Total Waste Management		25,570	30,502	(217,478)



**NORTHERN
MIDLANDS
COUNCIL**

Community Buildings & Halls

Income

		Budget Forecast		
		2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022
		\$	\$	\$
Municipal Income Allocation	508850	(176,897)	(242,271)	(176,897)
Other Income	508900	0	0	(350)
Rental - Longford Town Hall	509000	(2,812)	0	(3,143)
Rental - Longford War Memorial Hall	509200	(2,560)	(2,675)	(3,780)
Rental - Longford Library	510450	(18,651)	(19,490)	(18,307)
Rental - Bishopsbourne Community Centre	511650	(2,000)	(2,090)	(2,676)
Other Income - Bishopsbourne Community Centre	511700	0	0	(91)
Other Income - Bishopsbourne Community Centre	511701	0	0	(33,293)
Income - Evandale Medical Centre Income	511820	(20,814)	(21,751)	(20,378)
Other Income	512300	(40)	(42)	0
Other income	512301	(20)	(21)	0
Rental - Campbell Town Hall	512650	(4,890)	(5,110)	(8,794)
Rental - Campbell Town Youth Hall	512850	(1,000)	(1,045)	(626)
Rental - Campbell Town Library	513050	(11,421)	(11,935)	(11,210)
Rental - Campbell Town War Memorial Oval Amenities Building	513200	(31,240)	(32,646)	(48,730)
Rental - Campbell Town War Memorial Oval Ground Hire	513205	(12,590)	(13,157)	(10,732)
Rental - Campbell Town War Memorial Oval Tennis & Netball Court Hire	513206	0	0	(524)
Other Income - Epping Hall (GST Free)	513300	0	0	(5,580)
Rental - Epping Hall	513301	0	0	(535)
Rental - Ross Town Hall	513420	(5,635)	(5,889)	(5,674)
Rental - Ross Drill Hall	513450	(10,125)	(10,581)	(10,106)
Rental - Ross Library	513650	(668)	(698)	(514)
Ross Depot (Mens Shed) - Rental	513660	(5)	(5)	(5)
Rental - Ross Clinic	513850	(3,545)	(3,705)	(2,682)
Rental - Avoca Town Hall	514050	0	0	(45)
Total Income		(304,913)	(373,111)	(364,672)



**NORTHERN
MIDLANDS
COUNCIL**

Operating Expenditure - Works Department

Expenditure

		Budget Forecast		
		2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022
		\$	\$	\$
Building Administration General - Not Allocatable	508955	9,505	10,185	17,700
Buildings & Halls - Fire Service Renew & Maint	508960	1,130	1,180	1,981
Buildings - Essential services inspections	508963	13,540	14,475	11,112
Operating & Maint Expenditure - Lfd Town Hall	509100	45,556	45,465	47,759
Minor Improvements - Longford Town Hall	509150	0	0	29
Operating & Maint Expenditure - Lfd War Mem Hall	509300	17,120	17,935	24,608
Operating & Maint Expenditure - Longford Ex Drill Hall	510350	620	0	0
Operating & Maint Expenditure - Longford Library	510550	16,758	17,580	18,661
Minor Improvements - Longford Library	510600	0	0	3,586
Operating & Maint Expenditure - Cressy Town Hall	510750	16,556	17,320	13,626
Operating & Maint Expenditure - Liffey Hall	511150	4,520	4,745	4,554
Operating & Maint Expenditure Perth Community Centre	511350	22,560	23,640	26,629
Minor Improvements - Perth Community Centre	511400	0	0	14,837
Operating & Maint Expenditure - Perth Clinic	511550	670	700	355
Operating & Maint Expenditure - Bishopsbourne Community Centre	511750	29,540	32,750	33,149
Operating & Maint Expend - Evandale Medical Centre	511830	12,412	13,000	11,388
Operating & Maint Expenditure - Evandale War Mem Hall	511950	21,969	22,420	30,439
Minor Improvements - Evandale War Memorial Hall	512000	0	0	459
Minor Improvements - Evandale War Memorial Hall - Internal Painting	512001	0	0	0
Minor Improvements - Evandale War Memorial Hall - Anzac Mural Maintenance	512002	0	0	3,478
Minor Improvements - Evandale War Memorial Hall - Hall Grounds Power Points	512003	0	0	0
Operating & Maint Expenditure - Devon Hills Fire Depot	512350	5,155	5,395	5,447
Minor Improvements - Devon Hills Fire Depot	512400	0	0	9,116
Operating & Maint Expenditure - Nile Fire Station	512550	1,650	1,730	1,675
Operating & Maintenance Expenditure - Ctown Town Hall (For disposal)	512750	40,430	45,910	40,374
Operating and Maintenance Expenditure - Ctown Museum at Town Hall	512760	300	310	322
Minor Improvements - C'town Town Hall	512800	0	0	93
Operating & Maint Expenditure - Ctown Youth Hall	512950	5,680	5,955	6,084
Operating & Maint Expenditure - Ctown Library	513150	2,910	3,035	2,319
Operating & Maint Expenditure - Campbell Town War Memorial Oval Amenities Building	513250	142,944	153,440	146,793
Operating & Maintenance Expenditure - Epping Hall	513350	6,420	6,705	3,954
Minor Improvements - Epping Hall	513400	0	0	4,014
Operating & Maintenance Expend - Ross Town Hall	513440	38,820	41,500	38,664
Operating & Maint Expenditure - Ross Drill Hall	513550	8,234	8,640	7,264
Operating & Maint Expenditure - Ross School Grounds	513630	610	640	760
Ross Depot (Mens Shed) - Maintenance Expenditure	513670	100	100	0
Operating & Maint Expenditure - Ross Library	513750	19,761	20,950	21,397
Operating & Maintenance Expenditure - Ross Clinic	513950	4,082	4,260	3,333
Ross - Recreation Ground Community Club	513980	830	885	563
Operating & Maint Expend - Ross Fire Station	514020	5,040	5,250	4,725
Operating Expenditure - Avoca Tourism Centre	514040	600	620	1,826
Operating & Maint Expenditure - Avoca Town Hall	514150	11,510	12,000	11,049
Minor Improvements - Avoca Town Hall	514200	0	0	380
Operating & Maintenance - Ash Centre Avoca	514240	4,780	4,970	3,144
Depreciation Expense - Special Committees	517206	18,300	19,200	18,300
Total Expenditure		530,612	562,890	595,947
Total Community Buildings & Halls		225,699	189,779	231,275



**NORTHERN
MIDLANDS
COUNCIL**

Special Project Assistance

Income

Longford Ledgends Park - Contribution	517196
Municipal Income Allocation - Special Community Projects	517199

Total Income

Expenditure

Special Community Projects	517210
Project 16-19/20 - Longford Legends Park Recognition Plaques	520042
Project 1-21/22 - Longford Tennis Club	520048
Project 2-21/22 Longford Golf Club Practice driving frame, net and mat	520049
Project 3-21/22 Morven Park Management Committee Identification signs	520050
Project 4-21/22 Morven Park Management Committee Security cameras	520051
Project 5-21/22 Elizabeth Macquarie Homes Security cameras	520052
Project 6-21/22 Longford RSL Memorial Club Inc Audio visual installation	520053
Project 7-21/22 Evandale Tennis Club Hotshots court & surfacing for practice wall	520054
Project 8-21/22 Lions Club of Perth Silhouette at Gibbet Hill Rise	520055
Project 9-21/22 Longford Football Club Purchase of Mower	520056
Project 10-21/22 Veterans Cricket Club Upgrade facilities Ross Oval	520057
Project 11-21/22 Longford Legends Additional plaques Gazebo	520058
Project 12-21/22 Perth Rec Management C'tee Contribution towards goal net system	520059

Total Expenditure

Total Special Project Assistance

Natural Resource Management

Income

Municipal Income - NRM	505600
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Total Income

Expenditure

NRM - TEER Partnership Agreement	505964
Weeds Officer	505970

Total Expenditure

Total Natural Resource Management

Total Operating Expenditure - Works Department

Operating Expenditure - Works Department

Budget Forecast			
2021/2022 Budget	2022/2023 Budget	2021/2022 Actual at 20/06/2022	
\$	\$	\$	
0	0	(10,605)	
(60,000)	(45,000)	(60,000)	
(60,000)	(45,000)	(70,605)	
0	45,000	0	
0	0	874	
500	0	500	
800	0	650	
2,500	0	0	
2,500	0	0	
1,000	0	1,000	
1,000	0	909	
4,343	0	0	
4,000	0	430	
5,000	0	0	
5,000	0	4,383	
5,000	0	8,883	
5,000	0	0	
36,643	45,000	17,629	
(23,357)	0	(52,976)	
(35,287)	(36,816)	(35,287)	
(35,287)	(36,816)	(35,287)	
15,500	16,046	15,887	
19,787	20,680	0	
35,287	36,726	15,887	
0	(90)	(19,400)	
(6,224,398)	(5,478,276)	(2,103,211)	



**NORTHERN
MIDLANDS
COUNCIL**

Operating Expenditure - Works Department

2021/2022 Budget	Budget Forecast	
	2022/2023 Budget	2021/2022 Actual at 20/06/2022
\$	\$	\$

Overall Totals:	(6,224,398)	(5,478,276)	(2,103,211)
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**NORTHERN
MIDLANDS
COUNCIL**

APPENDIX B

CAPITAL WORKS

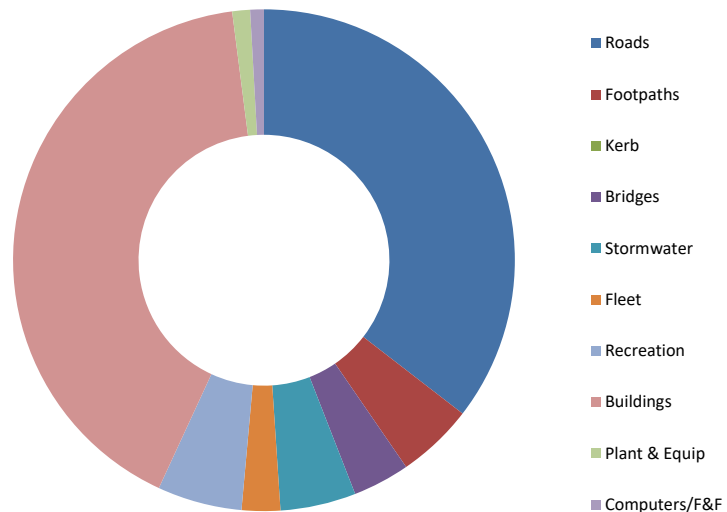
2022-2023

June 2022

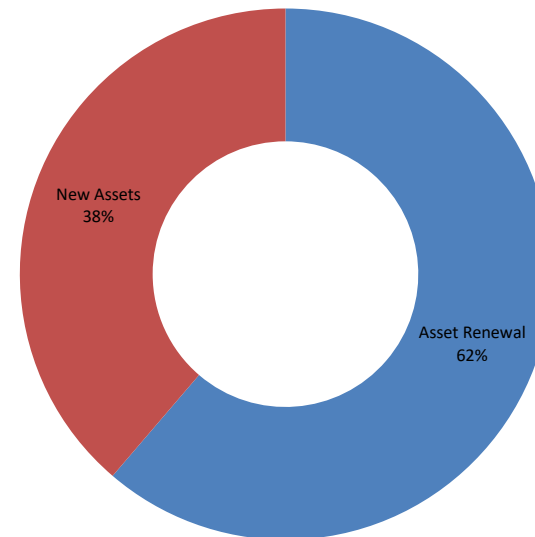


CAPITAL WORKS 2022-2023

Capital Works by Category



Capital Works by Status



B 1

CAPITAL WORKS PROGRAM

For the year ending 30 June 2023

Capital Works Area				Asset No.	Externally Funded	Internally Funded	Asset Renewal	New Assets	Project Cost \$	Priority Project	Supplementary Deferred Projects	Schedule for Works
Roads												
Avoca	Falmouth Street	Churchill to Gray	Replace k&g and verge southern side	U	441	-	50,000	-	50,000	AMP	Asset Management Plans	Sep-22
Crown	Urban Street Design	High Street Incl Main entry turning lane to Rec Ground		U	544	425,000	1,025,000	1,450,000	-	1,450,000	P1 - 4.1	At design stage - commence Oct22
Crown	Recreation Ground	Carpark sealing near public toilets		U	0	-	126,000	-	126,000	P3 - 5.1		Nov-22
Evan	Scone/Murray Street	Construction	Scone St 9 car spaces / Murray St 600sqm	U	910	-	50,000	-	50,000			Oct-22
Evan	Glen Esk	Reconstruction		R	503	-	514,800	514,800	-	514,800	AMP	Oct-22
Lfd	Urban Street Design	Wellington Street	Footpaths, outstands, landscaping	U	0	1,293,628	-	1,293,628	-	1,293,628	P1 - 4.1	At DA stage - commence Jan23
Lfd	Entrance Roundabout	Ilawarra Road	Landscaping	U	0	200,000	-	200,000	200,000		200,000	Awaiting DSG works on roundabout stability
Lfd	Bishopsbourne Road	Reconstruction	Chn 5.080 to 7.375	R	131	-	504,900	504,900	-	504,900	AMP	Feb-23
Lfd	Hobhouse Street	Reconstruction	Catherine to Burghley	U	579	-	121,000	121,000	-	121,000	AMP	Mar-23
Lfd	Laycock/Wellington	Reconstruction	K&g foath and verge around public open sp	U	1354	-	55,000	-	55,000	55,000	AMP	Aug-22
Lfd	Hay Street	Reconstruct verge	Park Street to end	U	536/537	-	42,000	-	42,000	70,000	AMP	Sep-22
Lfd	Sports Centre	Rear carpark and lighting		U	-	50,000	-	50,000	50,000		50,000	Defer back gym now leased
Lfd	High Street	Burghley to Carpark	K&g and verge	U	559	-	30,000	-	30,000	30,000	AMP	Mar-23
Lfd	Waste Transfer Station	Seal entrance and ramp area & security fence eastern boundary			-	80,500	80,500	-	80,500			Dec-22
Pth	Recreation Ground	Carpark		0 U	-	167,100	-	167,100	167,100			Oct-22
Pth	Urban Street Design	Main Street	Streetscape Improvements	U	-	191,000	950,000	570,500	1,141,000	P1 - 4.1		At design stage - commence Feb23
Pth	Yard Road	K&g seal verge & footpath	West of Philip 325 lm & bike track	U	1425	300,000	-	100,000	200,000		300,000	Defer awaiting road handover
Pth	Drummond St	K&g seal verge	58D Drummond St to Drummond Cres	U	1498	75,000	-	75,000	75,000	AMP		Jul-22
Pth	Perth Bypass	North & South Perth	Landscaping	U	-	300,000	-	300,000	300,000			Aug-22
	Resealing				-	806,284	806,284	-	806,284	AMP		Apr-23
	Resheeting				-	488,014	488,014	-	488,014	AMP		Jun-23
					2,784,628	5,088,598	6,007,626	1,865,600	7,873,226			
Footpaths												
Cry	Main Street	Saundridge 633 to Church 947	300 x 1.8 Sqm 500 West side - Concrete	C	796	-	70,000	70,000	-	70,000	AMP	Oct22 - Apr23
Evan	Barclay St	From no 46 towards White Hills Rd	Gravel - Eastern side	C	92	-	46,000	-	46,000			Oct22 - Apr23
Lfd	Goderich Street	William 0 to Archer 78	70 x 1.8 Sqm 144 East side - Concrete	C	507	-	17,500	-	17,500			Oct22 - Apr23
Lfd	High Street	Burghley to carpark	80 x 1.5 Sqm 100 Sqm North side - Concrete	C	-	-	12,000	-	12,000		12,000	Defer back gym now leased
Lfd	Gym	Footpath to old gym area		C	-	80,000	-	80,000	80,000			Oct22 - Apr23
Lfd	Pakenham Street	Hobhouse 966 to Bulwer 1192	220 x 1.8 Sqm 396 East side - Concrete	C	977	-	57,000	-	57,000	57,000		Oct22 - Apr23
Lfd	Bulwer Street	Wellington 0 to 172	172 x 1.8 Sqm 309 Sth side - Concrete	C	213	-	45,000	-	45,000			Oct22 - Apr23
Lfd	Bulwer Street	Wellington 172 to Laycock 368	196 x 1.8 Sqm 352 Sth side - Concrete	C	214	-	49,000	-	49,000			Oct22 - Apr23
Lfd	Bulwer Street	Laycock 369 to Stocker 426	58 x 1.8 Sqm 104 Sth side - Concrete	C	215	-	20,000	-	20,000			Oct22 - Apr23
Lfd	Bulwer Street	Stocker 426 to Marlborough 574	248 x 1.8 Sqm 446 Sth side - Concrete - 3 p	C	216	-	70,000	-	70,000			Oct22 - Apr23
Pth	William St Reserve	From / to footbridge		C/G	1613	-	40,000	-	40,000	P4 - 4.2		Oct22 - Apr23
Pth	Edward Street	Napoleon 0 to Cromwell 252	252 x 1.8 Sqm 454 - Nth side - Concrete	C	395	-	62,000	-	62,000			Oct22 - Apr23
Pth	Frederick Street	Scone 705 to Clarence 951	200 x 1.8 Sqm 360 Nth side - Concrete	C	458	-	46,000	46,000	-	46,000	AMP	Oct22 - Apr23
Pth	Little Mulgrave Street	Main Street to Unit development	146 x 1.8 Sqm 262 western side - Concrete	C	713	-	40,000	-	40,000			Oct22 - Apr23
All Areas	Replacement of existing cracked asphalt footpath with concrete				-	130,000	130,000	-	130,000	AMP		Oct22 - Apr23
W/Junct	Hobart Road	Off road shared path		0	250,000	-	-	250,000	250,000	P2 - 5.2		
					250,000	784,500	246,000	788,500	1,034,500			
Bridges												
Cry	Saundridge Road	Poatina Tailrace	Guardrail replacement	5045	-	51,000	51,000	-	51,000	AMP		Jun-23
Cry	Deimond Road	Unnamed Creek	Guardrail replacement	5517	-	51,000	51,000	-	51,000	AMP		Jun-23
All Areas			Guardrail replacement program		-	105,000	105,000	-	105,000	AMP		Jun-23
Pth	William Street Reserve	Footbridge		9963	-	270,000	-	270,000	270,000	P4 - 4.2		Jun22-Oct22
					-	477,000	207,000	270,000	477,000			
Stormwater												
	Unallocated				-	40,000	40,000	-	40,000	AMP		Jun-23
	Side entry pit program				-	100,000	100,000	-	100,000	AMP		Jun-23
Cry	School from Main St	Upgrade pipe			-	145,000	145,000	-	145,000	AMP		Dec22 - Feb23
Crown	High Street - Esplanade	Humceptor			-	45,000	45,000	-	45,000	AMP		Feb-23
Lfd	NDRG Penstock Valve Union Street Flood Levee				45,570	45,570	91,140	-	91,140	AMP		Mar-23
Pth	Drummond Street	Sheepwash Creek			-	585,000	-	585,000	585,000		585,000	Defer for design
Pth	Railway Culvert	Sheepwash Creek			-	350,000	-	350,000	350,000		350,000	Defer for design
Pth	Norfolk Street	WUSD			-	200,000	-	200,000	200,000	P4 - 4.3	200,000	Defer for decision
Ross	Waterloo Street	Culvert			-	20,000	20,000	-	20,000	AMP		Jul-22
W/Junct	Translink	Detention Basins			-	750,000	-	750,000	750,000		750,000	Defer for design
					45,570	2,280,570	441,140	1,885,000	2,326,140			
Land & Buildings												
All Areas	Public Buildings Improvements				-	100,000	100,000	-	100,000			
All Areas	Project Management				-	90,000	45,000	45,000	90,000			
Avoca	Hall	Toilet upgrade			-	50,000	50,000	-	50,000	AMP		Not yet scheduled
Cry	Hall	Entrance ramp			-	60,000	60,000	-	60,000	AMP		Oct-22
Cry	Recreation Ground	Stage 2 - BBQ shelter			128,000	-	128,000	-	128,000	P3 - 5.1		Nov-22
Cry	Pool	Stage 2 - Concourse, fencing, carpark			600,000	-	600,000	-	600,000	P3 - 5.1		Jul-22
Crown	Units	Upgrade			-	50,000	50,000	-	50,000	AMP		Not yet scheduled
Crown	Lake Leake	Amenities Upgrade			72,628	72,628	72,628	72,628	145,256	AMP		Sep-22
Crown	Recreation Complex	Memorabilia, and joinery for video mtg equipment, kitchen access entry, acoustic upgrade			-	41,500	-	41,500	41,500	P3 - 5.1		Dec-22
Crown	Mens Shed (Ross)	Upgrade preliminaries			200,000	10,000	-	210,000	210,000			Labour promise \$200k - design Dec22
Evan	Community & Visitor Centre	Shingles maintenance			-	20,000	20,000	-	20,000	AMP		Not yet scheduled
Evan	Pioneer Park Toilets	Male & Disabled upgrade			-	20,000	20,000	-	20,000	AMP		Not yet scheduled
Evan	Falls Park	Pavilion painting			-	31,000	31,000	-	31,000	AMP		Not yet scheduled
Evan	War Memorial Hall	Roof Replacement & electrical upgrade			-	219,700	219,700	-	219,700	AMP		Feb-23
Lfd	Memorial Hall	Improvements / extension			1,820,460	-	1,820,460	-	1,820,460	P1 - 4.1		Nov-22
Lfd	Cemetery	Toilet upgrade			-	5,000	5,000	-	5,000	AMP		Not yet scheduled
Lfd	Bishopsbourne	Church, Electric BBQ & History Board			-	33,293	33,293	-	33,293			Aug-22
Lfd	Caravan Park	Amenities Upgrade			-	450,000	450,000	-	450,000	AMP		Mar-22
Lfd	Office extension (Police Station site)	Refurbishment			-	460,000	10,000	450,000	460,000		460,000	Defer Police using building until Dec22
Lfd	Gym	Exhaust fans/system			-	40,000	40,000	-	40,000	P3 - 5.1		Jan-23
Lfd	Library	Entrance Ramp			-	60,000	60,000	-	60,000			Not yet scheduled

Ltd/Crown	Depot	Plant Shed, solar, office improvements	-	100,000	50,000	50,000	100,000	AMP			In progress complete by Apr-23
Pth	Childcare Centre	Fore Street Centre & CI fit-out	3,721,874	48,190	48,190	3,721,874	3,770,064				Not yet scheduled
Pth	BBQ Shelter - William Street		-	55,000	55,000	-	55,000	AMP			Not yet scheduled
Pth	BBQ Shelter & Toilet Upgrade - Train Park		-	85,000	85,000	-	85,000	AMP			Not yet scheduled
Ross	Drill Hall	Roof Replacement	-	40,000	40,000	-	40,000	AMP			Not yet scheduled
Ross	Hall/Library	Painting / carpet	-	50,000	50,000	-	50,000	AMP			Not yet scheduled
			6,542,962	2,191,311	4,143,271	4,591,002	8,734,273				
Recreation											
Cry	Recreation Ground	Fence 180m	-	18,000	18,000	-	18,000				Jan-23
Cry	Macquarie Street	River reserve fencing, carpark and 2 picnic tables	-	17,000	-	17,000	17,000				Mar-23
Crown	Recreation Ground	Cenotaph & Tennis area	-	45,000	-	45,000	45,000	P3 - 5.1			Sep-22
Crown	King Street Oval	TasWater upgrade & Irrigation system	-	5,000	-	5,000	5,000				Oct-22
Evan	Pioneer Park	Security cameras	-	10,000	110,000	-	110,000				May-23
Evan	RV Dump Point relocation	Masterplan & play equipment update	100,000	100,000	100,000	-	100,000				Awaiting CI decision
Evan	Honeyusukie Banks	Demolition of old cricket nets and adjacent area	-	10,000	10,000	-	10,000	P3 - 5.1	100,000		Aug-22
Evan	Morven Park	Drainage Improvements (Min. 21/483 subject to grant application)	-	26,582	-	26,582	26,582		26,582		Request for \$50k per annum
Lfd	St George's Square	Road Safety Park & Lighting	100,000	35,000	-	135,000	135,000				Jul-22
Lfd	Lfd - Railway Bridge		50,000	-	-	50,000	50,000				Committee managed
Lfd	Victoria Square	Playground Shade	-	80,000	-	80,000	80,000		80,000		Defer trees planted for shade
Lfd	Tannery Road	Boom Gate	-	40,000	40,000	-	40,000				Aug-22
Lfd	Recreation Ground	Irrigation system	-	200,000	50,000	150,000	200,000				Dec-22
Lfd	2nd Recreation Ground	Place fill and formation	-	35,000	-	35,000	35,000				Oct-22
Lfd	2nd Recreation Ground	Fencing	-	20,000	-	20,000	20,000				Sep-22
Lfd	Lfd Red & Little Athletics	Top dressing	-	15,000	15,000	-	15,000				Jun-23
Lfd	Laycock Street	Public Open Space8	-	150,000	-	150,000	150,000		150,000		Awaiting CI decision
Pth	Recreation Ground	Amenities cracking / painting	-	30,000	-	30,000	30,000				Mar-23
Pth	Recreation Ground	Scorers Box	-	20,000	20,000	-	20,000				Sep-22
Pth	BiCentennial Dog Park	Separation fence	-	7,550	-	7,550	7,550				Aug-22
Pth	BiCentennial Dog Park	Culvert	-	15,000	-	15,000	15,000				Aug-22
Pth	Mural Project		-	5,500	-	5,500	5,500				Nov-22
Pth	Train Park	Play equipment update	-	100,000	100,000	-	100,000				Jul-22
Ross	Recreation Ground	Dog designated area fence	-	7,000	-	7,000	7,000				Oct-22
Ross	Village Green	BBQ	-	10,000	-	10,000	10,000	P2 - 5.1			Oct-22
Ross	Pool	WHS issues	-	10,000	10,000	-	10,000				Oct-22
Tooms	Tooms Lake - Facilities Improvements		100,000	20,000	60,000	60,000	120,000				Oct-22
All Areas	Pump Track	North / South	-	250,000	-	250,000	250,000		250,000		Defer for decision on design and location
All Areas	Dog Parks	Noticeboards and fencing upgrades	-	15,000	-	15,000	15,000				Oct-22
All Areas	Northern Midland mobile base stations (Lake Leake, Deddington, Royal George)		-	181,818	-	181,818	181,818				
			350,000	1,478,450	533,000	1,295,450	1,828,450				
Plant & Equip											
	Organic Waste Bins		-	406,980	-	406,980	406,980		406,980		Awaiting CI decision
	Waste/Recycling Bins (new services & replacements)		-	25,000	12,500	12,500	25,000				As required
	Recycling initiatives		-	10,000	-	10,000	10,000				As required
	Signage		-	15,000	5,000	10,000	15,000				As required
	Private Power Poles		-	25,000	25,000	-	25,000				As required
	Street Furniture		-	50,000	50,000	-	50,000				As required
	Play Equipment		-	50,000	50,000	-	50,000				As required
	Playground Shelter/s or Fencing		-	20,000	-	20,000	20,000				As required
	Minor Works Plant		-	40,000	10,000	30,000	40,000				As required
	Midlands Highway - Silhouettes		-	10,000	-	10,000	10,000				As required
	Information Technology Upgrades		-	216,372	216,372	-	216,372				As required
Crown	Recreation Complex	Whiteboard	-	5,000	5,000	-	5,000				As required
			-	873,352	373,872	499,480	873,352				
Fleet											
	Fleet Sedan	2	-	15,000	15,000	-	15,000				Jan-23
	Fleet Sedan	4	-	15,000	15,000	-	15,000				Jan-23
	Fleet Sedan	5	-	22,000	22,000	-	22,000				Jan-23
	Fleet Sedan	9	-	15,000	15,000	-	15,000				Jan-23
	Childcare Van	20	-	35,000	35,000	-	35,000				Jan-23
	Utility	23	-	22,000	22,000	-	22,000				Orders asap Jul22
	Utility	3	-	20,000	20,000	-	20,000				Orders asap Jul22
	Utility	181	-	34,000	34,000	-	34,000				Orders asap Jul22
	Truck 6 yard	33	-	156,000	156,000	-	156,000				Orders asap Jul22
	Truck 6 yard	42	-	156,000	156,000	-	156,000				Orders asap Jul22
	8x5 Box Trailer Tandem	144	-	10,000	10,000	-	10,000				Orders asap Jul22
	8x5 Box Trailer Single Axle	147	-	5,000	5,000	-	5,000				Orders asap Jul22
	Mower Ride-on	191	-	16,000	16,000	-	16,000				Orders asap Jul22
	Replace Hoist		-	50,000	50,000	-	50,000				Orders asap Jul22
			-	571,000	571,000	-	571,000				
			9,973,160	13,744,782	12,622,969	11,195,032	23,717,942		3,920,562		
			Total Capital Works less Deferred Projects				19,797,380		-	0	



**NORTHERN
MIDLANDS
COUNCIL**

APPENDIX C

FEES & CHARGES SCHEDULE

2022-2023

June 2022





**NORTHERN
MIDLANDS
COUNCIL**

*Fees & Charges
Schedule
2022-2023*

Northern Midlands Council Fees & Charges Schedule 2022-2023

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Note: Fees and charges marked with an Asterik * are GST Free

Corporate Services

		2021-2022 Fee	2022-2023 Fee
Local Government Certificates:			
Certificate 132	Each	\$49.50 *	\$51.00 *
Certificate 337	Each	\$218.63 *	\$225.25 *
Right to Information Act 2009			
Information Request	Per Request	\$41.25 *	\$42.50 *
Local Government Code of Conduct			
Complaint lodgement fee	Per Item	\$82.50 *	\$85.00 *
Photocopying:			
Council Paper/Labour			
A4 Black & White Single Sided	Per Copy	\$0.31	\$0.32
A4 Black & White Double Sided	Per Copy	\$0.46	\$0.48
A4 Colour Single Sided	Per Copy	\$0.62	\$0.65
A4 Colour Double Sided	Per Copy	\$0.92	\$0.96
A3 Black & White Single Sided	Per Copy	\$0.62	\$0.65
A3 Black & White Double Sided	Per Copy	\$0.92	\$0.96
A3 Colour Single Sided	Per Copy	\$1.23	\$1.29
A3 Colour Double Sided	Per Copy	\$1.85	\$1.93
Council Agenda:			
Copy of Extract from the		\$2.00 *	\$2.00 *
Agenda of a Meeting of Council	+ Per page	\$0.20 *	\$0.20 *
Council Minutes:			
Minutes of a Meeting of Council	Per page	\$0.33 *	\$0.34 *
(1 fee unit# per 5 pages)			
Recorded Copy of Meeting			
Proceedings on CD	Each	\$22.00	\$23.00
#Fee Unit – see www.treasury.tas.gov.au			
Council Reports:			
Copy of the Annual Report of			
Council (Max. of 5 fee units)	Each	\$8.25 *	\$8.50 *
Telephone calls:			
	Each (local)	\$0.62	\$0.65
Laminating:			
A3 sheet	Per Sheet	\$4.37	\$4.57
A4 sheet	Per Sheet	\$1.49	\$1.56
Credit Card	Per Card	\$0.26	\$0.27
Fee for Provision of Prior Years Rate Notice			
	Per notice (may be ap	\$5.65	\$5.90
Fee for Dishonoured Cheque/Direct Debit			
	Each	\$33.00	\$34.49
Use of Council Chambers:			
Council Chambers	Per hour	\$14.50	\$15.15
Council Chambers	Per day	\$70.00	\$73.15
Catering (Tea/Coffee/Biscuits)			
provision, setup and cleanup	Per 10 Persons	\$28.00	\$29.26
Levies:			
Fire Levy Commission		4%	4%
Building Training Guarantee Levy			
Commission	Each	\$6.60	\$6.60
Building Permit Levy Commission	Each	\$6.00 *	\$6.00 *

Child Care

		2021-2022	2022-2023
Long Day Care			
Fees Per Child	9.00am - 3.00pm	\$61.00 *	\$64.00 *
	8.00am - 6.00pm	\$91.00 *	\$96.00 *
	3.00pm - 6.00pm.	\$26.00 *	\$27.00 *
Midlands Kids Club:			
Fees Per Child	Vacation Care Full Day 8am to 6pm	\$82.00 *	\$86.00 *
	After School Care 3pm to 6pm	\$26.00 *	\$27.00 *
Toy Library			
Annual Membership Fee		\$26.00	\$27.00
Hire Fees Larger items - Toy Library		\$12.00	\$12.50
All Child Care Services			
Annual Enrolment Fee	Per Child per year	\$26.00	\$27.00
(one per child if using multiple services)			
Holding fee is payable for all absences when notification is given prior to 8am on the day which the child is absent. The full fee is payable if notification is not given before 8am on the day which the child is absent.		80%	80%
Public Holidays Charged at percentage of Notified Absent Rate		80%	80%

Animal Control

		2021-2022	2022-2023
Dog Registration:			
Paid prior to the 1/9/22			
Dog – Unsterilised		\$54.00 *	\$56.00 *
Dog - Sterilised / Greyhound/ Purebred / Hunting Dog / Restricted Breed		\$26.00 *	\$27.00 *
Dog – Working Dog		\$12.00 *	\$13.00 *
Dog – Pensioner #		\$10.00 *	\$10.00 *
Declared Dangerous Dog		\$285.00 *	\$298.00 *
Declared Dangerous Dog (Guard)		\$66.00 *	\$69.00 *
Guide Dogs		Exempt	Exempt
# Pensioner Rates apply to one dog per rateable property, any additional dogs are charged at the full rate			
Paid from the 1/9/22			
Dog - Unsterilised		\$70.00 *	\$73.00 *
Dog - Sterilised / Greyhound/ Purebred / Hunting Dog / Restricted Breed		\$39.00 *	\$41.00 *
Dog – Working Dog		\$23.00 *	\$24.00 *
Dog – Pensioner #		\$19.00 *	\$20.00 *
Declared Dangerous Dog		\$320.00 *	\$334.00 *
Declared Dangerous Dog (Guard)		\$83.00 *	\$87.00 *
Guide Dogs		Exempt	Exempt
# Pensioner Rates apply to one dog per rateable property, any additional dogs are charged at the full rate			
Transfer of registration from another Council (Mutual Recognition)		No Charge	No Charge
New Dog Registrations paid 1st of March or after 50% of the current fee			
New Dog Registrations paid 1st of June or after 25% of the current fee			
Kennel Licence:			
	Basis		
Initial Licence	Per Year	\$72.00 *	\$75.00 *
Renewal of Licence	Per Year	\$44.00 *	\$46.00 *
Impoundment Fees :			
Impounding Fee (first Impoundment)	Per Animal	\$72.00	\$75.00
Impounding Fee (subsequent)	Per Animal	\$95.00	\$99.00
Pound Fees (1st day incl in above)	Per Day Per Animal	\$22.00	\$25.00
Other Items Dogs:			
Replacement Tag	Each	\$7.00	\$8.00
Complaint Deposit	Each	\$20.00 *	\$20.00 *
Restricted Breed Dog Sign	Each	\$44.00	\$46.00
Dangerous Dog Sign	Each	\$87.00	\$91.00
Dangerous Dog Collar	Each	\$70.00	\$73.00
Infringement Fine	Per Penalty Unit##	\$173.00 *	\$181.00 *
Trap Hire	Weekly	\$10.00	\$10.50
Trap Deposit	Per Hire, refundable on return	\$50.00 *	\$50.00 *
Microchipping Fee	Per Dog	\$55.00	\$57.50
# One dog at Pensioner rate per premises			
## Penalty Unit see www.justice.tas.gov.au			
Other Animals:			
Stock Control	Per Hour or part there of, per person.	\$74.00	\$77.00
Stock Impounding Fee	Per Animal	\$36.00	\$37.50
Stock Cartage Costs where third party assistance required		Cost Plus 15%	Cost Plus 15%
Advertising of Impounded Stock		Cost Plus 15%	Cost Plus 15%

Cemetery

		2021-2022	2022-2023
FEES	BASIS		
Longford & Perth Lawn:			
Single Depth (Longford)	Flat Rate	\$1,546.00	\$1,616.00
Single Depth (Perth)	Flat Rate	\$1,748.00	\$1,827.00
Double Depth	Flat Rate	\$2,023.00	\$2,114.00
Second Interment	Flat Rate	\$1,550.00	\$1,620.00
Grave Still Born Child	Flat Rate	\$397.00	\$415.00
Grave Child Under 12	Flat Rate	\$641.00	\$670.00
Grave Site Allocation/Reservation Fee	Flat Rate	\$327.00	\$342.00
Burial of Ashes	Flat Rate	\$327.00	\$342.00
Supply and fitting of standard plaque (non-standard additional charge)	Flat Rate	\$944.00	\$986.00
Installation of Plinth and placement of Plaque	Flat Rate	\$349.00	\$365.00
Memorial Walls:			
Placement of Ashes No Plaque	Flat Rate	\$186.00	\$194.00
Placement of Ashes including Standard Plaque (non-standard additional charge)	Flat Rate	\$583.00	\$609.00
Allocation/Reservation Fee	Flat Rate	\$140.00	\$146.00
Rose Gardens:			
Placement of Ashes including Standard Plaque (non-standard additional charge) & Base	Flat Rate	\$944.00	\$986.00
Reservation	Flat Rate	\$140.00	\$146.00
Placement of Plaque and Ashes	Flat Rate	\$257.00	\$269.00
Perth General (old section):			
Internment (single depth)	Flat Rate	\$2,027.00	\$2,118.00
Grave Site Allocation/Reservation Fee	Flat Rate	\$327.00	\$342.00
Other Fees:			
Fee for Exhumation of Body	Flat Rate	\$2,226.00	\$2,326.00
Fee payable if request for burial is not given within prescribed time	Flat Rate	\$175.00	\$182.00
Additional fee for digging and/or Attendance on weekend and Public Holiday	Flat Rate	\$641.00	\$670.00
Permit for Monumental Work	Flat Rate	\$59.00	\$61.50
All Areas			
An additional charge of 30% is applied to all Cemetery burial, placement and reservation fees above, were the fee relates to a person who was not a resident or ratepayer of the Northern Midlands Council.			

Public Halls

			2021-2022	2022-2023
Ross				
Town Hall:				
Meetings				
Hall, Supper Room & Kitchen	Per Day		\$105.00	\$110.00
	Maximum 2 Hours		\$19.00	\$20.00
Supper Room & Kitchen	Per Use		\$78.00	\$82.00
Kitchen Only	Per Use		\$58.00	\$60.00
Front Office	Per Use		\$39.00	\$41.00
Reading Room (No. 1 & 2)	Per Room		\$39.00	\$41.00
Functions				
Hall, Supper Room & Kitchen	Per Use		\$179.00	\$187.00
Supper Room & Kitchen	Per Use		\$90.00	\$94.00
Cleaning Bond	Per booking		\$100.00	\$100.00
Alcohol Bond	Per booking		\$100.00	\$100.00
Snooker Room:				
Individuals	Per Person		\$2.80	\$3.00
LIFFEY HALL:				
Hall	5pm-9pm		\$5.50	\$5.50
	5pm-12am		\$11.00	\$11.00
	Daily		\$39.00	\$39.00
PERTH COMMUNITY CENTRE:				
Function Friday & Saturday Nights			\$198.00	\$198.00
Monday to Thursday Nights Hourly	Senior Citizens		\$9.90	\$9.90
(Function Room or Hall)	Others		\$14.30	\$14.30
Not for profit Charities 20% discount on Function room and hall hire				
Hire of Rooms for Provision of Child Care Service				
- School Day Hire per Day			\$27.50	\$27.50
- School Holidays Hire per Day			\$44.00	\$44.00
- Power per Day			\$22.00	\$22.00
- Storage in Multiple areas of Centre per Month			\$132.00	\$132.00
Bond function with alcohol	Each		\$100.00 *	\$100.00 *
Bond function without alcohol	Each		\$50.00 *	\$50.00 *

Public Halls

		2021-2022	2022-2023
EVANDALE MEMORIAL HALL:			
Complete Hall including all amenities	Full Day	\$270.00	\$270.00
Function - Set up before or Clean up After	Half Day	\$100.00	\$100.00
Main Hall Only	Per Hour	\$25.00	\$25.00
Main Hall Only	More than 4 Hours	\$100.00	\$100.00
Supper Room only (Meeting)	Per Hour	\$20.00	\$20.00
Kitchen	Per Hour Minimum 2 Hours	\$25.00	\$25.00
Supper Room & Kitchen	Per Hour Minimum 2 Hours	\$45.00	\$45.00
Table Hire (Off Site)	Per Table	\$5.00	\$5.00
Chair Hire (Off Site)	Per Chair	\$1.00	\$1.00
Crockery Hire (Off Site)	Per Item	Negotiable	Negotiable
Bond Complete Hall including all amenities	Per Hire	\$200.00 *	\$200.00 *
Bond Complete Hall Only Hire	Per Hire	\$100.00 *	\$100.00 *
Bond Supper Room (Meeting) Hire	Per Hire	\$50.00 *	\$50.00 *
Bond Kitchen Hire	Per Hire	\$150.00 *	\$150.00 *
Bond Kitchen and Supper Room Hire	Per Hire	\$150.00 *	\$150.00 *
Bond Table, Chair and Crockery Hire	Per Hire	\$150.00 *	\$150.00 *
Key Deposit	Per Key	\$50.00 *	\$50.00 *
Charge for waste left behind	Per Hire	\$50.00	\$50.00
Charge if not cleaned by hirer	Per Hire	\$90.00	\$90.00
LONGFORD TOWN HALL:			
Hall (locals)	Per hour	\$18.50	\$18.50
Hall (non-locals)	Per hour	\$24.00	\$24.00
Hall Functions (locals)	Per day	\$164.00	\$164.00
Hall Functions (non-locals)	Per day	\$216.00	\$216.00
Function - Set up before or Clean up After	Half Day	\$103.00	\$103.00
Stage Lighting and Equipment	Per Hire	\$123.00	\$123.00
Kitchen	Per hour	\$12.00	\$12.00
Kitchen	Per function	\$34.00	\$34.00
Tea/Coffee/Sugar	Per function	\$24.00	\$24.00
Kitchen Crockery	Per function	\$29.00	\$29.00
Table Hire (Off Site)	Per Table per Day	\$5.10	\$5.10
Chair Hire (Off Site)	Per Chair per Day	\$2.10	\$2.10
Meeting Room (locals)	Per hour	\$18.50	\$18.50
Meeting Room (non-locals)	Per hour	\$24.00	\$24.00
Audio Equipment Meeting Room	Per Hire	\$29.00	\$29.00
Multiple day Functions (3 days or more)			
(local not-for-profit groups)	33% rebate of day rate		
Key Deposit	Per Hire	\$20.00 *	\$20.00 *
Bond (non-alcohol function)	Per Hire	\$200.00 *	\$200.00 *
Bond (alcohol function)	Per Hire	\$500.00 *	\$500.00 *
Bond Meeting Room	Per Hire	\$50.00 *	\$50.00 *
Major Functions are negotiable	Per Hire		
Charge for waste left behind	Per Hire	\$50.00	\$50.00
Charge if not cleaned by hirer	Per Hire	\$90.00	\$90.00
Function bookings require 50% of hire fee to be paid within 7 days to confirm booking.			

Public Halls

		2021-2022	2022-2023
LONGFORD WAR MEMORIAL HALL(Village Green):			
Hall (locals)	Per hour	\$18.50	\$19.50
Hall (non-locals)	Per hour	\$24.00	\$25.00
Hall Functions (locals)	Per day	\$164.00	\$171.00
Hall Functions (non-locals)	Per day	\$216.00	\$225.00
Function - Set up day before or clean up day after	from 4pm or to 10am	\$103.00	\$108.00
Kitchen	Per hour	\$12.00	\$12.50
Kitchen	Per function	\$34.00	\$35.50
Table Hire (Off Site)	Per Table per Day	\$2.10	\$2.20
Chair Hire (Off Site)	Per Chair per Day	\$0.55	\$0.55
Key Deposit		\$20.00 *	\$20.00 *
Bond (non-alcohol function)		\$200.00 *	\$200.00 *
Bond (alcohol function)		\$500.00 *	\$500.00 *
Bond Meeting Room		\$50.00 *	\$50.00 *
Major Functions are negotiable			
Charge for waste left behind	Per Hire	\$53.00	\$55.00
Charge if not cleaned by hirer	Per hour per cleaner required	\$96.00	\$100.00
Function bookings require 50% of hire fee to be paid within 7 days to confirm booking.			
BISHOPSBOURNE COMMUNITY CENTRE:			
Functions Hall & kitchen (non-locals)	Day	\$200.00	\$209.00
Functions Hall & kitchen (locals)	Day	\$155.00	\$162.00
Function - Set up day before or clean up day after	from 4pm or to 10am	N/a	\$50.00
Kitchen Use Only	Up to 3 hours	\$50.00	\$52.00
Large Meeting Room	Up to 3 hours	\$40.00	\$42.00
Meeting Room & Kitchen	Up to 3 hours	\$55.00	\$57.00
Foyer (Small Meetings)	Up to 3 hours	\$15.00	\$16.00
All Meeting rooms & Kitchen > 3 Hours (Locals)	Per Hour	\$18.50	\$19.00
All Meeting rooms & Kitchen > 3 Hours (non-locals)	Per Hour	\$24.00	\$25.00
Toilets Hire Only	Per Day	\$30.00	\$31.00
Local Sports Group Users	Up to 3 hours	\$25.00	\$26.00
Camper/Caravan Groups			
Max 48 Hours stay as per Planning Permit Conditions Includes use of kitchen toilet & large meeting room	Per Day	\$55.00	\$57.00
Cleaning and Rubbish Removal if not completed to satisfactory standard by Hirer	Per Hour	\$90.00	\$94.00
Recreation Ground Hire for Sporting Activity	Per Day	N/A	\$69.00
Key Deposit		\$20.00 *	\$20.00 *
Bond (non-alcohol function)		\$200.00 *	\$200.00 *
Bond (alcohol function)		\$500.00 *	\$500.00 *
DEVON HILLS COMMUNITY CENTRE:			
Community Cente	Per use	\$50.00	\$50.00

Public Halls

		2021-2022	2022-2023
CAMPBELL TOWN,			
TOWN HALL:			
Meeting Room/Supper Room	Per day	\$89.00	\$93.00
	Per hour	\$18.50	\$19.50
Main Hall:			
Hall - Meetings	Per day	\$144.00	\$150.00
	Per hour	\$30.00	\$31.00
Functions:			
Local Organisations	Night	\$179.00	\$188.00
Outside Committees	Night	\$235.00	\$245.00
Kitchen utilised with function		\$61.00	\$64.00
Chairs	Each	\$1.20	\$1.25
Tables	Each	\$6.00	\$6.25
Crockery	Each	\$0.25	\$0.25
Bond:			
For any function (non alcohol)		\$210.00	\$210.00
Function (alcohol)		\$530.00	\$530.00
Key Deposit		\$25.00	\$25.00
Guide Hall:			
Hall	Per day	\$51.00	\$51.00
Function with Alcohol Additional Fee	Per day	\$51.00	\$51.00
AVOCA:			
Town Hall – Hall Hire Only	Per Day	\$50.00	\$50.00
Town Hall – All Facilities Hire	Per Day	\$50.00	\$50.00
Bond where alcohol served at function		\$100.00	\$100.00
Ash Centre – Hire	Per Day	\$25.00	\$25.00
CRESSY HALL:			
Hall & Kitchen	Per Time	\$100.00	\$100.00
Hall	Per Time	\$50.00	\$50.00
Back Room and Kitchen	Per Time	\$50.00	\$50.00
Back Room Meetings	Per Time	\$20.00	\$20.00
Recreational Activities	Per Hour	\$20.00	\$20.00
ALL PUBLIC HALLS AND RESERVES:			
Insurance Casual One Off Hire or Use			
- Meeting		\$5.00	\$5.00
- Non-alcohol function		\$15.00	\$15.00
- Alcohol function		\$50.00	\$50.00
Equipment Hire from Council (Larger Items)		\$50.00	\$50.00
- Marquees (Five Available)	Per Item per Day		

Recreational Facilities

2021-2022

2022-2023

Campbell Town:

Campbell Town Rec Ground Complex

Function Room

- Function Room hourly rate	Per Hour	\$66.00	\$69.00
- Set up/down all meeting rooms (major meetings/conferences)	Per Hire	\$35.00	\$37.00
- Add tea, coffee, milk: basic sachets, paper cups, longlife milk	Per 25 Persons	\$24.00	\$25.00
- Conferences/Social functions / events up to 50 people.	Per Day	\$192.00	\$200.00
- Conferences/Social functions / events Over 50 people.	Per Day	\$289.00	\$302.00
- Use of AV equipment	Per Hire	\$18.50	\$19.50
- Use of Kitchen / Kiosk	Per Hire	\$92.00	\$96.00

Full Clubroom Facility

- Full facility	Half Day	\$312.00	\$312.00
- Full facility	Full Day	\$625.00	\$653.00

Small Meeting Room

- Small Meeting Room (No bond required)	Per Hour	\$28.00	\$29.00
- Small Meeting Room	Full Day	\$83.00	\$87.00
- Set up/down	Per Hire	\$14.00	\$15.00
- Add tea, coffee, milk: basic sachets, paper cups, longlife milk	Per 25 Persons	\$24.00	\$25.00

Ground

- Ground only	Per Day	\$139.00	\$145.00
- Ground only per match	up to 5 Hours	\$71.00	\$74.00
- 3 changerooms, 2 coach boxes, and timekeepers box per match	up to 5 Hours	\$71.00	\$74.00
- Additional change rooms	up to 5 Hours	\$33.00	\$34.00
- Ground training (no changerooms)	Per Hour	\$43.00	\$45.00
- add 1 changeroom to training	Per Use	\$22.00	\$23.00
- Ground hire - special events	Per Day	\$225.00	\$235.00
- Lights 100lux	Per Hour	\$15.00	\$16.00
- Lights 200lux	Per Hour	\$32.00	\$33.00

Catering

- Pricing according to need		POA	POA
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Cleaning

- Cleaning for each area	Per Hour	\$37.00	\$39.00
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Tennis / Netball

- Court Hire	Per Court per Hour	\$12.50	\$13.00
- Lighting	Per Hour	\$6.00	\$6.00

Bonds

- Refundable damage Bond where no alcohol served		\$184.00	\$184.00
- Refundable damage Bond where alcohol served		\$368.00	\$368.00

Notes

- Local Residents receive a discount of 25% on all hire fees.
- Deposit of 25% of hire fee is payable to confirm booking.
- Deposit is refundable on cancellation if advised 30 days prior to booking date.
- Bonds do not apply to government users including schools.
- Room hire includes whiteboards, Wifi access.

King Street Oval:

Occasional Users	Per Day	\$66.00	\$69.00
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Recreational Facilities

Longford:

2021-2022

2022-2023

Longford Recreation Ground Complex

Function Room

- Function Room hourly rate	Per Hour	\$66.00	\$69.00
- Set up/down all meeting rooms (major meetings/conferences)	Per Hire	\$35.00	\$37.00
- Add tea, coffee, milk: basic sachets, paper cups, longlife milk	Per 25 Persons	\$24.00	\$25.00
- Conferences/Social functions / events up to 50 people.	Per Day	\$192.00	\$201.00
- Conferences/Social functions / events Over 50 people.	Per Day	\$289.00	\$302.00
- Use of AV equipment	Per Hire	\$18.50	\$19.00
- Use of Kitchen / Kiosk	Per Hire	\$92.00	\$96.00

Full Clubroom Facility

- Full facility	Half Day	\$312.00	\$326.00
- Full facility	Full Day	\$625.00	\$653.00

Small Meeting Room

- Small Meeting Room (No bond required)	Per Hour	\$28.00	\$29.00
- Set up/down	Per Hire	\$14.50	\$15.00
- Add tea, coffee, milk: basic sachets, paper cups, longlife milk	Per 25 Persons	\$24.00	\$25.00

Ground

- Ground only	Per Day	\$139.00	\$145.00
- Ground only per match	up to 5 Hours	\$71.00	\$74.00
- 3 changerooms, 2 coach boxes, and timekeepers box per match	up to 5 Hours	\$71.00	\$74.00
- Additional change rooms	up to 5 Hours	\$33.00	\$34.00
- Ground training (no changerooms)	Per Hour	\$43.00	\$45.00
- add 1 changeroom to training	Per Use	\$22.00	\$23.00
- Ground hire - special events	Per Day	\$225.00	\$235.00
- Lights 100lux	Per Hour	\$15.00	\$15.00

Catering

- Pricing according to need		POA	POA
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Cleaning

- Cleaning for each area	Per Hour	\$37.00	\$39.00
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Bonds

- Refundable damage Bond where no alcohol served		\$184.00	\$184.00
- Refundable damage Bond where alcohol served		\$368.00	\$368.00

Notes

- Local Residents receive a discount of 25% on all hire fees.
- Deposit of 25% of hire fee is payable to confirm booking.
- Deposit is refundable on cancellation if advised 30 days prior to booking date.
- Bonds do not apply to government users including schools.
- Room hire includes whiteboards, Wifi access.

Village Green (Victoria Square) :

Power Box Key Deposit		\$50.00 *	\$50.00 *
Power Usage Charge			
- High usage (eg Burgers/Chips)	Per Day	\$10.00	\$10.00
- Low usage (eg Coffee/Hotdogs)	Per Day	\$5.00	\$5.00

Caravan Parks and Camping Grounds

2021-2022

2022-2023

CARAVAN PARKS:**Ross Caravan Park:** Fees set by Lessee**Longford Caravan Park:** Fees set by Lessee**CAMPING GROUNDS:****Tooms Lake:**

Camping Site	Per Year	\$429.00	\$434.00
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Shack Site	Per Year	\$551.00	\$557.00
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Casual Campers	Per person per night	\$3.00	\$3.00
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Lake Leake:

Shack Site - Large Site	Per Year	\$780.00	\$789.00
- Smaller Site		\$742.00	\$750.00

Camp site with power	Per Night	\$25.00	\$26.00
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Camp site without power	Per Night	\$13.50	\$14.00
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Additional Persons	Per Night	\$2.00	\$2.00
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Shower	Per 4 Minute Shower	\$1.00	\$1.00
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Swimming Pools

2021-2022

2022-2023

Cressy:

General Admission	Adult	\$4.00	\$4.00
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	Child	\$3.00	\$3.00
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	Onlooker	\$1.50	\$1.50
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	Toddler U/2	Free	Free
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Seasons Ticket	Family	\$180.00	\$180.00
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	Child U/18	\$80.00	\$80.00
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	Adult	\$90.00	\$90.00
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	Onlooker	\$30.00	\$30.00
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(Family - 2 adults 3 children extra \$10 each member after this)

Swimming Carnivals	Per Day	\$260.00	\$260.00
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Hourly rate	Per Hour	\$55.00	\$55.00
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Education Department:	A week for 1 hour each day	\$120.00	\$120.00
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	A week for 2 hour each day	\$230.00	\$230.00
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Austswim	Per Day	\$5.00	\$5.00
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Ross:

General Admission	Adult/Child	\$4.00	\$4.00
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	Family Daily	\$10.00	\$10.00
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	Family Weekly	\$30.00	\$30.00
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	Single Weekly	\$15.00	\$15.00
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Seasons Ticket	Child	\$65.00	\$65.00
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	Adult	\$65.00	\$65.00
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	Family	\$130.00	\$130.00
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Campbell Town:

General Admission	Adult/Child	\$4.00	\$4.00
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	Toddler U/5	\$1.50	\$1.50
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	Onlooker	\$1.50	\$1.50
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Pool Hire (Exclusive Use)	Per Hour	\$70.00	\$70.00
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Pool Hire (Exclusive Use)	Day Rate	\$280.00	\$280.00
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Cleaning of Facilities with Hire	Per Hour (2 Hours minimum charge)	\$37.00	\$37.00
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This fee is based on the hirer leaving the facility in a reasonable state of cleanliness, additional charge may be applied at Cx

Provision of Life Guards with

hire (where available)	Per Guard per Hour	\$44.00	\$44.00
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For Learn to swim / Austswim

Pool Hire (Exclusive Use)	Per Hour	\$50.00	\$50.00
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Cleaning of Facilities with Hire	Per Hour (1 Hours minimum charge)	\$37.00	\$37.00
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Rubbish Disposal

2021-2022

2022-2023

Fees applicable to residents / ratepayers

Refuse:

Single Axle Trailer / Ute (Small)	Each	\$15.50	\$16.00
Single Axle Trailer / Ute (Large)	Each	\$22.00	\$23.00
Double Axle Trailer (Small)	Each	\$30.00	\$31.00
Double Axle Trailer (Large)	Each	\$44.00	\$46.00
Sedan / Stationwagon	Each	\$9.50	\$10.00
240 litre Garbage Bin	Each	\$5.50	\$6.00
50 litre garbage bag	Each	\$2.00	\$2.00
Other commercial vehicles - Loose	m ³	\$52.00	\$54.00
- Compacted	m ³	\$104.00	\$109.00
Innerspring Mattress Disposal			
- Single	Each	\$13.00	\$13.50
- Double	Each	\$13.00	\$13.50
- Queen/King	Each	\$13.00	\$13.50
Refrigerators/Airconditioners	Each	\$11.50	\$12.00
Concrete and Masonry (Longford Site Only)	m ³	\$30.00	\$31.00

Green Waste:

Single Axle Trailer /Ute (Small)	Each	\$11.00	\$11.50
Single Axle Trailer / Ute (Large)	Each	\$16.00	\$17.00
Double Axle Trailer (Small)	Each	\$21.00	\$22.00
Double Axle Trailer (Large)	Each	\$30.00	\$31.00
Sedan / Stationwagon		\$6.50	\$7.00
240 litre Garbage Bin	Each	\$5.50	\$6.00
50 litre garbage bag		N/a	N/a
Commercial Vehicles	m ³	\$37.00	\$39.00

Tyres:

Car/motor bike tyre	Each	\$8.50	\$9.00
Light truck / 4x4 tyre	Each	\$16.50	\$17.00
Medium truck tyre 18" & over	Each	\$30.50	\$32.00
Large Truck tyre up to 34"	Each	\$44.00	\$46.00
Note: No Tyres over 34" are accepted			
No tyres on rims are accepted			
(Tyre must be separated from rim prior to site entry)			

Fees applicable to non residents / non ratepayers

Non resident / non ratepayers will be charged three time the fees applicable to residents / ratepayers above.

Kerbside Refuse Collection:

Replacement MGB's 140 litre	Each	\$86.00	\$89.00
Replacement MGB's 240 litre	Each	\$88.00	\$92.00
MGB Changeover Cost	Each	\$24.00	\$25.00

Kerbside Recycling Collection:

Replacement Recycling MGB's 240 litre	Each	\$88.00	\$92.00
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Abandoned Vehicles

Additional Charge on top of recovery of removal contractor cost		\$55.00	\$57.00
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Health

9	Health	2021-2022	2022-2023
9.01	Subdivision Assessment (outside sewerage district)	\$137.00 *	\$143.00 *
9.02	Each Additional Lot	\$69.00 *	\$72.00 *
9.03	Water Cartage Tankers for Assessment of Transport	\$116.00 *	\$121.00 *
9.04	User or Supplier of Private Water Supply	\$116.00 *	\$121.00 *
9.05	Water Sampling (by request) Plus cost of analysis	\$116.00 *	\$121.00 *
9.06	Food Samples (If breaching relevant code) Plus cost of analysis	\$135.00 *	\$141.00 *
9.07	Request for Inspection & Written Reports on Food Premises	\$116.00 *	\$121.00 *
9.08	Food Premises Annual Renewal - High Risk	\$281.00 *	\$294.00 *
9.09	Food Premises Annual Renewal - Medium Risk	\$225.00 *	\$235.00 *
9.10	Food Premises Annual Renewal - Low Risk	\$145.00 *	\$152.00 *
	- Food Premise licences are not transferable to new operators if business sold In the instance if this happened during the year the new operator fee for the remainder of the year will be a prorata amount of the full fee based on the number of months remaining in the year.		
9.20	Mobile Food Vendor Permit (Six Months)	\$159.00 *	\$166.00 *
9.21	Mobile Food Vendor Permit (Twelve Months)	\$319.00 *	\$333.00 *
9.22	Temporary Food Business Registration - Per Day	\$34.00 *	\$36.00 *
9.23	Temporary Food Business Registration - 2 to 8 Weeks	\$68.00 *	\$71.00 *
9.24	Temporary Food Business Registration - 6 months	\$135.00 *	\$141.00 *
9.25	Temporary Food Business Registration - Yearly	\$191.00 *	\$200.00 *
9.26	Temporary Food Business Registration - Charity	Nil	Nil
9.30	Place of Assembly Licence - Special Event (1 day)	\$86.00 *	\$90.00 *
9.31	Place of Assembly Licence - Special Event (Multi-day)	\$231.00	\$241.00
9.32	Place of Assembly Licence - General Purpose Annual	\$148.00 *	\$155.00 *
9.33	Place of Assembly Licence - Registered Charity	Nil	Nil
9.40	Other Registrations Required by the Public Health Regulations—per year	\$116.00 *	\$121.00 *
9.41	Registration of Premises where Public Risk activity Carried out	\$116.00	\$121.00
9.42	Individual Licence to Carry Out Public Health Risk Activity	\$58.00	\$61.00
9.43	Registration of Regulated System (New or Renewal)	\$116.00 *	\$121.00 *
9.44	Re-inspection Due to Incomplete or Faulty Work	\$116.00	\$121.00
9.45	Additional Inspections	\$116.00	\$121.00
9.50	Sale of 1.4 Litre Sharps Containers	\$8.70	\$9.00

Building & Plumbing

		2021-2022	2022-2023
1 Building Permit Authority:			
1.01 Class 1a (Under 100m2)	Notifiable Building Works	\$200 *	\$250 *
1.0105 Class 1a (Over 100m2)	Notifiable Building Works		\$370
1.011 Farm Buildings	Notifiable Building Works	\$297 *	\$310 *
1.02 Class 1a	Permit Work	\$330 *	\$345 *
1.03 Class 1a	Additional charge per unit for multi unit developments	\$87 *	\$250 *
1.04 Class 10	Notifiable Building Works	\$114 *	\$150 *
1.05 Class 10	Permit Work	\$305 *	\$319 *
1.0601 Class 2 - 9	Notifiable Building Works Class 2 - 9 (Under 500m2)	\$200 *	\$300 *
1.0602 Class 2 - 9	Notifiable Building Works (Over 500m2 and under 1000m2)		\$450
1.0603 Class 2 - 9	Notifiable Building Works (Over 1000m2 and under 2000m2)		\$600
1.0604 Class 2 - 9	Notifiable Building Works (Over 2000m2)		To be Quoted
1.07 Class 2 - 9	Permit Work (Under 500m2)	\$445 *	\$465 *
1.08 Class 2 - 9	Permit Work (Over 500m2 and under 1000m2)	\$650 *	\$679 *
1.0901 Class 2 - 9	Permit Work (Over 1000m2 and under 2000m2)	\$830 *	\$867 *
1.0903 Class 2 - 10	Permit Work (Over 2000m2)		To be Quoted *
1.10 Farm Buildings	Permit Works	\$403 *	\$421 *
2.08 Class 2 - 9	Permit Work (Over 2000m2)	To be Quoted *	To be Quoted *
Building Sundry Services			
3.01 Inspections or additional inspections in house or cost of external surveyor fees and charges plus 15%		\$123	\$129
3.02 Initial Extension of current Building Permit		\$148 *	\$155 *
2nd Extension of current Building Permit		\$299 *	\$312 *
3rd and Subsequent Extension of current Building Permit		\$448 *	\$468 *
3.03 Additional charge on 3.02 for extension of expired Permit where permitted to do so.		\$113 *	\$118 *
3.04 Building Amendment			
Class 10		\$305 *	\$319 *
Class 1		\$305 *	\$319 *
Class 2-9		\$414 *	\$433 *
3.05 Amendment of Certificate of Likely Compliance			
Class 10		\$81	\$85
Class 1		\$108	\$113
Class 2-9		\$138	\$144
3.07 File search fee (incl copies of plans) Class 10 and 1		\$75	\$78
File search fee (incl copies of plans) Class 2 to 9		to be Quoted	to be Quoted
3.08 Building Certificate			
Class 10 (Plus double Permit Authority fee)		\$601	\$628
Class 1 (Plus double Permit Authority fee)		\$601	\$628
Class 2-9 < 500m2 (Plus double Permit Authority fee)		\$796	\$831
Class 2-9 > 500m2 (Plus double Permit Authority fee)		\$1,151	\$1,203
3.1 EHO Assessment Fee Onsite waste water disposal		\$160	\$220
3.11 EHO Assessment Fee of Building Plans		\$160	\$220
3.12 Building Notification (Low risk) Form 80		\$75 *	\$80 *
Plumbing – Permit			
4.01 Class 1a	Permit Work	\$250 *	\$261 *
4.02 Class 1a	Permit Work (Additional charge per unit for multi-unit developi	\$200 *	\$209 *
4.03 Class 2-9 < 500m2		\$408 *	\$426 *
4.04 Class 2-9 > 500m3		\$588 *	\$614 *
4.04 Class 2-9 > 1000m2 and < 2000m2			\$753 *
4.05 Class 10		\$130 *	\$136 *
Plumbing Surveyor (Including Maximum of 4 Inspections)			
Class 1a Buildings (dwelling or addition - each sole occupancy unit)			
4.14 Under 500m2		\$450 *	\$470 *
4.15 500m2 and over		\$580 *	\$606 *
Class 10 Buildings			
4.31 Class 10 Stormwater with fixtures (eg Toilet and Handbasin)		\$246 *	\$257 *
Class 2 – 9 Buildings (Including farm buildings Class 7b)			
4.45 500m2 and under		\$450	\$470
4.46 Over 500m2 to 1000m2		\$745	\$779
4.47 Over 1000m2 to 2000m2		\$960 *	\$1,003 *
4.48 Over 2000m2		To be quoted *	To be quoted *

Building & Plumbing

	2021-2022	2022-2023
5 Plumbing – Sundry Services		
5.01 Inspections or additional inspections Plumbing Amendment	\$122 *	\$129 *
5.021 Class 1	\$191 *	\$200 *
5.022 Class 10	\$116 *	\$121 *
5.023 Class 2-9	\$408 *	\$426 *
5.03 Plumbing Notification (Low Risk)Plumbing Surveyor Assessed	\$75 *	\$80 *
5.04 Initial Extension of current Plumbing COLC or Permit	\$148 *	\$155 *
2nd Extension of current Plumbing COLC or Permit	\$299 *	\$312 *
3rd and Subsequent Extension of current Plumbing COLC or Permit	\$448 *	\$468 *
5.05 Plumbing Notification (Low risk) Form 80	\$75 *	\$75 *
6 Construction Compliance Charge – Refundable Bonds on Notifiable and Permit Works		
6.01 All Classes where deemed applicable	\$750 *	\$750 *
Fully refundable if: - no additional inspections, - no damage caused to Council infrastructure - works completed in building permit period - Compliance with Landscaping (If required by Planning Permit)		
7 State Government Levies		
7.01 Tasmanian Building and Construction Industry Training Levy 0.2%* of total Cost of Building Works if \$20,000 or greater.		
7.02 Building Administration Fee 0.1%* of total Cost of Building Works if \$20,000 or greater.		
8 Refunds		
8.01 Building & Plumbing Permit Fees If application withdrawn prior to issue of permit	50% refund of all Building and plumbing permit fees	50% refund of all Building and plumbing permit fees
8.02 Building & Plumbing Permit Fees If application withdrawn after Permit issued and before works commenced and Permit has not expired	20% refund of all Building and plumbing permit fees	20% refund of all Building and plumbing permit fees
8.03 Plumbing Surveyor Fees If application withdrawn prior to assessment and issue of permit	80% refund Plumbing Surveyor fees	80% refund Plumbing Surveyor fees
8.03 Plumbing Surveyor Fees If application withdrawn after Permit issued and before works commenced and Permit has not expired	50% refund Plumbing Surveyor fees	50% refund Plumbing Surveyor fees
8.04 Tasmanian Building and Construction Industry Training Levy	May be refunded on application to the Tasmanian Building and Construction Training Board	
8.05 Building Administration Fee	Refundable if permit has not expired, less handling fee of \$12 on application to Council upon withdrawal of building application	

Planning

	2021-2022	2022-2023
1 Planning Permit		
1.1.1 Minor application ^A	\$138 *B	\$144 *B
1.1.4 Visitor Accommodation (Permitted under PD6) Set by State Govt	\$250 *	\$250 *
1.2 Permitted Applications	\$266 * + .3% over \$300,000	\$278 * + .3% over \$300,000
1.3 Discretionary Applications (due to being in Special Area or heritage listed, minor variation)	\$397 *B + .3% over \$300,000	\$415 *B + .3% over \$300,000
1.4 Discretionary Applications (discretionary use or variation to the Planning Scheme provisions)	\$542 *B +0.3% over \$300,000	\$566 *B +0.3% over \$300,000
1.5 THC Works application only	\$138 *B	\$144 *B
1.6 Level 2 EMPCA application (advert fee – invoiced after Environment Division permission to exhibit)	\$944 * + .3% over \$300,000	\$986 * + .3% over \$300,000
1.7 Multiple Dwelling Application	\$543 *B + \$275 per Unit + \$134 per variation per unit	\$567 *B + \$287 per Unit + \$138 per variation per unit
2 Subdivisions		
2.1 Subdivision Permitted (No variation to Planning Scheme provisions)	\$543 + \$275 per new lot	\$543 + \$287 per Unit
2.2 Subdivision Discretionary (No Variation to Planning Scheme provisions)	\$543 *B + \$275 per new lot	\$543 *B + \$287 per Unit
2.3 Subdivision Discretionary (Variation to Planning Scheme provisions)	\$543 *B + \$275 per new lot + \$138 per variation per lot	\$543 *B + \$287 per Unit + \$144 per variation per unit
2.4 Application in conjunction with subdivision (no advertising fee)	Discretionary Fee	Discretionary Fee
2.5 Retrospective application Additional charges will apply if s64 application under LUPAA	Double application fee Disbursements - Cost + 15%	Double application fee Disbursements - Cost + 15%
3 Reports		
3.1 Professional reports (invoiced)	At cost + 15% admin	At cost + 15% admin
3.2 Advertising Fee (See Note B)	\$265	\$277

Planning

		2021-2022	2022-2023
4 Planning Scheme / Northern Regional Land Use Strategy Amendment			
4.1 Application fee		\$1,058 *	\$1,106 *
4.2 Processing fee (after Council initiation) (invoiced)		\$1,058 * + 3 advert fees of \$465 each + \$628 if hearing required	\$1,106 * + 3 advert fees of \$485 each + \$656 if hearing required
4.3 Disbursements (Returned in full if not Initiated)	Tasmanian Planning Commission Fee	Minimum \$330	Minimum \$340
	Central Plan Register	Minimum \$32.40	Minimum \$34
4.4 Application in conjunction with Planning Scheme Amendment (s43A)	Relevant discretionary fee	- no advert fee	- no advert fee
4.5 Request to amend the Northern Regional Land Use Strategy Amendment			
4.51 Minor Amendment		\$500 *	\$522 *
4.52 Major Amendment		\$2,500 *	\$2,612 *
5 Sundry			
5.1 Extension of permit (permitted)		\$136 *	\$142 *
	(discretionary)	\$266 *	\$278 *
5.2 Amendment of permit (permitted)		\$136 *	\$142 *
	(discretionary)	\$397 *	\$415 *
5.3 Sealing of final plan of subdivision		\$266 *	\$278 *
	+ \$66 per lot		+ \$69 per lot
further request to Seal (if final plan of subdivision returned)		\$136 *	\$142 *
5.4 Certification of strata plan		\$266 *	\$278 *
	+ \$132 per unit		+ \$138 per unit
5.5 Adhesion Order		\$266 *	\$278 *
	or if required by Planning Permit	\$136 *	\$142 *
5.6 Request to amend sealed plan		\$266 *	\$278 *
	plus advertising fees if required & \$500 per hour if hearing required (invoiced)		
5.7 Sealing of Part 5 Agreement		\$266 *	\$278 *
	or if required by Planning Permit	\$136 *	\$142 *
5.8 Request information - completed files/search fee		\$67	\$70
5.9 Request for e-information from e-records		\$28	\$29
5.11 Footpath Trading Policy 52			
5.111 Signage :	Per Annum		
Fee for One Sign		\$13	\$14
Additional for Second Sign		\$57	\$60
5.112 On Street Dining	Per Annum	\$31	\$32
5.113 Display of Goods	Per Annum	\$31	\$32
5.12 Interim Planning Scheme			
- Fee for Review of "No Permit Required" & Exempt Uses Building/Plumbing		\$69 *	\$72 *
6 Refunds			
6.1 - Permitted applications withdrawn within 7 days & prior to assessment			
100% refund less admin fee of (not disbursements)		\$133	\$139
- Permitted applications withdrawn prior to assessment		50% refund	50% refund
- Other applications withdrawn prior to assessment		50% refund	50% refund
- Disbursements (if unused)		100%	100%

Notes:

- A Minor application (outbuilding up to 40 sqm & apex 3m, extension up to 30m2 behind building line & under building height; modifications within existing roofline, pool; freestanding sign; solid front fence up to 1500mm.
- B Applications that require public exhibition: add \$277 disbursement for advertising expenses.
- C Fees initially advised by council officers are estimates only, which will be confirmed after full assessment by the Development Assessment Team.
- D Fees for projects over \$10m are negotiable, with a minimum fee of \$30,000

Engineering

	Basis	2021-2022 Fees	2022-2023 Fees
7 Engineering Fees:			
7.1 Engineering Development Assessment Fee		\$364.00	\$380.00
(subdivisions & boundary adjustments with engineering works)			
plus if over 3 lots	Per additional lot	\$132.00	\$138.00



**NORTHERN
MIDLANDS
COUNCIL**

APPENDIX D

RATES & CHARGES POLICY

2022-2023

June 2022



RATES AND CHARGES

Originated Date:	Adopted 9 July 2012 – Min. No. 172/12 (as Policy 65)
Amended Date/s:	Revision: 24 June 2013 – Min. No. 158/13 Revision: 23 June 2014 – Min. No. 155/14 Revision: 22 June 2015 – Min. No. 168/15 Revision: 21 September 2015 – Min. No. 270/15 Revision: 27 June 2016 – Min. No. 171/16 Revision: 26 June 2017 – Min. No. 205/17 Revision: 25 June 2018 – Min. No. 161/18 Revision: 24 June 2019 – Min. No. 182/19 Revision: 29 June 2020 – Min. No. /20 Revision – 28 June 2021 – Min. No. /21 Revision – 27 June 2022 – Min. No. /22
Applicable Legislation:	Part 9 of the <i>Local Government Act 1993</i>
Objective	This policy sets out the parameters of the Northern Midlands Council for setting and collecting Rates and Charges within its area
Administration:	Corporate Services
Review Cycle/Date:	Annually. Next review June 2023.

1 INTRODUCTION

This policy sets out the parameters of the Northern Midlands Council for setting and collecting Rates and Charges within its area. The purpose of the policy is to outline Council's approach towards rating its community and to meet the requirements of section 86B of the *Local Government Act 1993* which requires Council to have a Rates and Charges policy by 31 August 2022. The policy is reviewable at least every four years or upon adjustment of rates and charges levied, and it must be made available to the public.

2 STRATEGIC PRINCIPLES

In making the policy Council has taken into account the principles that

- a) rates constitute taxation for local government purposes rather than a fee for service
- b) the value of rateable land being an indicator of the capacity of the ratepayer in respect of that land to pay rates.

In setting its Rates and Charges, Council considers the following:

- Northern Midlands Strategic Plan 2017-2027
- Long Term Financial and Asset Management Plans
- The 2022-23 Annual Plan & Budget
- Current economic climate and external influences such as legislative reform, grant funding programs, inflation factors and interest rates.
- Specific issues faced by this community, including:
 - the need to maintain and update its large road network and other essential infrastructure
 - maintenance and improvement of community assets to enable the municipal area to be promoted as an attractive place to live, work, invest and visit.
- The impact of Rates & Charges on the community, including:
 - residential, commercial, industrial and primary producers
 - minimising the rate levels by adopting a 'user pay' principle where possible
 - new services being funded from new rates raised
 - government grant levels and the need to expend on specific areas
 - provision of concessions to those in the community unable to meet full cost of services.

Council raises revenue for governance and administration, which deliver goods and services to the community. These services are generally not provided by the private sector and may include, amongst others, road, recreation and stormwater infrastructure, waste management, planning, development and health regulatory and compliance activities, economic development and community services.

Council conducts public consultation on a broad range of issues relating to specific programs and future directions of the



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municipal area. These opportunities are advertised in the local newspapers, put to Local District Committees and other interested groups, and residents are welcome to attend Council meetings. The Council also encourages feedback at anytime and this can be done by visiting www.northernmidlands.tas.gov.au or sending comments to the General Manager.

Northern Midlands Council has adopted land use as a differentiating factor to be used when setting rates and continues to set a minimum payment for general rates. Service charges are applied for waste management services provided within the municipal area. All properties throughout the municipal area are levied for a Volunteer or General Fire Service contribution which is collected on behalf of the State Fire Service Commission. (Further details of Rates and Charges are provided later in this document).

3 RATING STRATEGIES

The following key strategies have been developed consistent with Council's rating objectives:

- valuation methodology based on Assessed Annual value
- different rates for different land use categories
- contribution methodology based on percentage of total revenue required from each category (adjusted for growth)
- incorporating minimum charges as a component of the general rate
- service and separate rates and charges
- rate rebates
- rate remissions
- rate incentives
- rate payments.

3.1 VALUATION METHOD

Councils may adopt one of three valuation methods to value the properties within its municipal area, namely:

- *Land value* – the value of the land excluding the value of buildings and other improvements,
- *Capital value* – the value of the land and all of the improvements on the land, and
- *Assessed Annual value* – a valuation of the rental potential of the property.

Council has decided to continue to use Assessed Annual value as the basis for valuing land within the municipal area as it considers that this method provides the fairest method of distributing the rate burden across all ratepayers because property rental value is a relatively good indicator of capacity to pay (or wealth). It is noted that Assessed Annual value has a minimum of 4% of Capital Value which generally applies to the majority of rural properties and highly valued residential properties.

The property revaluation for the Northern Midlands area was completed under contract by LG Valuation Services on behalf of the Valuer-General in 2019 and bi-annual adjustment factors will be applied for the rating periods from 1 July 2019 on a bi-annual basis, and supplementary valuation adjustments are provided on an ongoing basis. Valuation adjustments are rated pursuant to Section 89 of the *Local Government Act*.

Council rates and charges apply for each parcel of land which is shown as being separately valued in the valuation list prepared under the *Valuation of Land Act 2001*.

3.2 DIFFERENTIAL GENERAL RATES

All land within the Northern Midlands area is rateable, except for land specifically exempt under the *Local Government Act* namely:

- land owned and occupied exclusively by the Commonwealth
- land held or owned by the Crown
- land owned by the Hydro-Electric Corporation
- land or part land owned and occupied exclusively for charitable purposes
- aboriginal land
- land or part of land owned and occupied exclusively by a Council.

The Local Government Act provides for raising of revenue for the broad purposes of the Council through a General Rate which applies to all properties, or through differential General Rates which apply within the municipal area according to any or all of the following factors:

- the use or predominant use of the land
- the non-use of the land
- the locality of the land
- any planning zone
- any other prescribed factor.

Northern Midlands Council has decided to apply differential rates in its area according to the following land use



categories as determined by the Valuer General and planning zones as determined by the municipal planning scheme:

- Industrial use
- Public Purpose use
- Commercial use
- Residential use
- Quarries and mining use
- Residential use located within the Rural General planning zone
- Residential Low Density planning zone
- Sport & Recreation use
- Primary Purpose use
- Vacant land within the Industrial planning zone
- Vacant land use.

A General Rate must be set every year under section 90 of the Local Government Act by 31st August each year.

3.3 CONTRIBUTION METHODOLOGY

The contribution methodology is an integral component of the overall rating strategy to improve equity in rate distribution across the community, to prevent inequitable shifts in rate responsibility, to minimise the impact of property valuation movements, raise an equitable level of contribution from each land use sector, maintain the relativity within differing communities and between communities, recognising communities where there is a greater consumption of services and resources, and to rank highly against the principles of taxation.

Historically Council modelled its differential rates around the percentage of the 2007 residential rate contribution, and continuing on this basis the following differentials have been determined for the 2022-23 rating year.

Differential Rate	Cents in \$AAV	% Total Rates	% from Residential
Industrial	9.37	14.2%	30
Public Purpose	8.65	1.7%	20
Quarries or mining	8.44	0.2%	17
Commercial	7.21	10.5%	
Residential	7.21	39.5%	
Sport & Recreation	6.99	0.3%	-3
Residential Rural	6.49	4.9%	-10
Residential Low Density	6.49	4.4%	-10
Vacant Land	5.05	1.7%	-30
Primary Production	4.15	22.4%	-42.5

3.4 MINIMUM GENERAL RATE

A minimum General Rate provides a mechanism by which lower valued properties pay not less than a minimum amount, and it can only apply if there has been no fixed charge applied. The minimum rate must not apply to more than 35 percent of properties in 2022-23.

The reasons for imposing a minimum rate is that Council considers it appropriate that all rateable properties make a base level contribution to the cost of administering council activities, and the cost of creating and maintaining the physical infrastructure that supports each property.

In determining the minimum rates applicable for 2022-23 Council has reviewed the adequacy of the minimum rate level and has set a minimum amount of \$538, and varies the minimum rate to \$344 for properties with land use of public purposes, quarries & mining, sport & recreation, primary production, and vacant land.

The minimum rate applies to approximately 14.3% of properties within the municipal area.

3.5 SERVICE RATES & CHARGES

3.5.1 Fire Levy

Council is required to collect a mandatory state government service rate for the State Fire Levy.

The rate applicable in 2022-23 for

- Cressy, Campbell Town, Longford, Perth & Evandale Volunteer Fire Brigade rating districts will be 0.378 cents in the dollar of assessed annual value of each property,
- other general land the levy will be 0.397 cents in the dollar of assessed annual value of each



- property,
- a minimum amount payable in respect of the fire levy will be \$44.

Council is required to remit revenue raised to the State Fire Commission, and does not determine how the revenue is to be spent. A commission of 4 percent of revenue is provided by the State Fire Commission for collection of the levy.

3.5.2 *Waste Management*

A service charge applies to all properties provided with the provision of a kerbside/roadside refuse collection and recycling service.

The waste management service charge for the refuse collection in 2021-22 will be:

- \$146 for one 140 litre mobile garbage bin and 240 litre mobile recycling bin
- \$212 for one 240 litre mobile garbage bin and 240 litre mobile recycling bin
- \$100 for each additional recycling service.

3.5.3 *On-site Waste Disposal*

A service charge for on-site disposal systems applies to properties where Council provides management of on-site wastewater systems installed on private properties.

The on-site disposal system service charge in 2022-23 will be \$689.

3.5.4 *Lake River Riverworks*

Pursuant to Section 201 of the Water Management Act 1999 and the Local Government Act 1993 Council, as the responsible water entity for the Lake River Water District determines and levies a service rate in order to provide for the costs necessarily incurred in the administration of the Lake River Water Works District and in constructing and operating works necessary for the purpose for which the district was appointed a rate equivalent to \$0 per kilometre of river frontage in 2022-23 (Note that this is achieved using a special rate and the remittance provisions for each individual property under of the act).

3.6 RATE REBATES

3.6.1 *Pensioner Rebate*

Eligible pensioners as at 1 July each year are entitled to a State Government rate rebate of 30 percent up to a maximum in 2022-23 of \$507, or a reduced maximum of \$345 if they are also a Tasmanian Water customer.

This rebate applies only to pensioner's principle place of residence, provided they satisfy the requirements of the State Government and hold a

- Pensioner Concession Card (PCC),
- Veterans Affairs Gold Card (TPP), or
- Health Care Card (HCC), but excludes a Senior Health Card.

Council deducts the rebate for previously eligible Pensioner Remissions from rates prior to issuing notices, but require new pensioners, pensioners who have recently relocated to this municipal area, or any pensioner who believes he/she should have been eligible for a Rate Remission, to complete an application form and lodge with Council.

The State Government verifies and approves the rebate applications each year, and if any rebate application is found to be ineligible the rebate amount will be revoked and payable by the ratepayer.

3.6.2 *Urban Farm Land*

Council has declared property within its area as Urban Farm Land pursuant to Division 8 of the *Local Government Act* whereby the Valuer-General determines an adjusted (reduced) valuation because of the land use.

This applies for example, to land with an agricultural use, providing the principle livelihood for its owner, but the value is increased because of either

- its proximity to land being used or developed for residential uses, or
- a substantial demand for the land as rural residential land.

3.7 RATE REMISSIONS

Under section 129 of the *Local Government Act*, Council may remit part or all of rates payable by a ratepayer or class of ratepayers.



Council has had a long standing remission policy to remit General Rates and Fire Levy on

- church properties used for religious or charitable purposes - including church buildings, church halls, and cemeteries
- land used for advancement of education – including Scouts, Cubs, Police Boys, Girl Guides, and Brownies and agricultural show grounds
- aged care facilities – including Eskleigh Hospital and Toosey Aged Care Centre, and has previously resolved that all residential units owned by a charitable institution, occupied by private residents is not a charitable purpose. However, following a Supreme Court challenge against Local Government these properties have been deemed part of a charitable institution and non-rateable from 1 July 2019.
- Lake Leake and Tooms Lake shack and camping sites, but charge an annual licence fee for these properties
- privately owned and commercially leased properties within the Poatina Village 50 percent of the General Rate
- historic world heritage sites Woolmers and Clarendon.

A remission of the refuse collection service charge is provided for ancillary units occupied by pensioner or disabled invalid persons subject to

- the property being deemed as an 'ancillary unit' under the Northern Midlands Planning Scheme 1995
- ancillary unit not having a separate waste collection or reciprocals
- annual application being made providing proof of occupancy.

As an incentive for new development, Council provide a remission to Industrial/Commercial development as follows:

- If the General Rate increase is greater than \$30,000 then
 - for a 3 year period, 75 percent of the general rate increase paid and 25 percent of the general rate increase reserved for use on off-site works nominated by the ratepayer (provided the works agreed to by the Council)
 - reserved funds remain for 5 years, after which the balance shall be absorbed into general revenue, or
- If the General Rate increase is greater than \$10,000 but less than \$30,000, then 75% of the rate increase paid for a 3 year period.

3.8 PAYMENT OF RATES

Payment of rates may be made in one payment by 31 August 2022 to attract a discount of 0.5 percent (on current rates and charges), or by three equal instalment payments on 31 August 2022, 30 November 2022 and 28 February 2023.

A notice will be sent to each ratepayer 30 days prior to each instalment being due.

Ratepayers may choose to pay rates by the following methods (detailed on the back of each rate notice):

- Australia Post (at any Post Office, or go to postbillpay.com.au)
- Bpay & BpayView
- Council internet site – www.northernmidlands.tas.gov.au
- Phone - by credit card on 1300886451 or 1300729859
- Service Tasmania at Campbell Town – present notice to cashier between 11.00am to 4.00pm
- Direct Debit
- In person at Council Offices, Longford
- By mail post cheques and money orders to Northern Midlands Council, PO Box 156, Longford, Tasmania 7301

Note that all Northern Midlands Council Rates & Charges included on the annual rate notice are GST exempt.

3.9 LATE PAYMENT PENALTY AND INTEREST

Council has determined that interest and penalty for late payments will be imposed in accordance with section 128 of the *Local Government Act*, if any rate or instalment is not paid on or before the date it falls due.

There is payable a penalty of:

- 5% of the unpaid rate or instalment imposed on 1 April each year
- 6.5% daily interest in respect of unpaid rate or instalment for the period which it is unpaid.

3.10 RECOVERY OF RATES

Any ratepayer who is experiencing difficulty with meeting the standard payment arrangements is invited to contract the Customer Service Team to discuss alternative payment arrangements.

Should any rate instalment not be paid by the due date, Council may require payment of the total annual Rates & Charges.

Rates which remain in arrears for a period exceeding 30 days will be subject to debt recovery action, and debt collection agency charges and court fees are recoverable from the ratepayer.



Council may sell any property where any rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land if payment of the outstanding amount is not received within 90 days. Except for extraordinary circumstances, Council will enforce the sale of land for arrears of rates.

4 OBJECTIONS

4.1 RATES NOTICE

A person may object to a rates notice on the grounds that

- a) the land specified in the rates notice is exempt,
- b) the amount of rates is not correctly calculated,
- c) the basis on which that rates are calculated does not apply,
- d) he/she is not liable for payment for the rates specified in the notice, or
- e) he/she is not liable to pay those rates for the period specified in the rates notice.

Any objection must be in writing to the General Manager, and made within 28 days after receipt of the rates notice.

A person may appeal to the Magistrates Court for a review if the General Manager

- a) fails to amend the rates notice within 30 days after lodging the objection
- b) refuses to amend the rates notice.

It is important to note that the lodgement of any objection does not change the due date for payment of rates. Rates must be paid in accordance with the Rates Notice until otherwise notified by Council.

4.2 VALUATION OR LAND USE

If a property owner believes that a particular property has been incorrectly valued or wrongly classified as to its land use, then an objection may be made to the Valuer-General within 60 days of being notified of the land valuation or land use classification.

5 DISCLAIMER

A rate cannot be challenged on the basis of non-compliance with this policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this policy it should raise the matter with the General Manager.

6 AVAILABILITY OF POLICY

This policy is available for inspection at the Council Offices during ordinary working hours at no charge.

Copies of this policy will be available from Council's website www.northernmidlands.tas.gov.au, or in paper form at the Council Offices, 13 Smith Street, Longford, at the cost of a small administration charge.

7 REFERENCES

General Manager
Northern Midlands Council
PO Box 156
LONGFORD TAS 7301
Phone: 03 63977303

Valuer-General
Valuer-General's Office
GPO Box 44
HOBART TAS 7001
Phone: 03 62333844

Rate Enquiries
Customer Service Team
Northern Midlands Council
Phone: 03 63977303





**NORTHERN
MIDLANDS
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APPENDIX E

FINANCIAL MANAGEMENT STRATEGY 2022-2023

June 2022



FINANCIAL MANAGEMENT STRATEGY

OBJECTIVE	To articulate actions Council proposes to follow to achieve its financial targets.
STATUTORY AUTHORITY	Section 70A(1) and (2) of the LGA 1993 requires Council to prepare a financial management strategy for a municipal area.
VERSION	Minute No/2022

STRATEGY

1 PURPOSE AND INTENT OF FINANCIAL MANAGEMENT STRATEGY

This strategy is to maintain and where warranted improve the long-term financial sustainability whilst implementing the objectives of the Northern Midlands Strategic Plan, providing the preferred service levels and equitably generating appropriate levels of revenue.

2 FINANCIAL PRINCIPLES

The Financial Management Strategy is based on the following key financial principles

- Achieve an underlying surplus position over the long term
- Prudent management of assets and liabilities
- Achievement of intergenerational equity.

3 FINANCIAL MANAGEMENT STRATEGIES

The key financial management strategies to be employed by Council include:

Rating Strategy

Rates will be levied having regard to the principles of taxation and in particular, council will seek to balance the capacity to pay principle (those with a greater capacity to pay should pay more than those with a lesser capacity to pay) and the benefit principle (all who benefit from a service should contribute towards its cost).

Council will consider the following factors when setting rates and charges each year:

- the level of services to be delivered and the cost of those services
- the capacity of the community to pay for those services
- the level of other revenue including State and Commonwealth funding.

Fees and Charges Strategy

Council will review fees and charges each year with a view to balancing the community need for the service provided and the capacity of the community to pay for that service. Council adopts the general philosophy that users should pay for the service provided, but recognises that full cost recovery may not be appropriate in all situations.

Other Revenue Strategy

Council will generally seek to maximise revenue from non-rate sources by;

- making submissions to the State Grants Commission regarding the equitable distribution of Commonwealth Financial Assistance Grants (FAGs).
- applying for grants to assist in funding new capital projects and operating projects consistent with the objectives of Councils Strategic Plan.



Service Delivery and Cost Management Strategy

Council will regularly review service levels and delivery to ensure they are delivered as efficiently as possible and continue to meet the needs of the community.

Any additional expenditure highlighted in new strategies developed throughout the year will be considered through the budget process.

Council will focus on cost management and achievement of value for money when spending Council funds.

Asset Management Strategy

The asset management strategy is to enable Council to:

- show how its asset portfolio will meet the service delivery needs of its community into the future,
- enable Council's asset management policies to be achieved, and
- ensure the integration of Council's asset management with its long term strategic plan.

4 FINANCIAL AIMS AND TARGETS

In accordance with the Local Government (Management Indicators) Order 2014, council will calculate the following performance indicators and assess long term performance against the benchmarks and targets set below.

Ratio	Definition	Benchmark/ Target
Underlying surplus or deficit	Means an amount that is the recurrent (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of a council for a financial year less the recurrent expenses of the council for the financial year.	greater than zero
Underlying Surplus Ratio	the underlying surplus or deficit of a council for a financial year divided by the recurrent income (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of a council for the financial year	greater than zero
Net Financial Liabilities	the amount of net financial liabilities of a council for a financial year divided by an amount that is the recurrent income (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of a council for the financial year	greater than zero
Net Financial Liabilities Ratio	the amount of net financial liabilities of a council for a financial year divided by an amount that is the recurrent income (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of a council for the financial year	greater than -50%
Asset Renewal Funding Ratio	the current value of projected capital funding outlays for an asset identified in the long-term financial plan of a council divided by the value of projected capital expenditure funding for an asset identified in the long-term strategic asset management plan of a council	greater than 90%
Asset Sustainability Ratio	the amount of capital expenditure by a council in a financial year on the replacement and renewal of existing council plant, equipment and infrastructure assets divided by the annual depreciation expense of the plant, equipment and assets for the financial year	greater than 100%



Ratio	Definition	Benchmark/ Target
Asset Consumption Ratio	in relation to an asset class required to be included in the long-term strategic asset management plan of a council, means an amount that is the depreciated replacement cost of an asset divided by the current replacement cost of the asset	greater than 60%





**NORTHERN
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APPENDIX F

SPECIAL PROJECT ASSISTANCE AND FESTIVALS, EVENTS & PROMOTIONS

2022-2023

June 2022



NORTHERN MIDLANDS COUNCIL**SPECIAL PROJECT ASSISTANCE - 2022-23**

Applicant/Organisation	Project Details	Total Cost Of Project	Grant Sought	Grant Recommended	Comments
Cressy Bowling & Community Club	Junior Development Project - purchase junior bowls	\$2,400	\$2,400	\$1,200	
Longford Legends	Additional plaques	\$5,000	\$5,000	\$5,000	
Longford RSL Memorial Club Inc	Upgrade to ANZAC Hall Ladies toilets at Longford RSL	\$8,083	\$1,000	\$1,000	
Longford Rec Grounds Committee	Scarifier	\$10,000	\$5,000	\$5,000	
Morven Park Management Committee	Gateway entrance ticket box	\$1,200	\$1,200	\$1,200	
Morven Park Management Committee	Gas Hotwater System	\$900	\$900	\$900	
Morven Park Management Committee	Security System	\$1,608	\$1,608	\$1,608	
Ross Community Sports Club	Upgrade facilities Ross Pool	n/a	\$5,000	\$5,000	
				\$0	carry forwards 2020/21
Unallocated				\$20,908	
Total Special Project Allocation		\$29,191	\$22,108	\$41,816	

**NORTHERN MIDLANDS COUNCIL 2022-2023
FESTIVALS, EVENTS & PROMOTIONS**

NORTHERN MIDLANDS COUNCIL 2022-2023 FESTIVALS, EVENTS & PROMOTIONS			Recommended		
Applicant	Event	Requested	In-Kind GST Excluded	Cash \$	Comments
Round One					
Blooming Tasmania Assn Inc	Blooming Tasmania Woolmers Estate Plant and Garden Festival - 8			\$ 1,650	Cash and In kind - Bunting 50m - bollards to support bunting -witches hats- 100 A4 Posters
GTR Events	Tour of Tasmania - October 2022		\$ 1,650		Request no roadworks be undertaken on event dates - facilitate community engagement with
Longford Blooms inc	Longford Blooms Festival - 19th & 20th November 2022		\$ 1,650		in kind - waste bins- x 5 locations / speed limit signs x 5 locations/ Parking signs x 2
Longford Jazz	Longford Jazz Festival- 16th-18th September 2022		\$ 825	\$ 825	Inkind - hall hire/bins(waste removal & collection) /power to rotunda. Funds-to cover costs
Mood Mission	Mental Health Week Comedy Roadshow - 6 October 2022			\$ 1,390	Cash and In kind- use of Campbell Town Hall and facilities free of charge / help with risk
Northern Midlands Council	Volunteer Community Expo			\$ 10,000	Costs associated with putting on Expo
Premium Home Care Services Tas	A Bus 4 Beau - 11 September 2022			\$ 1,000	Cash and In Kind - Waste bins / publicity
Ross Wool Centre	Craft weekend at Ross - June 2023		\$ 825	\$ 825	
Tasmanian Working Sheepdog Association Inc	Supreme Aust Sheepdog Championships & Trans Tasman Test - October 2022	\$4,928	\$ 3,500		Request to waive fees - current charge is 9 days - Campbell Town Complex \$680 per day + Guide Hall \$50 per day = \$6,570.00 less 25% = \$4927.50
Tasmanian Joey Scout State Event	State Scout Meeting - Campbell Town Recreation Ground - 11th September 2022	\$355		\$ 355	50% venue hire
Annual Events					
Ross Progress Group	Ross Village Arts Festival - October 2022			\$ 1,650	Printing posters & DL cards, prizes, banners, signs
Tasmanian Canine Assoc	National Retrieving Trial Championships September 2022		\$ 250	\$ 1,400	4 porta loos (delivered & collected), defibrillator, 6 waste bins (delivered /collected)
Anzac Day				\$ 16,500	
Campbell Town ANZAC Group inc	Anzac Day commemoration - 25th April 2022		\$ 300	\$ 300	Inkind - road closure, printing service sheets. Funds - insurance, breakfast
Australia Day / Volunteer Recognition				\$ 3,000	
Australia Day / Fusion				\$ 550	
Campbell Town Show				\$ 275	Stall if required
Evandale Village Fair/Penny Farthings	Evandale Village Fair & National Pennyfarthing Championships -				waiving of all council fees/advertising fees/promote on Council website/additional Cleaning of
John Glover Festival			\$ 1,100		
Longford Academy	Heritage conservation training		\$ 110		Hire of Council shade shelter, projector and screen
Longford New Years Day Cup				\$ 1,100	
Longford RSL Servicemen's Reunion			\$ 550		
Longford Show				\$ 275	Stall if required
Northern District Cycling Club	PE Green Memorial Cycle Race - 8 October 2022			\$ 380	Cash to provide winners sash and presentations
Lfd & Perth Anglican Parish	Annual Parish Fair - Saturday February		\$ 275		Council deliver 5 wheelie bins 8am Friday 16th and collect after Saturday, hire PA system
Northern Midlands Events Assoc	Verandah Music Festival - November 2022 500 to 1000 attendees			\$ 1,650	
Remembrance Day				\$ 550	
Tasmanian Trout Expo Committee -	Trout Expo - 18th-20th September 2022			\$ 1,650	Funds for advertising for event - inkind signs/bins/barrier equipment etc (listed on application)
Ross Marathon			\$ 550		
Not for Profit Groups	Donations for groups meetings in Council Managed facilities		\$ 550		
Round Two					
Amounts for future consideration					
Total Allocation				\$ 57,460	Budget \$75,000



**NORTHERN
MIDLANDS
COUNCIL**

APPENDIX G

LONG TERM FINANCIAL PLAN

2022-2023

June 2022





“FINANCING OUR DIRECTION”

2022 - 2032

LONG TERM FINANCIAL PLAN

June 2022

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LONG TERM FINANCIAL PLAN

1. Introduction

This Long Term Financial Plan was revised by Northern Midlands Council on 27th of June 2022. It has been prepared to assist determine and illustrate Council's capacity to optimally meet our community's affordable service level preferences and the associated financial implications. The key objective of the Long Term Financial Plan (LTFP) is the achievement of financial sustainability in the medium to long term whilst achieving Council's strategic objectives.

The LTFP provides a mechanism for Council to consider the financial impact of its decisions and strategic direction on Council's financial sustainability.

2. Financial Sustainability

Financial sustainability means to Northern Midlands Council a long term financial position where planned long term infrastructure levels and provision of services to required standards are met without rate shocks or disruptive cuts to levels of service.

Local Government infrastructure assets are typically long-lived but as they age they require additional maintenance to preserve preferred minimum service levels. At a point of time it is necessary and cost effective that they be replaced. The LTFP incorporates financial projections for future asset maintenance and renewal consistent with that identified as cost-effectively warranted in Council's Asset Management Plans for major infrastructure classes.

Many of Northern Midlands Council's services are asset based and the assets have long lives. Council has \$487m in gross assets (\$356m replacement cost) including physical assets of roads, bridges, buildings, stormwater infrastructure, plant and equipment etc.

In 2022-23 Council has a total budgeted operating revenue of \$30.6m including rate revenue of \$13.0m, operating grant revenue of \$4.6m, fees and charges revenue of \$2.5m, capital grant revenue of \$8.3m, and a total budgeted operating expenditure of \$21.9m, including wages costs of \$6.4m (69 full time equivalent employees), materials & services of \$6.3m, and depreciation of \$6.6m. Council's operating surplus is expected to be a surplus of \$8.7m, however the underlying result in 2022-23 is an expected very small surplus of \$9,470.

It is important for Council to adequately fund its asset management to ensure assets achieve their expected service standards, however Council also need to weigh up the continuing higher expectations and pressures to increase service levels from its community (population 13,800) while at the same time achieve sound long term financial management.

3. Financial Strategy

Northern Midlands Council's financial strategy is to achieve its affordable service level objectives while also maintaining, or where necessary equitably improving its long-term financial sustainability.

Council has embarked on a strategy to improve its ongoing financial sustainability. The level of operating revenue generated by Council in past years has been less than its operating expenses. The LTFP projects a balanced operating position moving forward with up to a 1 percent rate increase above the consumer price index.

Key measures proposed to help achieve this are as follows:

- Financial parameters to fund ongoing operational expenditure by annual ongoing income where possible
- New services and increased service levels to be funded from new income
- Use or implement user pay principle where possible
- Forecasted flow of TasWater dividend revenue
- Minimise reliance on Interest revenue
- Continued commitment for Roads to Recovery grant funding until 2024
- Disposing of some Council land that is surplus to needs.

4. Strategic Planning

Following election of the new Council in 2018 the Strategic Plan 2017-2027 was reviewed and new statements and targets set for what the municipal area will be like if that vision is achieved.

The current Strategic Plan states that Council will '*provide practical, viable, sustainable financial management policies and procedures*', and '*ensure that assets are planned, designed, developed, constructed and maintained to meet service, safety, and efficiency standards acceptable to the community*'.

The LTFP accommodates where possible the key priority projects and service levels identified in Council's current Strategic Plan 2017-2027.

5. Long Term Financial Plan

The LTFP provides for Council to consider financial impacts of its decisions on Council's long term sustainability. It aims to communicate

- the importance of a stable and predictable rate revenue stream,
- maintaining and improving levels of service,
- impacts of new initiatives on long term financial planning.

Inflation has not been taken into account in estimation of future values all forecasted figures are in real (current day year 1) values.

6. Assumptions

In preparation of the LTFP the model assumptions include:

- Service delivery maintained at current levels
- Asset Renewal requirements are based on Council's Asset Management Plans for major assets classes, and depreciation levels for minor classes
- Current debt level maintained (excluding State Stimulus funding)
- Receivables maintained at current averaged levels
- Liabilities maintained at current averaged levels
- Capital grants are not included in operating surplus
- Asset revaluations are not included as they are usually adjusted directly to equity
- Rate income increases after the current year, are forecasted up to 1 percent per annum for four years over the current level (plus cost indexation) without other identified operating savings, plus 0.75 percent for development. Rate income includes General Rate, Fire Levy Rate, Waste Management Charges, and associated interest and penalty.
- Fees & Charges maintained at current levels
- Operating Grants are forecast to be ongoing and at current levels
- Dividends are forecast to be received from TasWater based on the targeted distributions.
- Interest revenue is based on 2.70 percent of the average cash balance
- Capital income – Roads to Recovery grant funding is committed until 2024 and assumed to be ongoing
- Employees numbers maintained at current levels
- Salaries & Wages & Oncosts at expected Enterprise Bargaining Agreement 2022 provisions, and maintained at constant levels thereafter
- Materials & Services maintained at current levels
- Energy costs maintained at current levels
- Depreciation maintained in accordance with Asset Management Plans plus allowance for new/upgraded assets
- Other expenditure includes special committee costs, councilor allowances, sundry reimbursements and contributions at current levels.

7. New Initiatives

The LTFP has been based on current best estimate forecasts of existing services and service levels, as well as expected property development growth of 0.75 percent.

New initiatives included are:

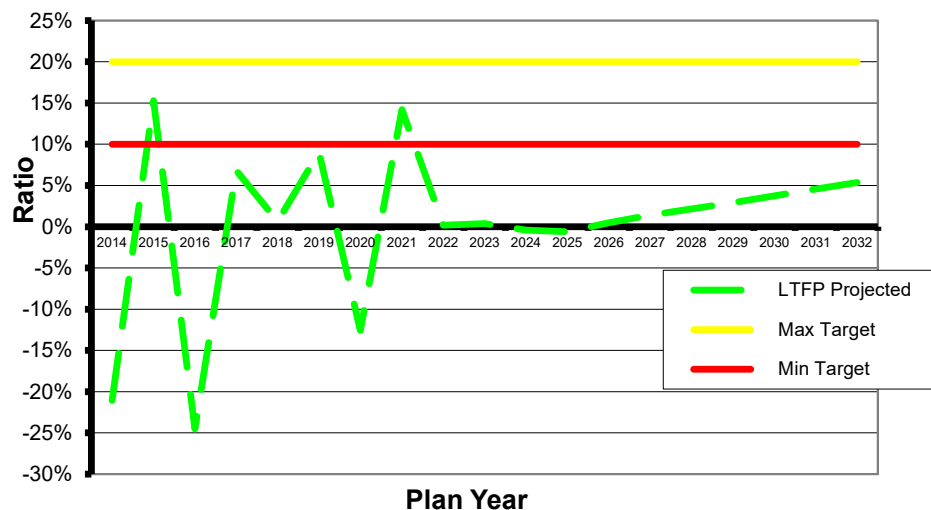
- Major road renewal programs.
- Extension of the stormwater, and footpath infrastructure.
- Building Stimulus Program.

8. Financial Sustainability Measures

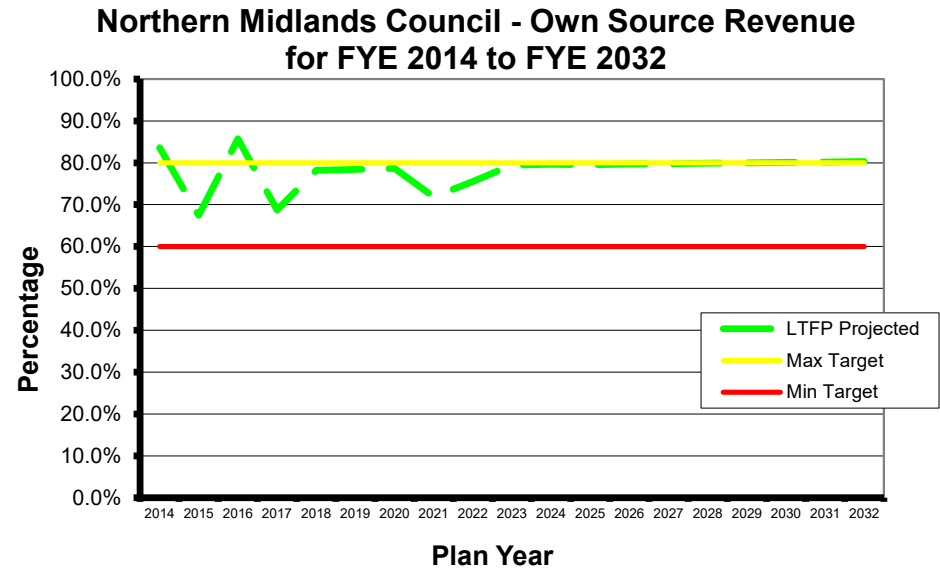
The Framework for *Long Term Financial and Asset Management Planning* Report for all Tasmanian Councils, recommended that the following nine financial sustainability measures be used as an indication to long-term financial sustainability:

- Operating result – The operating surplus (deficit) before amounts received specifically for new or upgraded assets and physical resources received free of charge (and excluding capital grants such as Roads to Recovery). **See Table 1 – Operating Statement, page 11.**
- Operating surplus ratio - The percentage by which the operating surplus or deficit as defined above varies from the major controllable income source plus predictable operating grants.

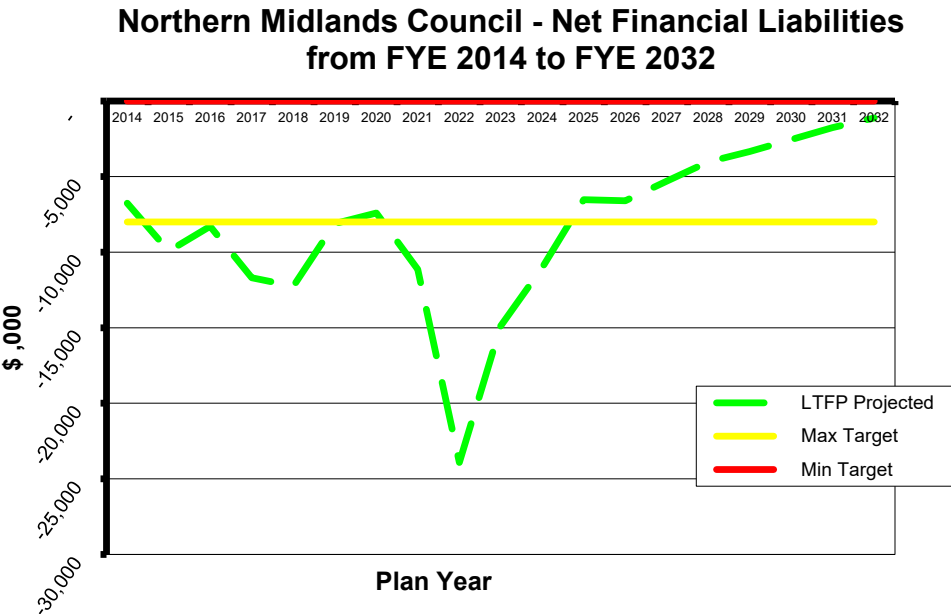
**Northern Midlands Council - Operating Surplus Ratio
for FYE 2014 to FYE 2032**



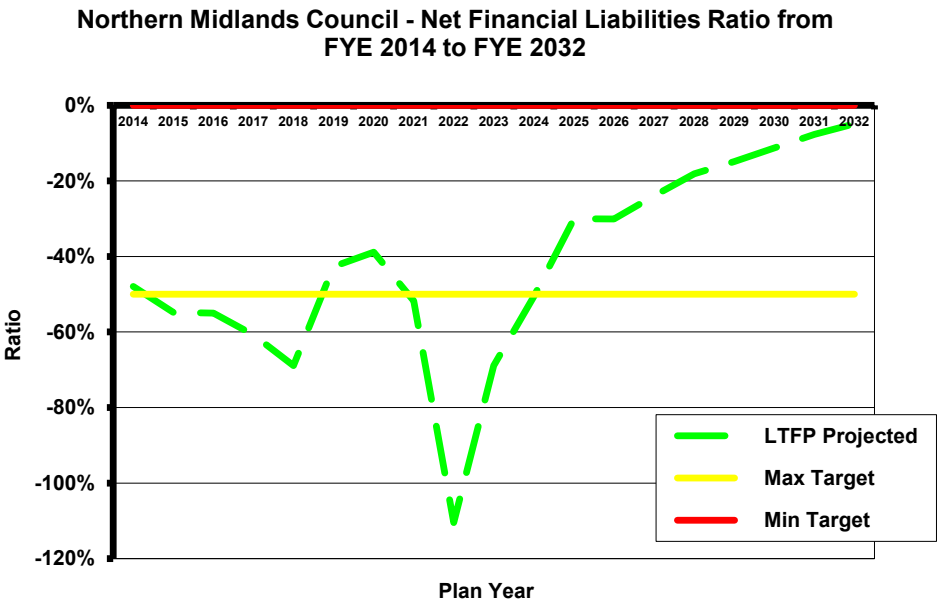
- Own Source Revenue Ratio – The ratio of revenue raised by Council excluding grant income.



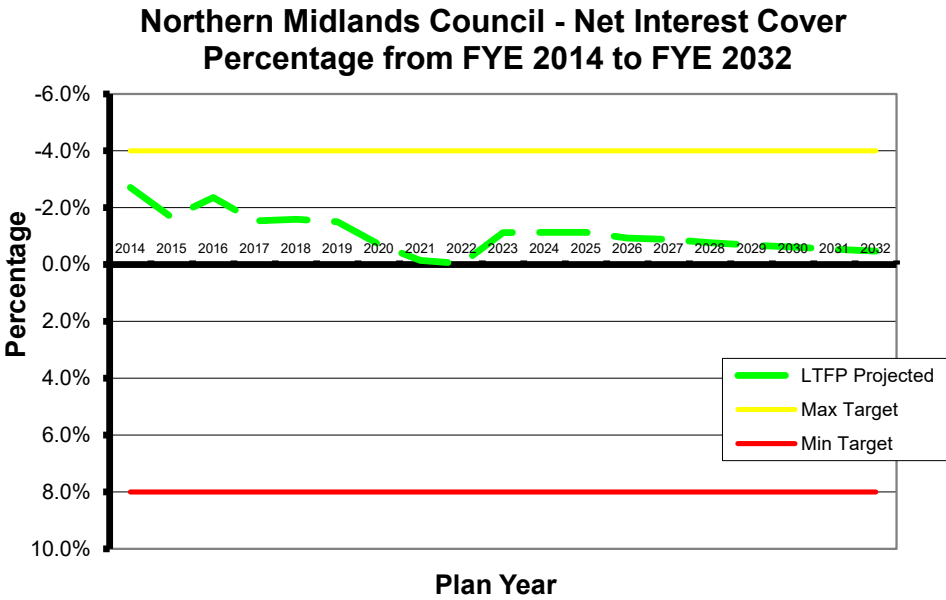
- Net financial liabilities – What is owed to others less money held, invested or owed to the entity. *See also Table 2 – Operating Statement, page Error! Bookmark not defined..*



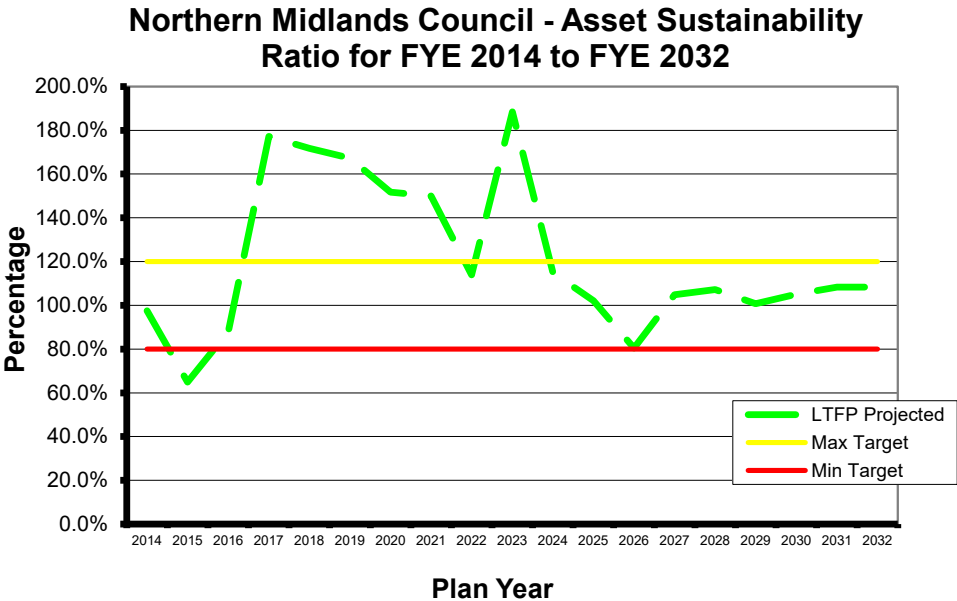
- Net financial liabilities ratio – The significance of net amount owed compared with the period’s income.



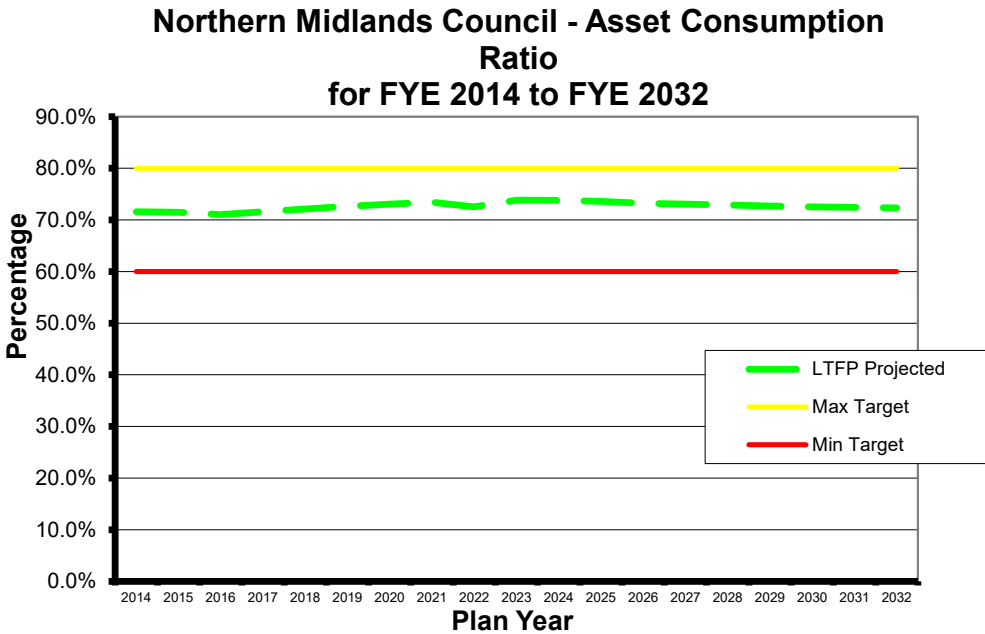
Interest cover ratio – The proportion of day-to-day operating income used to pay interest on loans net of interest income.



- Asset sustainability ratio – The ratio of asset replacement expenditure relative to depreciation for a period. It measures whether assets are being replaced at the rate they are wearing out.

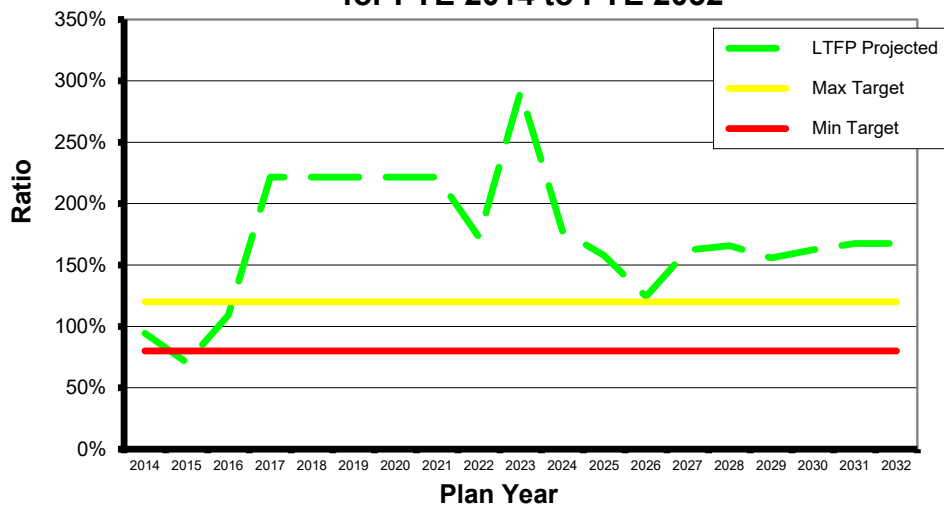


- Asset consumption ratio – The average proportion of ‘as new condition’ left in assets.



- Asset renewal funding ratio – The ratio of net present value of asset replacement funding accommodated over a 10 year period in a LTFP relative to the net present value of projected capital renewal expenditures identified in an asset management plan for the same period. It assesses the entity's financial capacity to fund asset renewal.

Northern Midlands Council - Asset Renewal Funding Ratio for FYE 2014 to FYE 2032



9. Long Term Estimation and Risk

The LTFP is based on assumptions about the future. The future is uncertain and therefore there is high risk that circumstances may change some of which are within Council's control (eg policies, service delivery, community needs, emergencies) and some outside Council's control (eg legislation, demographics, development levels).

Council's three largest revenue streams are rates, operational grants and user fees and three largest expense items are wages, materials and services, and depreciation. The outcomes of the LTFP are significantly affected if actual results in these major categories are different to forecasted.

The plan will be reviewed and updated by no later than June each year, to coincide with the budget process, and even more regularly if new information is available and will significantly impact on the Council's long term financial sustainability.

10. Sensitivity Analysis

A sensitivity analysis has been undertaken showing the impact of some of the most significantly assumptions e.g. lower level of growth, lower level of dividends, wages percentage increase above consumer price index etc. The results indicate that these would have significant impact on Council's financial position should this occur.

11. Cash Reserves & Borrowing

In order to minimize financial risk the LTFP will make provision for cash reserves for the following accounts:

- Employee provisions and contractual commitments \$2.6m
- Asset Replacement at a level of 1 percent of asset replacement value \$4.8m
- Loan repayment provision until 2023-24.

The LTFP projects that Council will not need to borrow (other than accept State Stimulus Loan funding) over the planning period in order to meet cashflow needs arising from proposed capital works associated with provision of identified new and renewable assets.

Council has set a financial parameter that it will not borrow from external sources for operating expenditure, and for capital expenditure (for new assets) unless repayments are funded from new rates raised.

12. Forecast Financial Position

Based on the long term financial strategies listed above the following outcomes will be achieved:

Table 1 Operating Statement

Year Ending 30 June:	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Revenue											
Rates	12,272	13,059	13,288	13,520	13,757	13,997	14,172	14,350	14,529	14,711	14,894
Interest on outstanding Rates	200	329	337	346	355	364	373	383	393	404	415
Charges	2,566	2,571	2,571	2,571	2,571	2,571	2,571	2,571	2,571	2,571	2,571
Grants - FAG	3,714	3,947	3,947	3,947	3,947	3,947	3,947	3,947	3,947	3,947	3,947
Grants - Non FAG	1,386	153	153	153	153	153	153	153	153	153	153
Investment Income - Interest	279	547	559	457	382	363	317	282	256	223	193
Investment Income - Dividends	468	468	468	453	438	424	410	397	384	371	359
Other	765	722	722	507	507	450	450	450	450	450	450
Total Operating Revenue	21,650	21,796	22,045	21,954	22,109	22,269	22,394	22,532	22,683	22,830	22,983
Operating Expenses											
Salaries & Wages	6,049	6,416	6,416	6,416	6,416	6,416	6,416	6,416	6,416	6,416	6,416
Materials & Services	6,932	6,443	6,443	6,443	6,443	6,443	6,443	6,443	6,443	6,443	6,443
Government Levies and Charges	961	1,162	1,082	1,082	1,082	1,162	1,082	1,082	1,082	1,162	1,082
Depreciation	6,519	6,652	6,837	6,876	6,915	6,954	6,992	7,031	7,070	7,109	7,148
Finance Charges	272	100	57	0	0	0	0	0	0	0	0
Other	389	747	747	747	747	747	747	747	747	747	747
Loss /(Gain) Asset disposals	506	267	427	427	427	427	427	427	427	427	427
Total Operating Expenses	21,628	21,787	22,009	21,991	22,030	22,149	22,107	22,146	22,185	22,304	22,263
Operating Surplus / (Deficit)	22	9	35	(37)	80	121	286	386	498	526	720
Physical Resources Free of Charge	331	346	346	346	346	346	346	346	346	346	346
Amounts specifically for new or upgrade	8,698	8,354	2,205	(1,695)	1,305	1,305	1,305	1,305	1,305	1,305	1,305
Net Surplus / (Deficit)	9,051	8,709	2,586	(1,386)	1,731	1,772	1,937	2,037	2,149	2,177	2,371
Other Comprehensive Income											
- Net Asset Reval	0	0	0	0	0	0	0	0	0	0	0
- Fair Value Adjustment Tas Water	0	0	0	0	0	0	0	0	0	0	0
Total Comprehensive Income	9,051	8,709	2,586	(1,386)	1,731	1,772	1,937	2,037	2,149	2,177	2,371
Rate Increase Percentage		4.50%	4.25%	4.25%	4.25%	4.25%	3.75%	3.75%	3.75%	3.75%	3.75%

Northern Midlands Council

Annual Plan 2022/2023



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June 2022

INTRODUCTION

The Northern Midlands Council is pleased to present its Annual Plan covering the period 1 July 2022 to 30 June 2023, as adopted on 27th June 2022.

The Annual Plan is consistent with Council's Strategic Plan and includes:

- a statement of the manner in which the council is to meet the goals and objectives of the strategic plan
- a summary of the estimates adopted
- a summary of the major strategies to be used in relation to its public health goals and objectives
- the plan for development and use of financial and human resources and assets
- the targets to be achieved over the next twelve months
- a statement of financial and other resources required to achieve the targets.

NORTHERN MIDLANDS BACKGROUND

The Northern Midlands Council administers an area of 5,130 square kilometres. It supports a population of approximately 13,852 with major population centres including Longford, Evandale, Perth, Campbell Town, Cressy, Ross, Avoca and Rossarden.

It has a total of 7,711 properties with an Assessed Annual Value of \$240,339,152.

Council supplies urban stormwater drainage, roads, recreation and park facilities, waste management, building and environmental services as well as community services.

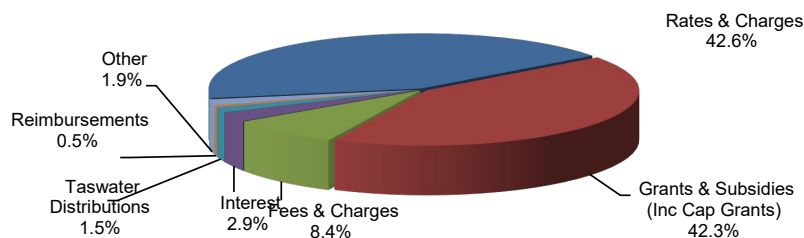
The municipal area is rich in agricultural resources, natural and built heritage and supports many businesses from small family-owned companies to multi-million dollar enterprises.

Council has a budgeted Operating Revenue in 2022/2023 of \$30.6 million (2021/2022 \$31.1 million); budgeted Operating Expenditure of \$21.9 million including depreciation of \$6.6 million (2021/2022 \$6.5 million) which results in an operating surplus of \$8,709,069 or an underlying deficit of \$9,470. Council also has a large capital works budget of \$19.7 million with some further carried forward works (2021/2022 \$20.4 million).

Revenue sources are depicted in the table and graph below:

Revenue	2021/2022 \$	2022/2023 \$	Percentage %
Rates & Charges	12,271,834	13,059,463	42.6
Grants & Subsidies (Inc Cap Grants)	13,798,171	12,947,218	42.3
Fees & Charges	2,566,095	2,571,392	8.4
Interest General Funds and Rates Outstanding	259,541	793,243	2.6
Interest Stimulus Funds	220,000	82,650	0.3
Stimulus Package Interest Reimbursements	272,007	101,728	0.3
Other Reimbursements	51,918	44,625	0.1
Investment in TasWater	468,000	468,000	1.5
Other	440,567	574,639	1.9
	30,348,133	30,642,958	100.0

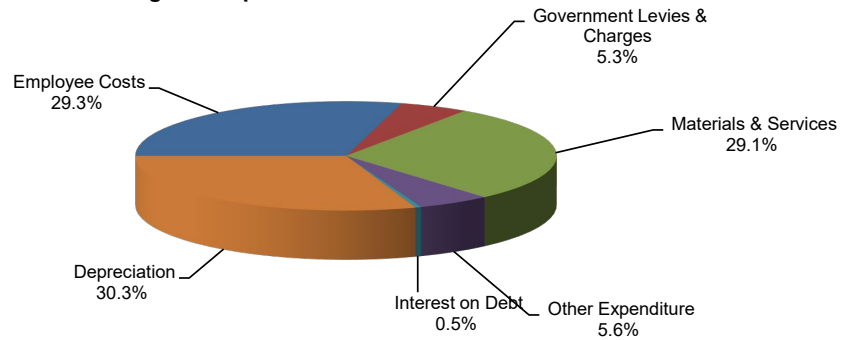
Budgeted Income Breakdown 2022/2023



Operating Expenditure in 2022-2023 is within the following areas:

Expenditure	2021/2022	2022/2023	Percentage
	\$	\$	%
Employee Costs	6,048,712	6,415,996	29.3
Materials & Services	6,650,633	6,376,332	29.1
Government Levies & Charges	961,484	1,161,962	5.3
Depreciation	6,519,158	6,651,715	30.3
Interest on Debt	272,007	100,368	0.5
Other Expenditure	845,197	1,227,516	5.6
	21,297,191	21,933,889	100.00

Budgeted Expenditure Breakdown 2022/2023



Council employs 68 equivalent fulltime staff (including apprentices/trainees). Council's estimated Employee wage costs have been increased by 3.50 percent with the Workplace Bargaining Agreement for the next 3 years being currently negotiated. In dollar terms, wages have decreased \$367,284 compared to last year service level increases and staff capital/operating allocations being reviewed for the next twelve-month period.

Capital Expenditure represents approximately 55% of Council's total expenditure in 2022/2023.

RATING PARAMETERS

MUNICIPAL RATING VALUES

• Land Value	\$ 1,743,555,800
• Capital Value	\$ 5,820,451,600
• Assessed Annual Value	\$ 240,339,152

PAYMENT OF RATES

Rates can be paid in one sum within 30 days of the date of issue with a half per cent (0.5%) discount. Alternatively payment may be made by three (3) equal instalments.

Rates & Charges not paid before the due date will attract a daily interest charge of 0.0178% (6.5% per annum) in addition to a 5% penalty on all outstanding amounts as at 1 April 2023.

PENSION REMISSION

Residents are entitled to remission of rates & charges up to \$507 (or \$345 for pensioners that are also customers of TasWater) for their principal place of residence provided they satisfy the requirements of the *Local Government (Rates and Charges Remissions) Amendment Act 1993*.

GENERAL RATE

Using a differential basis the following rates have been adopted for the 2022/2023 year: 9.79 cents in the \$AAV for land used for industrial purposes

- i) 9.04 cents in the \$AAV for land used for public purpose
- ii) 8.82 cents in the \$AAV for land used for quarries and mining
- iii) 7.53 cents in the \$AAV for land used for commercial purposes
- iv) 7.53 cents in the \$AAV for land used for residential purposes
- v) 6.78 cents in the \$AAV for land used for the purpose of low density residential
- vi) 6.78 cents in the \$AAV for land used for residential purposes in the rural zone
- vii) 7.31 cents in the \$AAV for land used for sport and recreation
- viii) 4.33 cents in the \$AAV for land used for primary production
- ix) 5.27 cents in the \$AAV for other non used (vacant) land, except for commercial and industrial land.

It is recommended that in 2022/2023 there be no change in the minimum rates of

- \$538 for land used for residential, commercial and industrial/ quarry/ mining purposes, and
- \$344 for land used for rural, vacant, public purpose and sport and recreation purposes.

GARBAGE

A refuse and recycling collection charge is applied to properties that are provided with a fortnightly roadside collection service.

- i) \$ 146: 140 litre waste and 240 litre recycle MGB Service, and Food Organic and Garden Organic bin in the urban areas,
- ii) \$ 212: 240 litre waste and 240 litre recycle MGB Service, and Food Organic and Garden Organic bin in the urban areas,
- iii) \$ 100: Kerbside Waste Collection

FIRE

All rateable properties within the Volunteer and General Land Districts are rated to fund the State Fire Commission. A rate in the dollar is levied according to the level of service in each district with a minimum levy of \$44 per property.

RATE LEVEL

Council adopted a fully differential rating model in 2007/08 to raise the same general rate revenue in each land use category as under the previous revaluation. The rate model has been refined since then by moving vacant industrial land to an industrial vacant land category, the introduction of a further land use category for Residential properties located in a Rural planning zone, and minor adjustments moving land use category rate levels closer to the residential rate level.

During 2022-23 in order to continue to recover from the pandemic financial shock, the robust construction industry, inflationary pressures, and rising interest rates the general rate in the dollar of assessed annual value will increase by 4.5 percent raising a total general rate of \$11,281,402 during the year. The General Rate revenue will include \$61,000 attributable to development/growth in the municipal area over the next 12 month period.

Under the differential rating system the following rates are raised in the individual land use categories, and the relationship is shown for each category in relation to the percentage increase/decrease.

Rate Revenue by Category:							
Land Use Code (LUC)	No. of Properties	Rates 2022/23	LUC %	Rates 2021/22	LUC %	Inc/Dec \$ %	Inc/Dec %
Commercial	263	1,170,316	10.4%	1,166,376	10.7%	0.3%	-0.3%
Industrial	163	1,587,942	14.1%	1,576,384	14.5%	0.7%	-0.3%
Rural	887	2,492,041	22.2%	2,483,308	22.8%	0.4%	-0.6%
Low Density Residential	378	490,240	4.4%	490,415	4.5%	0.0%	-0.1%
Public Purpose	115	189,442	1.7%	185,115	1.7%	2.3%	0.0%
Quarry	3	25,012	0.2%	24,983	0.2%	0.1%	0.0%
Residential	4,642	4,482,718	39.9%	4,183,767	38.5%	7.1%	1.5%
Rural Residential	432	548,467	4.9%	544,200	5.0%	0.8%	-0.1%
Sport	40	34,121	0.3%	33,679	0.3%	1.3%	0.0%
Vacant	561	202,865	1.8%	188,354	1.7%	7.7%	0.1%
TOTAL	7,484	11,223,164	100%	10,876,581	100%	3.2%	0.0%

Since the Council was formed in April 1993, emphasis has been placed on identifying current and future long-term needs of residents and creating a structure able to meet these requirements. Major staff changes have been implemented, administration infrastructure upgraded, plant and equipment rationalised and surplus land and buildings sold.

Despite additional responsibilities placed on Council by the Local Government Act and the Council playing a more active role in Economic Development and other 'social' issues, the General Rate has increased generally in line with the local government inflation index over recent years. This year Council has adopted a new Long Term Financial Plan adjusted for measures implemented during the current pandemic.

COUNCIL'S STRATEGIC PLAN 2021-2027

The major goals and objectives identified in the Council's 2021-2027 Strategic Plan have been incorporated into this Annual Plan and are also reflected in the Council's Annual Report to keep residents informed about achievements made against the Plan and to give them the chance to measure Council's performance and effectiveness.

The Strategic Plan for 2021-2027 was supported by quality background information; includes a strong vision for the duration of the plan with a wide-ranging, flexible versatility; to ensure Council can quickly respond to strong economic opportunities as they emerge.

NORTHERN MIDLANDS COUNCIL'S STRUCTURE

COUNCIL STRUCTURE



DEFINITIONS

- EFT – Equivalent full time
- Responsible Departments
- Gov – Governance
- Corp - Corporate Services
- Dev –Development Services
- W&I – Works & Infrastructure

PART 1 : GOVERNANCE

Governance:

Governance includes provision of elected representation, executive support, strategic planning, economic development, community development, public relations; and the provision of services relating to: recreation, committees of management & non-profit organisations, animal control and health & environmental management.

Council strives to facilitate healthy communities with a strong sense of wellbeing through the development of community services and activities that meet the needs and aspirations of Northern Midlands residents.

Human Resources:

Resource Title	Internal/External	Level
Governance General:		
Councillors	Public Representatives	9.00
General Manager	Staff	1.00 EFT
Administration Officers	Staff	2.50 EFT
Human Resources:		
HR Officer	Staff	1.00 EFT
Council Officers – acting as Union Representatives	ASU	2.00
Emergency Management:		
SES Unit	Volunteers	
Unit Manager (included in Governance & Corporate Services)		
Economic Development:		
Administration Officers	Staff	0.64 EFT
Northern Midlands Business Association	External	
Recreation:		
Caravan Park Caretakers	External/Staff	0.60 EFT
Pool Attendants	Staff	0.90 EFT
Longford Community Sports Centre	External	
Animal Control:		
Unit Manager	Staff	
Dog Control Officer	Staff	0.65 EFT
Dog Control Officers (Casuals)	Staff	0.40 EFT
Environmental Health:		
Unit Manager	Staff	
Environmental Health Officer	Staff	1.00 EFT
Immunisations	External contractors	
Committees of Management:		
Management Committees	Committees	13.00

Strategic Plan 2021-2027:

The Strategic Plan 2021-2027 provides the guidelines within which Council operates.

1. **Lead: Serve with honesty, integrity, innovation and pride**
 Leaders with Impact
 Strategic Outcomes:
 1.1 Council is connected to the community
 1.2 Councillors serve with integrity and honesty
 1.3 Management is efficient, proactive and responsible
 1.4 Improve community assets responsibly and sustainably

2. **Progress: Economic health and wealth – grow and prosper**
 Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future
 Strategic Outcomes:
 2.1 Strategic, sustainable, infrastructure is progressive
 2.2 Proactive engagement drives new enterprise
 2.3 Collaborative partnerships attract key industries
 2.4 Support and attract wealth-producing business and industry

3. **People: Culture and society – a vibrant future that respects the past**
 Sense of Place – Sustain, Protect, Progress
 Strategic Outcomes:
 3.1 Sympathetic design respects historical architecture
 3.2 Developments enhance existing cultural amenity
 3.3 Public assets meet future lifestyle challenges
 3.4 Towns are enviable places to visit, live and work

4. **Place: Nurture our heritage environment**
 Environment – Cherish, Sustain our Landscapes and Preserve, Protect our Built Heritage for Tomorrow
 Strategic Outcomes:
 4.1 Cherish & sustain our landscapes
 4.2 Meet environmental challenges
 4.3 Eco-tourism strongly showcases our natural beauties
 4.4 Our heritage villages and towns are high value assets

1.1 GOVERNANCE

Description of services provided:

Provision of quality governance and effective leadership to support and enrich community life.

Nine Councillors represent the Northern Midlands municipal area. Council usually meets on the third Monday of each month with public agendas available prior to each meeting.

Council's administrative headquarters is based at 13 Smith Street, Longford and a range of services are also provided by Service Tasmania at the Town Hall, Campbell Town.

Council reviews and implements organisational values into day to day operations.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provision of general governance services and executive support	30-Jun-23	\$ 746,887	Gov
Provision for consultancy associated with studies and management plans	30-Jun-23	\$ 70,000	Gov
Audit & Audit Committee	30-Jun-23	\$ 42,100	Corp
Elected Member management of meetings, agendas, allowances, training, and support	30-Jun-23	\$ 295,730	Gov
Councillor election and roll maintenance	30-Jun-23	\$ 86,000	Gov

Statistical/performance measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Number of items considered by Council	405	369	406	453	465
Attendance of Council Members at Council Meetings	90.5%	90.6%	90.5%	91.9%	94.9

1.2 PEOPLE & CULTURE (HUMAN RESOURCES)

Description Of Services Provided:

Council aims to provide a safe, healthy and supportive environment where employees are valued, respected and are able to realise their full potential.

Staff are engaged, committed, stable and innovative; employment relations are fair and consistent; the People and Culture framework is best practice.

Council is committed to the professional development of staff members through programs that focus on specific training and general development to assist with achieving excellent service delivery and has made a commitment to provide continued staff training at a minimum provision of 2% of wages.

A new three year Enterprise Bargaining Agreement is currently being negotiated for period July 2022 to June 2025 to ensure continual improvement in the working conditions for all staff through professional development opportunities as well as being valued members of a strong overall team.

Council continues to encourage staff participation in workplace reform by holding regular staff and department meetings as well as supporting a Consultative Committee.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provide HR & General Manager's special expenditure for staff	30-Jun-23	\$ 126,993	Gov
Continuous Improvement Program	30-Jun-23	Staff	Gov
Create pride and achievement and recognise contributions by Councillors and employees – issue 10, 20 and 30 year service certificates, and a gift for milestone service achievements 25 and 40 years	Ongoing	Staff	Corp
Participate in "Work Experience" programs with local schools	Ongoing	Staff	Gov
Contribute to Staff uniforms for all staff members	30-Jun-23	\$ 8,580	Gov
Subscribe to an independent counselling service for staff to access	30-Jun-23	Incl in HR	Gov
Implement Annual Training Plan	30-Jun-23	Staff	Gov
Performance Appraisal System for all employees	30-Jun-23	Staff	Gov
Update Employee & Supervisor's Handbooks	Ongoing	Staff	Gov
Review and develop HR policies	Ongoing	Staff	Gov
Undertake an annual staff survey	30-Jun-23	Staff	Gov
Administer new EBA provisions	30-Jun-23	Staff	Gov

Statistical/Performance Measures:

Measures	2017/18	2018/19	2019/20	2020/21
Payroll costs	\$ 4,185,872	\$ 4,391,564	\$ 4,861,219	\$ 4,884,050
Superannuation contributions	\$ 485,008	\$ 505,662	\$ 558,600	\$ 614,340
Workers Compensation Insurance/Expenses	\$ 133,954	\$ 116,975	\$ 108,096	\$ 129,051
Annual, Long Service, Sick Leave & Provisions	\$ 904,958	\$ 762,139	\$ 936,319	\$ 1,019,270
% of Payroll Capitalised	9.9%	10.5%	9.9%	9.2%
Permanent Staff (at year end)	57 EFT	62 EFT	62 EFT	64 EFT
Casual (at year end)	3 EFT	4 EFT	3 EFT	4 EFT
Sick Leave Taken/Permanent Employees (paid days)	6.6	4.8	8.0	4.7

1.3 EMERGENCY MANAGEMENT

Description of Services Provided:

Council provides an Emergency Management framework that provides for planned and coordinated measures that reduce vulnerabilities and enhance capacities to withstand emergencies, as well as cope with and recover from their impacts.

Council has continued involvement in emergency management regional planning.

The Emergency Unit at Campbell Town has 12 members and its role is to provide roadside rescue assistance and other needs as per the *Emergency Services Act 1976*.

Council funds the purchase and maintenance of road accident rescue related equipment and services.

Fire hazards are identified within the municipal area and abatement notices are issued.

The General Manager is appointed as the Municipal SES co-ordinator, with Corporate Services Manager appointed as Deputy Municipal SES co-ordinator and the Risk Management Officer as assistance SES co-ordinator, ably assisted by the Workplace Health & Safety Officer.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provide support to SES Service – Campbell Town	30-Jun-23	\$ 7,840	Corp/W&I
Ensure training of staff for Emergency Management Planning	30-Jun-23	\$ 1,150 Staff	Gov/Corp
Review NMC Emergency Management Plans & Risk Assessments	30-Jun-23	Staff	All Dept's
Issue fire abatement notices as necessary	Ongoing	Staff	Dev
Emergency clean-up operations as necessary	30-Jun-23	\$ 104,790	Works
Review and update Council's Community Recovery Plan as required	30-Jun-23	Staff	Gov/Corp
Regularly test through desktop exercises, Council's Community Recovery Plan	30-Jun-23	Staff	Gov/Corp
Contribute to the development of Council's Business Continuity	30-Jun-23	Staff	Gov/Corp
Work with Tas Police to improve incident reporting	30-Jun-23	Staff	Gov
Report vandalism to police	30-Jun-23	Staff	All dept's
Support the relocation of the Longford Police Station to the main street	30-Jun-23	Staff	Gov

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Number of fire hazard abatement notices issued	83	51	58	36	48
Number of fire abatement notices complied with	75%	75%	92%	82%	79.1%
Response time with regard to attending and dealing with emergency situations					

1.4 COMMUNICATION

Description of Services Provided:

Encouragement of community confidence through communication, consultation and participation with equitable, transparent, accessible and consistent governance by genuine engagement with the community.

A 20-minute public question and statements time is provided at all Council Meetings to encourage public awareness of activities.

Council

- continues with Master planning and design in conjunction with community consultation and participation several major assets throughout the municipal area.
- continually lobbies/ liaises with Ministers of Governments on issues of importance to the community.
- encourages and supports active local committees.
- aims to provide an environment that is safe and provides the opportunity for residents to pursue a quality lifestyle. It encourages a spirit of pride and appreciation of the community and its assets.
- provides articles of community interest to the Examiner regional newspaper supplement "Your Region – Northern Midlands", and the locally owned newspaper 'The Northern Midlands Courier'.
- has a vital and demanding role to play in working with the people of Northern Midlands to shape a common future, it provides public consultation on major plans and programs where practical such as for the Perth Highway Bypass.
- supports the need for coherent regional leadership, planning and economic policy frameworks to promote the regional potential.
- is an active member of the Local Government Association of Tasmania (LGAT), and Northern Tasmania Development (NTDC).
- investigates options for private and public resource sharing prior to implementing new programs. Resource Sharing is pursued with other Councils where appropriate.
- Facilitates healthy communities with a strong sense of well-being is a key in the Council's Strategic Plan- in which a number of sections address community safety, access, health and education issues.
- is working in partnership with State Government, local community organisations and members, and Northern Tasmania Development to improve and enhance the health and well-being of northern midlands communities.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Administer Donations under Section 77 of the LGA	30-Jun-23	\$ 13,920	Corp
Media Consultancy	30-Jun-23	\$ 16,200	Corp
Publish weekly news articles	30-Jun-23	\$ 21,020	Gov
Update website / social media on regular basis	30-Jun-23	Staff	Corp/ Gov/ Dev
Provide secretarial support to Local District Committees	30-Jun-23	\$ 8,000	Gov
Review of Corporate documents e.g. Strategic and Annual Plans, policies, procedures and bylaws	30-Jun-23	Staff	All Dept's
Active membership of LGAT	30-Jun-23	\$ 43,595	Gov
Active member of NTDC	30-Jun-23	\$ 69,580	Gov
Northern Midland mobile base stations (Lake Leake, Deddington, Royal George)	30-Jun-23	\$ 181,818	
Dialogue with neighbouring Council's with resource sharing opportunities	30-Jun-23	Staff	Gov
Participate Midlands Highway Partnership Program with State Government	30-Jun-23	Staff	Gov
Promote roll out of broadband/ optic fibre network	30-Jun-23	Staff	Gov
Lobby state government and other stakeholders for Western Junction Transport Hub	30-Jun-23	Staff	Gov
Lobby state government for Tyre Recycling solution for Tasmania	30-Jun-23	Staff	Gov
Lobby Australian government for payment of rate equivalents on Crown Land	30-Jun-23	Staff	Gov
Review, update and implement Council's Access Policy and associated Action Plan	30-Jun-23	Staff	Gov/Dev
Collaborate with State Growth & Tas Police to improve community and road safety in the Northern Midlands	30-Jun-23	Staff	Gov
Review, update and implement Council's Positive Ageing Plan	30-Jun-23	Staff	Gov
Manage the Aged Care Units at Campbell Town and Evandale	30-Jun-23	Staff	Corp
Continue to support Longford Care-a-car service for transport to medical services	30-Jun-23	Staff	Corp
Provide appropriate training and support to volunteers of Council	30-Jun-23	Staff	Dev

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Number of Local District Committees	7	7	7	7	7
Aged Care Units - 4 at Campbell Town & 4 at Evandale					
% Rental Received while occupied	100%	100%	100%	100%	100%
Occupation during year					
• Campbell Town	100%	91%	100%	90%	90%
• Evandale	100%	100%	94%	100%	100%

1.5 ECONOMIC DEVELOPMENT

Description of Services Provided:

Encourage sustainable economic development for the Northern Midlands region in conjunction with relevant stakeholders.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Support the NMBA to:	30-Jun-23		
<ul style="list-style-type: none"> Provide administrative support to implement initiatives/activities of the NMBA annual business plan 		\$ 31,095	Gov
<ul style="list-style-type: none"> Identify/ foster economic development opportunities 		Staff	Gov
<ul style="list-style-type: none"> Promotion and development of the TRANSlink precinct, including pursuing funding for the Translink Stormwater and Missing Road Link Strategic Project 		Staff	Gov
Process applications for funding under the Building Better Regions Fund and other emerging funding programs; and the subsequent acquittal processes	30-Jun-23	Staff	Gov
Collaborate with RDA, NTDC and other northern councils to develop and implement the Northern Region Futures Plan	30-Jun-23	Staff	Gov
Work with key stakeholders to facilitate economic development and progress business opportunities specific to the Northern Midlands	30-Jun-23	Staff	Gov
Contribute to NMBA to support projects within its 2021/2022 Business Plan – including Business Engagement Networking	30-Jun-23	\$ 72,261	Gov
Continue to participate in the Tasmanian Chamber Alliance and explore benefits for Northern Midlands	30-Jun-23	Staff	Gov
Collaborate with NTDC, RDA and other northern councils to plan, and funding permitting, implement initiatives	30-Jun-23	Staff	Gov
Collaborate with Beacon Foundation and the local District High Schools to develop the Business Partnership Group programs	30-Jun-23	Staff	Gov
Support Northern Midlands Economic Development Committee	30-Jun-23	Staff	Gov
TRANSlink Promotion Program	30-Jun-23	Incl in NMBA	Gov
Launceston Gastronomy Program	30-Jun-23	\$ 4,940	Gov
Northern Tasmanian NTDC Profile ID Program	30-Jun-23	\$ 5,600	Gov
Northern Tasmanian NTDC Population Program	30-Jun-23	\$ 5,860	

1.6 ENVIRONMENTAL HEALTH

Description of Services Provided:

Provide for community wellbeing through a healthy living environment, healthy lifestyles and reducing disease.

To research and resolve environmental nuisances.

To pro-actively implement programs/measures to protect community health by:

- providing immunisation sessions for residents
- investigating and actioning Notifiable Disease cases
- monitoring potable water supplies and other waters.

To inspect and action with respect to registered premises, level 1 activities (as defined by EMPCA) and on-site sewerage disposal systems.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Co-ordinate infant/junior schools immunisation program/clinics	30-Jun-23	\$ 4,700	Dev
Administer the electronic database of vaccinations	30-Jun-23	Staff	Dev
Inspect licence food premises	Ongoing	Staff/ Contract	Dev
Monitor potable water supplies	Ongoing	Staff	Dev
Participate in the Pandemic Preparedness program	30-Jun-23	Staff	Dev
Investigate incidents of notifiable diseases	30-Jun-23	Staff/ Contract	Dev
Promote disease prevention awareness programs in schools	30-Jun-23	Staff	Dev
Investigate complaints of a public health or environmental nature	30-Jun-23	Contract	Dev
Support the effective operation of health services in the Northern Midlands as required	30-Jun-23	\$ 135,463	Dev
Collaborate with EPA Division, DPIPWE on campaigns to reduce air pollution by wood heaters in northern midlands communities	30-Jun-23	Staff	Dev
Seek funding to enable the implementation of the Northern Midlands Recreation facility Masterplans across northern midlands communities	30-Jun-23	Staff	Gov
Collaborate with DHHS to continue the provision of student and staff accommodation at the Northern Midlands Rural Health Teaching Site at Campbell Town	30-Jun-23	Staff	Gov
Participate in the TEER Partnership Agreement	30-Jun-23	\$ 16,046	Gov
Support the implementation of NRM priority projects funded through NRM North	30-Jun-23	Staff	Gov
Administer envirofund grants for local non-incorporated land care groups	30-Jun-23	Staff	Corp/ W&I

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Total Number of Persons Immunised	43	167	167	73	n/a
Total Number of Immunisations	49	199	185	118	n/a
Number of Notifiable Diseases	4	4	5	1	0
No. of Food Premises inspected	75	77	127	111	69
Investigate all notifiable diseases and complaints of a public health or environmental nature.					

1.7 ANIMAL CONTROL

Description of Services Provided:

Promote responsible and considerate animal ownership through the control and regulation of pet animals and livestock to minimise public nuisance and maximise community benefit.

Council provides regulatory dog control within the municipal area in accordance with the provisions of the Dog Control Act, 2000.

Roles and responsibilities include:

- Promoting responsible dog ownership
- Maintaining a register of all dogs aged over 6 months
- Licensing kennels
- Managing municipal dog pound
- Providing declared areas where dogs can be exercised off lead if under effective control
- Investigating complaints relating to dog nuisances
- Levying annual dog registration fees.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Promote micro-chipping of dogs	30-Jun-23	Staff	Gov
Promote responsible dog and cat ownership through the implementation of regulation and Council policies	30-Jun-23	Staff	Gov
Review and follow up dog registrations	On-going	Staff	Gov
Contribute to Just Cats and Animal Rescue Organisations	30-Jun-23	\$ 10,000	Gov/Corp
Animal Control services	On-going	\$ 107,921	Gov

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Number of impounded animals p.a.	74	84	77	44	27
Number of kennel licences issued p.a.	70	76	78	85	88
Number of dog registrations	3,673	4,250	4,224	4,278	4,240

1.8 RECREATION

Description of Services Provided:

Promote the use of existing sport & recreation facilities, maintain and improve facilities to meet the needs of the community.

Fostering environments and communities that encouraged healthy lifestyles is a key in the Council-State Government Partnership Agreements in which a number of key schedules address health and recreation issues.

Council is working in partnership with State and Federal Governments, local community service providers, local community organisations and members to develop and implement strategies to encourage healthy lifestyles for Northern Midlands residents.

Council provides financial and advisory assistance to management committees. Council provides an annual allocation of funds for capital works requested by community groups that are assessed on a priority basis.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Assist with the review of the partnership arrangement for the Northern Midlands Sports Centre following extension of building	30-Jun-23	Staff	Gov/Corp
Manage the Council's swimming pools in collaboration with local swimming pool committees	30-Jun-23	\$ 160,961	Gov/W&I
Manage the lease agreements for the Longford and Ross Caravan Parks	30-Jun-23	Staff	Dev
Provide financial assistance to public hall and recreation ground facility management committees	30-Jun-23	\$ 57,234	Corp
Review management agreements for Special Committees of Council	30-Jun-23	Staff	Dev
Manage the community and sporting organisations grants assistance program, including the following:	30-Jun-23	\$ 45,000	Corp
Cressy Bowling & Community Club - <i>Junior Development Project – purchase junior bowls</i>		\$ 1,200	
Longford Legends – <i>Additional plaques</i>		\$ 5,000	
Longford RSL Memorial Club Inc – <i>Upgrade to ANZAC Hall Ladies Toilets at Longford RSL</i>		\$ 1,000	
Longford Rec Grounds Committee – <i>Scarifier</i>		\$ 5,000	
Morven Park Management Committee – <i>Gateway entrance ticket box</i>		\$ 1,200	
Morven Park Management Committee – <i>Gas Hot Water System</i>		\$ 900	
Morven Park Management Committee – <i>Security System</i>		\$ 1,608	
Ross Community Sports Club – <i>Upgrade Facilities Ross Pool</i>		\$ 5,000	
Evandale Hall & Community Centre – <i>Dishwasher and Heat Pump contribution</i>		\$ 5,000	

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Total number of facilities					
• Halls	12	12	12	12	12
• Recreation Grounds	7	7	7	7	7
• Pools	3	3	3	3	3
Usage of Northern Midlands Council Sports Centre	Under Contract	Under Contract	Under Contract	Under Contract	Under Contract

1.9 COMMITTEES OF MANAGEMENT

Description of Services Provided:

Support of Council's committees of management and community organisations.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Review management committee agreements	30-Jun-23	Staff	Dev
Undertake day to day operation of Council facilities	30-Jun-23	Volunteers	W&I
Facilitate maintenance grants to committees	30-Jun-23	\$ 57,234	Corp

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Number of grounds managed by Committees	7	7	7	6	5
Number of community halls managed by Committees	7	7	7	5	6
Number of pools managed by Committees	3	3	3	3	2
Completion of planned projects					

PART 2 : CORPORATE SERVICES

Corporate Services:

Corporate Services includes the management of financial, information, asset, risk and work health & safety portfolios; early childhood, youth, events & tourism promotion and community services. Council strives to facilitate healthy communities with a strong sense of wellbeing through the development of community services and activities that meet the needs and aspirations of Northern Midlands residents.

Human Resources:

Resource Title	Internal/External	Level
Financial Management:		
Unit Manager	Staff	1.00 EFT
Risk Officer	Staff	0.20 EFT
Administration Officers	Staff	7.10 EFT
Tasmanian Audit Office	External Auditors	
Information Management:		
Administration Officers	Staff	1.60 EFT
Contractors		
Work Health & Safety:		
Work Health & Safety Officer	Staff	0.80 EFT
Cemeteries:		
Officers	Staff	0.30 EFT
Funeral Directors	External	
Plaque Suppliers	External	
Event Management & Tourism Promotion:		
Tourism Officer	Staff	0.64 EFT
Northern Midlands Business Association (Longford Tourism Information Centre)	External	
Heritage Highway Tourism Region Association Inc	External	
Tourism Northern Tasmania	External	
Early Childhood Services:		
Childcare Educators	Staff	8.30 EFT
Youth:		
Youth Officer & Program Facilitators		0.60 EFT
Youth: External Contractors for Programme Management		

Strategic Plan 2021-2027:

The Strategic Plan 2021-2027 provides the guidelines within which Council operates.

1. **Lead: Serve with honesty, integrity, innovation and pride**
 Leaders with Impact
 Strategic Outcomes:
 1.1 Council is connected to the community
 1.2 Councillors serve with integrity and honesty
 1.3 Management is efficient, proactive and responsible
 1.4 Improve community assets responsibly and sustainably

2. **Progress: Economic health and wealth – grow and prosper**
 Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future
 Strategic Outcomes:
 2.1 Strategic, sustainable, infrastructure is progressive
 2.2 Proactive engagement drives new enterprise
 2.3 Collaborative partnerships attract key industries
 2.4 Support and attract wealth-producing business and industry

3. **People: Culture and society – a vibrant future that respects the past**
 Sense of Place – Sustain, Protect, Progress
 Strategic Outcomes:
 3.1 Sympathetic design respects historical architecture
 3.2 Developments enhance existing cultural amenity
 3.3 Public assets meet future lifestyle challenges
 3.4 Towns are enviable places to visit, live and work

4. **Place: Nurture our heritage environment**
 Environment – Cherish, Sustain our Landscapes and Preserve, Protect our Built Heritage for Tomorrow
 Strategic Outcomes:
 4.1 Cherish & sustain our landscapes
 4.2 Meet environmental challenges
 4.3 Eco-tourism strongly showcases our natural beauties
 4.4 Our heritage villages and towns are high value assets

2.1 FINANCIAL MANAGEMENT

Description of Services Provided:

Council's objective is to provide practical, viable, sustainable financial management, policies and procedures.

This area provides all financial services including rates administration, receipts and payments, wages and salaries, budgeting and annual report preparation, investments, insurance, loans, asset registers and depreciation.

Tasmanian Audit Office will undertake the Financial Audit services for Council during 2022-2023.

Council collects a volunteer fire service levy in respect of land in Cressy, Campbell Town, Longford, Evandale and Perth; and a general fire service levy for all other land.

The revaluation of the municipal area was undertaken during 2018 by the LG Valuation Services and the values are effective from 1 July 2019, valuation adjustment factors will apply for 2022/23.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provision of general corporate management services and financial services	30-Jun-23	\$ 1,080,000	Corp
Prepare 2020/2021 Annual Report	30-Jun-23	Staff	Corp
Prepare 2021/2022 Budget	30-Jun-23	Staff	Corp
Issue Rates by end July 2021	30-Jun-23	Staff	Corp
Monitor management of investments	Ongoing	Staff	Corp
Monitor loan funding	Ongoing	Staff	Corp
Review methods of issue and collection of rates	Ongoing	Staff	Corp
Update 10 year forward financial forecast	30-Jun-23	Staff	Corp
Administer Pension Rate Remission applications	30-Jun-23	\$ 492,750	Corp
Administer collection of State Fire Levy	30-Jun-23	\$ 684,789	Corp
Meet GST, FBT and Payroll Tax requirements	Ongoing	Staff	Corp
Administer Building Training & Permit Guarantee Levy	30-Jun-23	\$ 212,370	Corp
Engage Service Tasmania for cashier services at Campbell Town	30-Jun-23	\$ 6,000	Corp
Issue Land Information Certificates	30-Jun-23	Staff	Corp

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Outstanding Rates at year end	17.6%	21.6%	23.6%	27.5%	30.9%
Sources of Operating Revenue					
• Rates	51.35%	58.46%	57.29%	58.62%	54.3%
• Grants	30.47%	20.70%	20.37%	20.23%	27.1%
• User Charges	8.95%	9.02%	10.36%	11.04%	11.3%
Revenue per capita					
• Total Operating Revenue	1,465	1,337	1,414	1,422	1,604
• Total Rates	752	781	810	848	870
• General Rate	656	684	710	740	760

2.1.1 ASSET MANAGEMENT

Description of Services Provided:

Assist Council in improving the way it delivers services from infrastructure including roads, bridges, footpaths, stormwater drainage, buildings and plant and equipment and any other classes of assets.

Council's asset management strategy enables Council to show:

- how its asset portfolio will meet the service delivery needs of its community into the future,
- enable Council's asset management policies to be achieved, and
- ensure the integration of Council's asset management with its long-term strategic plan.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Implementation of Road Asset assessment completed October 2021	30-Jun-23	Staff	Corp
Implementation of Building Asset assessment completed October 2021	30-Jun-23	Staff	Corp
Recognition of assets purchased, constructed and disposed	30-Jun-23	Staff	Corp
Review asset valuation cycles	30-Jun-23	Staff	Corp

2.1.2 INSURANCES**Description of Services Provided:**

Council protects itself from financial claims or loss arising from a negligent act, error or omission, legal liability for personal injury and/or property damage claims.

Council identifies potential significant risks and obtains insurance cover accordingly.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Administer and review insurance cover	30-Jun-23	\$ 15,320	Corp
Insurance cover, including Workers Compensation	30-Jun-23	\$ 393,630	Corp
Review and process all claims	30-Jun-23	Staff	Corp

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Number of ISR insurance claims	1	1 Cost \$19,218	1 Cost \$2,222	N/a	1 \$1,100
Number of Motor Vehicle claims	9	2	5	4	3
Cost of Motor Vehicle claims	7,357	43,482	\$12,102	N/a	N/a
Completion of planned projects					
Feedback and positive involvement					

2.1.3 RISK MANAGEMENT**Description of Services Provided:**

Council is committed to embedding enterprise risk management to create and maintain an environment that enables Council to deliver high quality services and meet performance objectives. Council recognises that risk management is an essential tool for sound strategic and financial planning and the ongoing physical operations of the organisation

Council is committed to identify any potential threats to financial and business operations; and taking necessary steps to mitigate/eliminate threats likely to affect Council's ability to achieve objectives.

To meet this commitment, all employees are required to be competent and accountable for adequately managing risk within their area of responsibility. Councils risk management policy is the umbrella policy for all supportive activities and documentation, which have the objective of improving processes by reducing the uncertainty of outcomes, thereby minimising loss within the activities and services provided by Council.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Integrate the risk legislation requirements with the day to day operations	30-Jun-23	\$ 71,810	Corp
Establish risk management training/ education programs	30-Jun-23	Staff	Corp
Monitor the risk register for Council	30-Jun-23	Staff	Corp

2.2 INFORMATION MANAGEMENT

Description of Services Provided:

Council's objective is to deliver information management services to meet organisation, statutory and community needs.

Provide practical, viable, sustainable information management, policies and procedures.

Council operates a computer network connecting all users within the administrative headquarters. Remote users at the Longford Works Depot are connected to the network via a fibre optic cable.

Council utilises the Open Office Pty Ltd Local Government suite of programs for financials, Intramaps mapping application, and the Technology One information management system.

Council utilises a LivePro customer service database system and Office 365 mailing system throughout the office as well as being connected to the Internet. Council's email address is – council@nmc.tas.gov.au

Council's website is – www.northernmidlands.tas.gov.au

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provision of general management and control of electronic information and technology	30-Jun-23	\$ 440,202	Corp
Software Licence Fees & contractor maintenance	30-Jun-23	Incl in above	Corp
Upgrade Corporate software packages	30-Jun-23		Corp
Upgrade Servers, PC's & laptops, printers and sundry computer equipment	30-Jun-23		Corp
Review reports to measure Customer Request performance	30-Jun-23	Staff	Corp
Review website, and other social media outlets for effective communication	30-Jun-23	Staff	Corp

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
IT expenses % of total operating expenses	1.5%	1.7%	1.8%	1.8%	2.3%
Number of Customer requests	344	436	265	266	450

2.3 WORK HEALTH & SAFETY

Description of Services Provided:

Council is committed to protect the health and safety of all stakeholders in the workplace from exposure to hazards and risks resulting from workplace conduct.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Organisation Workplace Health & Safety	30-Jun-23	\$ 71,810	Corp
Establish workplace health and safety training/ education program for all staff, councilors, contractors and volunteers	30-Jun-23	Staff	Corp
Complete a review compliance with WHS legislation	30-Jun-23	Staff	Corp
Assist with development of WHS policies and procedures	30-Jun-23	Staff	Corp
Audit compliance to WHS on worksites	30-Jun-23	Staff	Corp
Monitor hazards, incidents and workers compensation	30-Jun-23	Staff	Corp

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Reportable incidents	0	0	1	1	0

2.4 CEMETERIES

Description of Services Provided:

To maintain and manage general community cemeteries and associated infrastructure and services.

Council own and operate:

- the Lawn Cemetery, Rose Garden and Niche Wall at Cressy Road, Longford
- a Rose Garden in Pioneer Park, Evandale
- Perth Cemetery (taken over from 24 June 2000).

A service is provided, in conjunction with Arrow Engraving Pty Ltd, to supply memorial plaques.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Continue to improve processes and procedures for burials	30-Jun-23	Staff & Volunteers	Corp
Maintenance & operations	30-Jun-23	\$ 41,690	W&I

Statistical/Performance Measures:

Measures		2016/17	2017/18	2018/19	2019/20	2020/21
Number of burials/placements						
1. Lawn Section	Longford	32	25	17	18	25
	Perth	11	5	2	-	2
2. Rose Garden	Longford	4	9	9	10	5
	Evandale		2	2	3	4
	Perth	2	0	0	-	-
3. Niche Wall	Longford	1	5	3	2	3
	Perth	2	0	0	2	6
Compliance with Budget projections						

2.5 EVENT MANAGEMENT & TOURISM PROMOTION

Description of Services Provided:

Provide advice and support to event managers ensuring events in the municipality are run safely and successfully; promote the Northern Midlands as a tourist destination in a way that benefits local businesses, visitors and residents alike.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Contribute to the HHTRA to support the Association with the implementation of its Business Plan	30-Jun-23	\$ 21,130	Corp
Tourism Development Officer to assist to:	30-Jun-23	\$ 59,844	Corp
• Develop new tourism products, experiences and services		Staff	Corp
• Market the Heritage Highway Tourism Region as a 'must see' destination		Staff	Corp
• Support local tourism groups on specific projects, including currency of information on websites and social media		Staff	Corp
Collaborate with Regional Tourism Organisation to market Northern Tasmania as a key tourism destination, and to implement the Northern Tasmania Destination Management Plan, the Heritage Highway Destination Management Plan, and the Northern Heritage Precinct Destination Action Plan	30-Jun-23	\$ 30,000	Corp
Continue to support visitor centres at Evandale, Campbell Town, Ross and Avoca	30-Jun-23	\$ 30,610	Corp
Town Promotion Video Project	30-Jun-23	\$ 50,000	
Street banner promotions	30-Jun-23	\$ 30,005	
Assist with the implementation of consultants reports regarding the Longford Visitor appeal recommendations	30-Jun-23	Staff	Corp
Collaborate with HHTRA to plan, implement and evaluate the Visit with Conviction advertising and promotion campaign	30-Jun-23	Staff	Corp
Tourism Projects, including signage, maps, etc.	30-Jun-23	\$ 20,000	Corp
Assist in pursuing RV friendly status for Northern Midlands towns	30-Jun-23	Staff	Corp
Pursue National Heritage listing for the Ross Bridge	30-Jun-23	Staff	Corp
Continue to support public WIFI facilities in major townships	30-Jun-23	\$ 1,490	Corp
Continue to floodlight Tourist attractions	30-Jun-23	\$ 9,390	Corp
Support the NMBA to manage the Northern Midlands Business Promotion Centre at Longford	30-Jun-23	\$ 4,938	Corp
Assist community organisations to prepare funding applications for local community projects	30-Jun-23	Staff	Gov
Collaborate with Northern Midlands RSL sub branch to plan and secure funding for Remembrance Day 2018 event	30-Jun-23	Staff	Gov
Continue to support major festival, events and promotions within the municipal area through Council's Grants Program, and facilitate the development of new major festivals as required – Round 1 allocations as follows:	30-Jun-23	\$ 75,000	Corp
Ross Wool Centre – <i>Craft weekend (June)</i>		\$ 1,650	
Mood Mission – Mental Health Week Comedy Roadshow (October)		\$ 1,390	
Premium Home Care Services Tas – <i>A Bus 4 Beau (September)</i>		\$ 1,000	
Northern Midlands Council – <i>Volunteer & Community Expo</i>		\$ 10,000	
Tasmanian Working Sheepdog Association Inc – <i>Supreme Aust Sheepdog Championships & Trans Tasman Test (October)</i>		\$ 3,500	
Tasmanian Joey Scout State Event – <i>State Scout Meeting (Campbell Town Rec. Grnd September)</i>		\$ 355	
Annual Events			
Anzac Day		\$ 16,500	
Australia Day / Volunteer Recognition		\$ 3,000	
Australia Day / Fusion		\$ 550	
Midlands Agricultural Association – <i>Campbell Town Show</i>		\$ 275	
Campbell Town ANZAC Group Inc. – <i>ANZAC Day Commemoration (April)</i>		\$ 600	
Evandale Village Fair/Penny Farthing Championships (<i>February</i>)		\$ 1,650	
John Glover Festival		\$ 1,100	
GTR Events – <i>Tour of Tasmania (October)</i>		\$ 1,650	

Target, Action or Project	Completion Date	Resources	Responsible Department
Longford Academy - <i>Heritage conservation training</i>		\$ 110	
Longford New Year's Day Cup		\$ 1,100	
Longford RSL Servicemen's Reunion		\$ 550	
Longford Blooms - <i>Longford Blooms Festival (November)</i>		\$ 1,650	
Longford Jazz Festival - <i>Longford Jazz Festival (September)</i>		\$ 1,650	
Blooming Tasmania Assn Inc. - <i>Blooming Tasmania Woolmers Estate Plant & Garden Festival</i>		\$ 1,650	
Longford Show Society - <i>Longford Show</i>		\$ 275	
Longford & Perth Anglican Parish - <i>Annual Parish Fair (Saturday February)</i>		\$ 275	
Northern District Cycling Club - <i>P E Green Memorial Cycle Race (October)</i>		\$ 380	
Northern Midlands Events Assoc. - <i>Verandah Music Festival (November)</i>		\$ 1,650	
Remembrance Day		\$ 550	
Ross Marathon		\$ 550	
Ross Progress Group - <i>Ross Village Arts Festival - October</i>		\$ 1,650	
Tasmanian Canine Assoc. - <i>National Retrieving Trial Championships (September)</i>		\$ 1,650	
Tasmanian Trout Expo Committee - <i>Trout Expo (September)</i>		\$ 1,650	
Not for Profit Groups - <i>Donations for groups meeting in Council Managed facilities</i>		\$ 550	
Round Two & Three			

Statistical/Performance Measures:

Number of planned projects achieved
Feedback and positive involvement

2.6 EARLY CHILDHOOD SERVICES

Description of Services Provided:

Provide Childcare services within the limits of resource availability and without detriment to existing 'traditional' provision by private and government services. Council operates Long Day Childcare Services adjacent to the Perth Community Centre and at the Cressy Childcare Centre for 5 days per week between 8am – 6pm. Avoca Childcare Centre is operated each Monday between 9am – 5pm. Midlands Kids Club After School Care Services are operated from the Perth Community Centre, the Perth Primary School and the Cressy High School. Midlands Kids Club Vacation Care Services are provided during school holiday periods from the Perth Community Centre.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Manage the Northern Midlands Child Care Service	30-Jun-23	Staff	Corp

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Childcare Statistics	%	%	%	%	%
Daily utilisation rates					
• Rural & Remote	67	36	75	55	60
• Perth	59	52	82	78	79
• Midlands Kids Club - Perth	65	63	67	88.4	89
• Midlands Kids Club - Cressy	13	6	1	-	-
• Midlands Kids Club VAC	70	50	41	89	82

2.7 YOUTH

Description of Services Provided:

Network and collaborate with a variety of agencies and organisations to identify, develop, implement and evaluate initiatives that address the numerous issues which impact young people within the municipality.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Youth Activity Program	30-Jun-23	\$ 96,600	Corp
Collaborate with Launceston PCYCs to provide youth activity programs at Campbell Town, Perth, Evandale and Longford	30-Jun-23	Incl in above	Corp
Collaborate with Schools within municipal area to provide youth activity programs	30-Jun-23	Incl in above	Corp
Promote Youth special events within municipal area – eg Skate Park Day	30-Jun-23	Incl in above	Corp
Manager the Northern Midlands Further Education Bursary Program	30-Jun-23	\$ 9,000	Corp
Support the school chaplaincy program & inspiring futures program	30-Jun-23	\$ 21,310	Corp

PART 3 : DEVELOPMENT SERVICES

Development Services:

Development Services includes the provision of services relating to building services, land use planning, urban design and compliance.

Human Resources:

Resource Title	Internal/External	Level
Land Use & Planning and Urban Design:		
Planning Officers	Staff	2.60 EFT
Administration Officer	Staff	1.20 EFT
Planning Consultant	External	
Heritage Consultant	External	
Landscape Consultant	External	
Building Services:		
Building Permit Authority	Staff	0.70 EFT
Plumbing Assessment	Resource Sharing MVC	0.50 EFT
Administration Officer	Staff	2.30 EFT
Compliance:		
Unit Manager	Staff	
Compliance Officer	Staff	0.30 EFT

Strategic Plan 2021-2027:

The Strategic Plan 2021-2027 provides the guidelines within which Council operates.

1. **Lead: Serve with honesty, integrity, innovation and pride**
 Leaders with Impact
 Strategic Outcomes:
 1.1 Council is connected to the community
 1.2 Councillors serve with integrity and honesty
 1.3 Management is efficient, proactive and responsible
 1.4 Improve community assets responsibly and sustainably

2. **Progress: Economic health and wealth – grow and prosper**
 Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future
 Strategic Outcomes:
 2.1 Strategic, sustainable, infrastructure is progressive
 2.2 Proactive engagement drives new enterprise
 2.3 Collaborative partnerships attract key industries
 2.4 Support and attract wealth-producing business and industry

3. **People: Culture and society – a vibrant future that respects the past**
 Sense of Place – Sustain, Protect, Progress
 Strategic Outcomes:
 3.1 Sympathetic design respects historical architecture
 3.2 Developments enhance existing cultural amenity
 3.3 Public assets meet future lifestyle challenges
 3.4 Towns are enviable places to visit, live and work

4. **Place: Nurture our heritage environment**
 Environment – Cherish, Sustain our Landscapes and Preserve, Protect our Built Heritage for Tomorrow
 Strategic Outcomes:
 4.1 Cherish & sustain our landscapes
 4.2 Meet environmental challenges
 4.3 Eco-tourism strongly showcases our natural beauties
 4.4 Our heritage villages and towns are high value assets

3.1 LAND USE & PLANNING AND URBAN DESIGN

Description of Services Provided:

Land Use & Planning: provide a co-ordinated land use plan to facilitate controlled growth within the parameters of infrastructure availability, whilst maintaining certainty and harmony with local environs and community expectations.

Urban Design: shape our communities, towns, villages and the region by managing development, infrastructure and services.

Council

- provides advice on appropriate use, development and subdivision of land within the municipal area
- ensures compatibility with the ecological and heritage nature of the Northern Midlands
- encourages compliance with the provisions of the Planning Scheme
- prepares strategic policy directions.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake Planning & Development services	30-Jun-23	\$ 691,639	Gov/Dev
Meet with Tasmanian Planning Commission to assist awareness of policy, purpose and objectives of planning scheme	Ongoing	Staff	Gov/Dev
Implement planning guidelines to assist the community in the preparation of applications	30-Jun-23	Staff	Gov/Dev
Provide assistance to other Council's as requested under Resource Sharing Agreements	30-Jun-23	Staff	Gov/Dev
Undertake Strategic Planning projects incl Land Use Strategy	30-Jun-23	\$ 71,360	Gov/Dev

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Days to obtain Approvals					
• Permitted use planning	21	21	28	28	28
• Discretionary planning	36	41	41	36	40
Number of planning applications approved	236	216	227	226	295
Number of permits refused	2	4	5	9	7
Number of appeals	8	5	5	6	5
Number of matters under s64 LUPAA	0	0	0	0	0

3.2 BUILDING SERVICES

Description of Services Provided:

Provide regulatory framework to ensure all private and public buildings are constructed in accordance with the Building Act and Regulations, Building Code of Australia and other regulatory standards; provide advice to customers on building matters; and issue building and plumbing permits and inspect construction and plumbing works as required.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake Building Permit Authority functions	30-Jun-23	\$ 243,000	Gov/Dev
Undertake Plumbing Permit and Inspection functions	30-Jun-23	\$ 99,756	Gov/Dev
Advise the community of changes to building legislation and standards	On-going	Staff	Gov/Dev
Streamline application lodgement and assessment processes	30-Jun-23	Staff	Gov/Dev
Manage public buildings and monuments	On-going	Staff	W&I
Provide assistance to other Council's as requested under Resource Sharing Agreements	30-Jun-23	Staff	Gov/Dev

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Number of building applications approved	175	154	212	222	275
Days to obtain Approvals					
• Building permit	14	7	7	7	7
• Plumbing permit	9	14	6	7	7
Value of building approvals	\$27.4m	\$27.0m	\$72.1m	\$39.5m	\$76.3m
Property Certificates (Sec 132 & 337)	1,140	1,313	1,396	1,430	1,503

3.3 COMPLIANCE

Description of Services Provided:

Monitor all relevant regulatory areas to ensure statutory compliance, ensuring the Northern Midlands is a safe environment in which to live, visit and work.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake Planning compliance audits	Ongoing	Incl in Planning	Dev
Undertake Building compliance audits	Ongoing	Incl in Building	Dev

PART 4 : WORKS & INFRASTRUCTURE

Works & Infrastructure:

Works and Infrastructure includes the maintenance and construction of Council amenities, parks and reserves, engineering services and waste management.

Human Resources:

Resource Title	Internal/External	Level
Physical Assets: Operations, Supervision & Indirect Overheads:		
Unit Manager	Staff	1.00 EFT
Regional Supervisor	Staff	1.00 EFT
Engineer	Contractors	
Engineer	Staff	1.75 EFT
Administration Officers	Staff	1.00 EFT
Roads:		
Officers	Staff	14.70 EFT
Private Works / Resource Sharing	Staff	0.20 EFT
Contractors	External	
Bridges:		
Officers	Staff	0.30 EFT
Contractors	External	
Plant:		
Officers	Staff	0.10 EFT
Mechanical Services	External	
Stormwater / Drainage:		
Officers	Staff	1.00 EFT
Waste Management:		
Officers	Staff	3.25 EFT
Administration Officer	Staff	0.25 EFT
Domestic Garbage Collection Contractors	External	Contract
Garbage Transportation Contractor (Transfer Stations)	External	Contract
Recyclable Materials Collection Contractor	External	Contract
Site Attendants: Longford/Campbell Town / Evandale / Avoca	External	Contract
Community Amenities:		
Unit Manager	Staff	
Reserve Maintenance	Staff	5.00 EFT
Building Maintenance and Project Management	Staff	5.00 EFT
Amenities Cleaning and Facilities Management	Staff	2.60 EFT

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 Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future
 Strategic Outcomes:
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 Environment – Cherish, Sustain our Landscapes and Preserve, Protect our Built Heritage for Tomorrow
 Strategic Outcomes:
 4.1 Cherish & sustain our landscapes
 4.2 Meet environmental challenges
 4.3 Eco-tourism strongly showcases our natural beauties
 4.4 Our heritage villages and towns are high value assets

4.1 PHYSICAL ASSETS: OPERATIONS, SUPERVISION & INDIRECT OVERHEADS

Description of Services Provided:

Council purchased a northern depot site at 13 Goderich Street, Longford in December 1994 to accommodate staff and equipment in the northern region of the municipal area, and the former Campbell Town depot is utilised for accommodation of the southern region. Former depot at Ross is no longer actively used, and is now used as a 'Men's Shed'.

Field supervision is provided from supervisors based at each depot and total cost of operations associated with this function is allocated to maintenance and capital work activities.

Council pro-actively undertakes strategic asset management for the long-term reconstruction of roads, bridges and water infrastructure; actively seek sources of funding for high priority infrastructure projects; and applies a balanced engineering/technical view to issues that demand such an approach.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Depots Longford/Campbell Town <i>improvements</i>	30-Jun-23	\$ 100,000	W&I
Roads & Bridges:			
Provide contract management services	Ongoing	Staff	W&I
Refine priority road works and footpaths for long term capital works program	Ongoing	Staff	W&I
Refine asset management policies, strategies and plans	30-Jun-23	Staff	W&I/Corp
Review Heavy Vehicle Routes within municipal area	30-Jun-23	Staff	W&I

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Number of traffic accidents within the municipal area which involve:					
• damage to property only	82	95	106	85	86
• injury to road users	58	44	59	48	50
• fatalities	2	2	1	0	1
• other	0	1	1	1	2
Total Crashes	142	142	167	134	138
Compliance with Budget projections					

4.1.1 ROADS

Description of Services Provided:

Maintain through cost effective operations, safe and effective road network to meet the needs of all users.

Northern Midlands has a road network consisting of:

- 110 kilometres urban sealed roads
- 465 kilometres rural sealed roads
- 15 kilometres urban gravel roads
- 370 kilometres rural gravel roads

Council has northern and southern based road works departments and responsibilities include asset management, road construction, resealing, re-sheeting, grading, edging and potholing, footpaths, roadside slashing, roadside spraying, safety railing, signage, kerb and channel, roadside drainage and emergency maintenance.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake road maintenance program - projects including:	30-Jun-23	\$ 2,119,755	W&I
Provide urban street lighting	30-Jun-23	\$ 196,507	
Undertake resealing program	30-Jun-23	\$ 806,284	
Undertake resheeting of gravel roads	30-Jun-23	\$ 488,014	
Weed control	30-Jun-23	\$ 20,680	
Undertake footpath reconstruction program - projects including:	30-Jun-23	\$ 1,034,500	
All Areas			
Replacement of existing cracked asphalt footpath with concrete		\$ 130,000	
Cressy			
Main Street – Saundridge Road to Church Street		\$ 70,000	
Evandale			
Barclay Street – Barclay Street toward White Hills Road		\$ 46,000	
Longford			
Goderich Street – William to Archer streets		\$ 17,500	
Sports Centre – footpath to old gym area		\$ 80,000	
Pakenham Street – Hobhouse to Bulwer streets		\$ 57,000	
Bulwer Street – Wellington 0 to 172		\$ 45,000	
Bulwer Street – Wellington to Laycock streets		\$ 49,000	
Bulwer Street – Laycock to Stocker streets		\$ 20,000	
Bulwer Street – Stocker to Marlborough streets		\$ 70,000	
Perth			
Edward Street – Napoleon to Cromwell streets		\$ 62,000	
Frederick Street – Scone to Clarence streets		\$ 46,000	
Little Mulgrave Street – Main Street to Unit development		\$ 40,000	
William Street Reserve – from/to footbridge		\$ 40,000	
Western Junction			
Hobart Road – Off-road Shared Path		\$ 250,000	
Undertake road reconstruction program - projects including:		\$ 7,873,226	
Avoca			
Falmouth Street – Church to Gray streets		\$ 50,000	
Campbell Town			
High Street – Urban street design		\$ 1,450,000	
Recreation Ground – Car park sealing near public toilets		\$ 126,000	
Evandale			
Scone/Murray Street – Construction		\$ 50,000	
Glen Esk Road – Reconstruction		\$ 514,800	
Longford			
Wellington Street – Urban street design		\$ 1,293,628	
Bishopsbourne Road – reconstruction		\$ 540,900	
Hobhouse Street – Catherine to Burghley streets – Reconstruction		\$ 121,000	
Laycock/Wellington Street – kerb & gutter, footpath and verge		\$ 55,000	
Hay Street – Park Street to end – Reconstruct verge		\$ 70,000	
High Street – Burghley to car park – kerb & gutter and verge		\$ 30,000	
Waste Transfer Station – seal entrance, ramp area and security fence		\$ 80,500	
Perth			
Main Street – Urban street design, streetscape improvements		\$ 1,141,000	
Recreation Ground – Car park		\$ 167,100	
Drummond Street – 58D Drummond St to Drummond Cres – kerb & gutter, seal, verge		\$ 75,000	
Perth Bypass – North and South – landscaping		\$ 300,000	

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
KPI Report Measures					
Ratio of Capital Expenditure on Replacement/Renewal of Existing Assets to Depreciation	78%	108%	148%	57%	88%
WDV compared to Replacement Value	66%	66%	67%	73%	71%
Expenditure per km of sealed road	\$6,649	\$4,366	\$3,706	\$4,898	\$6,922
Expenditure per km of unsealed road	\$2,360	\$1,883	\$1,421	\$1,320	\$1,557
Number of street lights	1,216	1,178	807 (556 LED)	817 (567 LED)	820 (574 LED)

4.1.2 BRIDGES

Description of Services Provided:

Manage bridges to ensure safety and maximum life span.

Northern Midlands is responsible for construction and maintenance of the following bridge and major culvert structures:

Type	m ²	Number
Box culvert	901	36
Pipe culvert	1,260	87
Concrete	10,363	124
Concrete footbridge	142	2
Timber (with concrete abutment)	51	1
Total	12,717	250

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake a bridge maintenance program	30-Jun-23	\$ 42,290	W&I
Undertake a bridge safety fencing	30-Jun-23	Staff	
Undertake bridge works, as follows:	30-Jun-23	\$ 477,000	
Saundridge Road, Cressy – <i>Poatina Tailrace – guardrail replacement</i>		\$ 51,000	
Delmont Road, Cressy – <i>Unnamed Creek – guardrail replacement</i>		\$ 51,000	
William Street Reserve, Perth – <i>footbridge</i>		\$ 270,000	
Guardrail Replacement Program – All areas		\$ 105,000	

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Number of bridges replaced/reconstructed	1	2	6	4	4

4.1.3 PLANT

Description of Services Provided:

Council procure, maintain and utilise plant & machinery in a safe, cost effective and efficient manner in the service and provision of community infrastructure assets.

Council provide fleet cars for managerial activities and community services.

Heavy plant including graders, backhoes, tractors, trucks are held for maintenance and construction of Council infrastructure assets.

A 10-year plant replacement program is maintained and hire rates are costed to each project/activity to cover running and replacement expenses.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Small Plant – Replacement of small plant items	30-Apr-23	\$ 40,000	W&I
Plant Replacement Program – Replacement of Motor Vehicles/ Plant	30-Apr-23	\$ 571,000	W&I

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Vehicles					
• Sold	12	12	8	14	8
• Purchased	10	15	8	18	11

4.2 STORMWATER/DRAINAGE

Description of Services Provided:

Provide a stormwater network within town areas to drain the majority of properties, roads reservations and public open spaces.

Maintain a safe and effective stormwater system (including kerb & gutter and drains), whilst utilising Water Sensitive Urban Design principles to mitigate the impact of development on waterways and improving visual and recreational amenity of the urban landscape.

The Urban Stormwater Drainage service includes construction, maintenance and management of formed open drains, reticulation drains, collection pits and manholes in Avoca, Campbell Town, Conara, Cressy, Epping, Evandale, Longford, Perth, Ross, Rossarden and Western Junction.

Longford/Perth townships have unique flooding problems and relevant provisions are made in the municipal planning scheme and the emergency management plan.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Emergency response for flood protection infrastructure	30-Jun-23	Staff	W&I
Undertake Stormwater maintenance program	30-Jun-23	\$ 96,490	W&I
Undertake Flood Levee maintenance program	30-Jun-23	\$ 56,180	W&I
Undertake specific stormwater/drainage projects as detailed in the works program including:	31-May-23	\$ 2,326,140	
Campbell Town – <i>High Street to Esplanade</i>		\$ 45,000	
Cressy – <i>School from Main Street – pipe upgrade</i>		\$ 145,000	
Longford – <i>Union Street Flood Levee – NDRG penstock valve</i>		\$ 91,140	
Ross – <i>Waterloo Street - culvert</i>		\$ 20,000	
Side Entry Pit Program		\$ 100,000	
Minor Projects		\$ 40,000	

Statistical/Performance Measures:

Completion of planned projects.
Number of localised flooding complaints per annum due to faulty infrastructure.

4.3 WASTE MANAGEMENT

Description of Services Provided:

Council strives to dispose of all forms of waste economically and effectively with a high level of environmental awareness. Strategy emphasis on recycling, waste minimisation, litter reduction and service availability.

Council provides a fortnightly door-to-door domestic waste & recycle collection service to the townships of Avoca, Cressy, Evandale, Longford, Nile, Campbell Town, Ross, Rossarden, Conara, Epping Forest, Perth and Royal George as well as some 320 rural properties within the northern area.

The Avoca, Evandale, Campbell Town and Longford waste transfer stations are supervised and green waste is accepted.

Provide a street sweeping/cleaning service and litter collection service of town streets and some recreational areas.

Provide an annual "special" garbage collection in township areas during December.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provide waste transfer stations throughout the municipal area	30-Jun-23	\$ 699,020	W&I
Provide roadside waste collection services to urban and some rural areas, (including an additional kerbside waste and recycling collection between Christmas & New Year for areas that are not normally provided a service during that week)	30-Jun-23	\$ 1,024,789	W&I
Undertake litter collection services and street cleaning	30-Jun-23	\$ 327,140	W&I
Further develop and implement the Regional Waste Management Strategy	Ongoing	Staff	W&I
Contribution to State Waste Management levy	30-Jun-23	\$ 70,583	
Support kerbside recycling, litter awareness and waste reduction through public education and subsidies	Ongoing	Staff	W&I
Support recycling and domestic mobile garbage bin collection service to Conara, Epping, Campbell Town, Longford, Perth, Cressy, Evandale, Nile and Ross townships and serviced rural areas	Ongoing	Staff	W&I
Lfd Waste Transfer Station - Seal entrance and ramp area & security fence eastern boundary	30-Jun-23	\$ 80,500	W&I
Involvement in NTD Waste Management Group	Ongoing	Staff	W&I
Recycling initiatives	30-Jun-23	\$ 10,000	
Replacement of mobile garbage bins and recycle bins	30-Jun-23	\$ 25,000	W&I
Introduction of Organic Waste Bins	30-Jun-23	\$ 406,980	
Review of waste transfer station contracts	30-Jun-23	Staff	W&I

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Volume of					
• Refuse disposed of at Waste Disposal sites tonnes	1,787	1,510	1,325	1,388	1,432
• Refuse collected - number of households bi-weekly door-to-door service	5,444	5,493	5,927	6,042	6,166
• Recycling collected - number of households bi-weekly door-to-door service	5,444	5,493	5,927	6,042	6,192
• Volume of green waste mulched (m³ mulched)*	2,500	4,123	5,200	6,015	4,670
Weight of kerbside recyclable materials collected - tonnes	1,101	1,037	1,051	1,036	1,051
Weight of kerbside rubbish collected - tonnes	2,340	2,201	2,217	2,326	2,435

4.4 COMMUNITY AMENITIES

Description of Services Provided:

To provide, maintain and manage Council's public buildings and recreation infrastructure assets.

Council provides a variety of parks and reserves for public open space and enjoyment for the community. It also provides peaceful and manicured cemetery grounds at Longford, Perth and Evandale.

There is a variety of public amenities and buildings maintained across the municipal area.

4.4.1 RESERVES & PUBLIC OPEN SPACE

Description of Services Provided:

Council supplies and maintains sport and recreation facilities throughout the Northern Midlands area.

Council actively supports local management committees for recreation grounds and encourages/promotes use of existing recreation facilities.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake Parks & Reserves maintenance program	30-Jun-23	\$ 1,141,428	W&I
Install street furniture, play equipment	30-Jun-23	\$ 100,000	W&I
Install shelters & fencing	30-Jun-23	\$ 20,000	
Install noticeboards & fencing (upgrades) – <i>dog parks</i>	30-Jun-23	\$ 15,000	
Upgrade private power poles & LED lighting	30-Jun-23	\$ 25,000	W&I
Undertake street tree program	30-Jun-23	\$ 100,000	W&I
Upgrade signage	30-Jun-23	\$ 15,000	W&I
Upgrade parks and reserves as follows:	30-Jun-23		W&I
<i>Campbell Town</i>			
Recreation Ground – <i>cenotaph & tennis areas – TasWater upgrade & irrigation system</i>		\$ 45,000	
King Street Oval – <i>security cameras</i>		\$ 5,000	
<i>Cressy</i>			
Recreation Ground – <i>fence</i>		\$ 18,000	
Macquarie Street – <i>river reserve fencing, carpark & picnic tables</i>		\$ 17,000	
<i>Evandale</i>			
Pioneer Park – <i>masterplan & play equipment update</i>		\$ 110,000	
Pioneer Park – <i>toilet upgrade – male & disabled</i>		\$ 20,000	
Morven Park Recreation Ground – <i>demolition of old cricket nets & surrounds</i>		\$ 10,000	
<i>Longford</i>			
Railway Bridge – <i>restoration of pillars</i>		\$ 50,000	
Recreation Ground – <i>irrigation system</i>		\$ 200,000	
Recreation Ground – <i>Little Athletics – top dressing</i>		\$ 15,000	
Recreation Ground #2 – <i>place fill, form & fence</i>		\$ 55,000	
St George's Square – <i>road safety park & lighting</i>		\$ 135,000	
Tannery Road – <i>boom gate</i>		\$ 40,000	
<i>Perth</i>			
Bicentennial Dog Park – <i>separation fence</i>		\$ 7,550	
Bicentennial Dog Park – <i>culvert</i>		\$ 15,000	
Mural Project		\$ 5,500	
Train Park – <i>play equipment update</i>		\$ 100,000	
Recreation Ground – <i>amenities repairs & painting</i>		\$ 30,000	
Recreation Ground – <i>Scorer's box</i>		\$ 20,000	
<i>Ross</i>			
Village Green – <i>barbecue</i>		\$ 10,000	
Recreation Ground – <i>dog designated area</i>		\$ 7,000	
Swimming Pool – <i>WH&S issues</i>		\$ 10,000	
<i>Tooms Lake</i>			
Facilities improvements		\$ 120,000	

4.4.2 COMMUNITY AMENITIES

Description of Services Provided:

Council maintains public buildings in each town throughout the municipal area.

Project manages the construction of new/alterations to Council building projects.

Council also maintains bus shelters and other street furniture.

Operations:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake Public Amenities maintenance services	30-Jun-23	\$ 407,415	W&I
Special Building Project Management	30-Jun-23	\$ 90,000	W&I
Manage public buildings and support management committees	30-Jun-23	\$ 242,271	W&I
Manage camping grounds at Lake Leake and Tooms Lake	30-Jun-23	Contractor/Staff	W&I
Prepare and implement cyclic maintenance programs for the Council's buildings.	30-Jun-23	Staff	W&I
Building Improvement Program – Upgrade buildings as follows:	30-Jun-23	\$ 100,000	W&I
Asbestos Removal Program			
Public Toilet Painting Program			
Public Toilet LED Lighting			
General Improvements			
<i>Avoca</i>			
Memorial Hall – toilet upgrade		\$ 50,000	
<i>Bishopsbourne</i>			
Community Centre – church, electric barbecue & history board		\$ 33,2930	
<i>Campbell Town</i>			
Units – Upgrade		\$ 50,000	
Recreation Ground – memorabilia & equipment joinery, kitchen access entry, acoustics upgrade		\$ 41,500	
Recreation Ground – whiteboard		\$ 5,000	
Men's Shed (Ross) – upgrade preliminaries		\$ 210,000	
<i>Cressy</i>			
Recreation Ground – stage 2 – barbecue shelter		\$ 128,000	
Swimming Pool – stage 2 – concourse, fencing & carpark		\$ 600,000	
Hall – entrance ramp		\$ 60,000	
<i>Evandale</i>			
Memorial Hall – roof replacement		\$ 219,700	
Community Centre & Tourist Information Centre – shingles maintenance		\$ 20,000	
Pioneer Park – Toilet upgrade		\$ 20,000	
Falls Park – pavilion painting		\$ 31,000	
<i>Lake Leake</i>			
Amenities upgrade		\$ 145,256	
<i>Longford</i>			
Sports Centre (gym) – exhaust fans/system		\$ 40,000	
Library – entrance ramp		\$ 60,000	
Memorial Hall (Main Street Program) – improvements/extension		\$ 1,820,460	
Caravan Park – amenities upgrade		\$ 450,000	
Cemetery – Toilet upgrade		\$ 5,000	
<i>Perth</i>			
Early Learning Centre, Fore Street		\$ 3,770,064	
Train Park – barbecue shelter & toilet upgrade		\$ 85,000	
William Street Reserve – barbecue shelter		\$ 55,000	
<i>Ross</i>			
Hall – painting, carpet		\$ 50,000	
Hall – roof replacement		\$ 40,000	

Statistical/Performance Measures:

Measures	2016/17	2017/18	2018/19	2019/20	2020/21
Number of public conveniences provided	16	16	16	16	17